

THE GULF

Years of repression have failed to demoralise Saddam's enemies whose moment has come

Crucial test for Iraqi opposition

By Tony Walker in Riyadh

THE Iraqi opposition, which has been heavily repressed for years, has shown in the past few days that it is not the completely demoralised and ineffectual force many had suspected. The question is whether the uprising in Basra and other southern cities has the organisational strength on the ground to sustain itself.

Taking advantage of the chaos that followed the rout of the Iraqi army in the south last week, Islamic militants loyal to an exiled Iraqi Shia leader in Tehran claim to have "taken over" Basra and to have repelled attempts by Saddam Hussein loyalists to regain control.

Long discounted as any real threat to Saddam Hussein, Iraq's disparate opposition is now attracting serious attention amid the increasing signs of disaffection across the country. Defeat in the Gulf war has spawned some of the most fervent opposition to Ba'athist dominance since the 1970s.

The Iraqi opposition falls into four broad categories: Kurdish factions, pro-Iranian Shias, Arab nationalists and the groupings of the Left, including the underground Iraqi Communist party. Until very recently these factions and splinter groups made little attempt to

co-ordinate their activities. Demoralised and divided, and preyed on by the ubiquitous Iraqi security forces whose reach extended well beyond Iraq's borders, inertia had overcome many of these groups. That changed with the onset of the latest Gulf crisis.

Gulf states and Egypt and Syria stepped up their support for the Iraqi opposition by providing additional funding and allocating broadcasting facilities. The "Voice of Free Iraq" has been broadcasting since January 1 from Cairo, Damascus and the Gulf with calls for Mr Saddam's overthrow.

The Iraqi opposition was also nudged towards adopting a unified political programme which it did at a series of meetings in Beirut and Damascus over Christmas.

Members of some 21 opposition groups agreed on December 27 to establish a 17-man secretariat and a five-member steering committee whose membership consisted of two Islamic representatives, a Kurd, a Ba'athist and a Communist.

To allay fears among religious groups that secularists would dominate, all members of the executive committee were given power of veto.

The Beirut-Damascus gatherings endorsed a 12-point resolution calling for the formation of a coalition govern-

ment whose aim was to hold free elections.

But in spite of pressure from Saudi Arabia and several of the other Gulf states, the Iraqi opposition deflected suggestions that it might set up an "exile government", saying this would be premature.

An untapped potential strength of Iraq's opposition is the large number of Iraqis living abroad, many of them because of their distaste for the Saddam Hussein regime. Opposition leaders estimate there are about 1.7m Iraqis or 10 per cent of the population outside the country.

Easily the most potent of the opposition groups, leaving aside the Kurdish factions, is the Supreme Assembly for the Islamic Revolution in Iraq whose spiritual guide is Mohammed Baqir al-Hakim, an Iraqi cleric who has lived in exile in Iran for many years. Militant Shias in Basra say they owe allegiance to al-Hakim.

The Tehran-based group functions as the umbrella organisation for the heavily repressed Iraqi underground al-Daawa al-Islamiyah (The call of Islam) group which has been most implacably opposed to Mr Saddam. Suspected membership in Iraq of the al-Daawa automatically means the death penalty.

Ironically, this was the group

believed to have been involved in a number of terrorist actions against Kuwait and its ruling family, including the attempted assassination of the Emir in 1985. One of the aims of this terrorism, almost certainly directed from Iran, was to loosen Kuwaiti support for Iraq in the Gulf war.

If al-Daawa elements are engaged in the Basra surrenders and if reports are correct that Iranian militants have joined them, then Baghdad may have its work cut out to put down the uprising. Tehran itself gives every indication of supporting the rebellion.

Significantly, the English-language Tehran Times, which reflects the views of President Ali Akbar Hashemi Rafsanjani's camp, gave strong backing for rebels yesterday in an editorial.

In what was clearly a pitch for a Shia ascendancy in Iraq 55 per cent of Iraqis are Shia the newspaper called for a "popular government" to replace Mr Saddam.

The Tehran Times said that a replacement for Iraqi regime should "preclude a role for the failed Ba'ath party and also prevent any large or leading role for the present Iraqi army".

Left unsaid by the paper was the fact that the Iraqi army is penetrated at almost all levels by Ba'athist officials.

Emirate's oil industry 'will take 5 years to rebuild'

KUWAIT could take up to five years to rebuild its shattered oil industry, a Kuwait Oil Company (KOC) executive said yesterday. Reuter reports from Ahmad al-Qabandi, co-ordinating KOC efforts to extinguish hundreds of fires at oil wells and tank farms and to repair the badly damaged al-Ahmedi refinery, said the situation was worse than it looked two days ago.

He said 85 per cent of the 500 wells feeding directly to the al-Ahmedi complex of tank farms, export terminals and refinery installations were on fire. The rest were damaged.

KOC officials say Iraqi soldiers set fire to the al-Ahmedi refinery and the surrounding area immediately after they invaded the emirate. The charges were not proved and detonated until two or three days before the allied ground offensive began on February 24.

Some wells and oil collection points were destroyed by allied bombing, officials added.

Mr Qabandi said the priority was to restore some crude oil flow to the Ahmad refinery to meet emergency domestic demand. Kuwait had only 14 days of oil supplies still in storage tanks.

The refinery - which produced up to 250,000 barrels a day (b/d) of refined products - was badly damaged but is no longer on fire.

Ahmedi's Sea Island terminal had been destroyed, Mr Qabandi said. "It is just not there anymore."

But a single-point offshore mooring point for supertankers to load crude was intact and crude and refined product-loading units on two Ahmad piers were not too badly damaged.

Mr Musab al-Yaseen, KOC reservoir superintendent, said firefighting was on hold until the desert around blazing wells had been cleared of Iraqi mines, booby traps, and isolated pockets of Iraqi soldiers still bunkered down. "The Iraqis are still coming to the surface with their hands up, every now and then."

Some low-pressure wells had started to burn themselves out, Mr Qabandi added. He estimated that up to 4m b/d - worth up to \$76m (£40m) a day - were being destroyed.

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Kuwait's private sector 'must play dynamic role'

By David Owen

ONE BY-PRODUCT of the Gulf war may be a more dynamic private sector which is more amenable to the notion of foreign investment, according to prominent local businessmen interviewed in London.

Until now, such private businesses as exist have been highly dependent upon government support. With the cost of rebuilding hanging over the state, this drain can no longer be afforded, the businessmen say.

"The role of the private sector needs to be very much revised so that it is not dependent on government expenditure," said Dr Fahad al-Rashed, former managing director of the Kuwait Investment Authority (KIA). "We need a full systematic well-planned programme to achieve a greater balance between the private and public sectors."

One way of setting such a programme in motion, according to Mr Salah al-Maousherji, former assistant general manager of the Kuwait Investment Office (KIO), would be to target more aggressively the cheap credit that has traditionally been made available to businesses by the Kuwaiti government.

This perk, which used to be open to all comers, "will be rationed to those industries that are really contributing," he said. "Kuwait will change from a welfare society to a productive society."

Mr al-Maousherji, who served as chief executive and president of the Wafra Intervent investment bank before moving to the KIO, believes that the government "will eventually seek to privatise many of its services" paving the way for greater foreign investment and regional economic co-operation.

"Let's say telecommunications are handled by private companies - you will find that there are mergers and joint ventures," he said. "I see a lot of co-operation being greatly enhanced between Gulf

countries because we need to see more efficiency in our economy by rationalising industries on a sub-regional basis."

Dr al-Rashed would like to see an economic restructuring to enable Kuwait to diversify away from oil. This would ideally be along the lines advocated by a KIA-commissioned report completed in 1988.

"This recommended that Kuwait focus on highly skilled trades and services. You cannot compete in the field of financial services, but you might be able to develop niches like Islamic financial products," Dr al-Rashed said.

Such restructuring as the two men propose, however, would require Kuwaiti businesses to play a much more active private-sector role than in the past.

According to Mr al-Maousherji, Kuwaitis have hitherto made up a paltry 2-3 per cent of the emirate's private sector workforce. Many observers regard the necessary change of attitude as improbable, in the extreme.

However, said Dr al-Rashed, "this war indicated that Kuwaitis can work in any field." "Inside Kuwait, they adapted from the first week to do many things from running bakeries to carpentry to repairing cars. Necessity pushed them to do it as it did before the oil era."

Mr al-Maousherji expects the government to devise incentives for companies to use Kuwaiti labour and managers, and to require foreign governments winning reconstruction-related contracts to use Kuwaiti personnel. "We have no lack of skilled people but we have to find a mechanism to incentivise them," he said.

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Of the extraordinary charge, £14m stemmed from a loss on the disposal of shares in subsidiary and related companies, while the balance was attributed to closure, reorganisation and rationalisation costs.

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BRITISH troops would go home as soon as the coalition's ceasefire with Iraq was consolidated. Mr Tom King (above right), the British defence secretary, said yesterday on a visit to the 1st Armoured Division in the desert north of Kuwait City, Victor Mallet writes. Mr King, who was accompanied by Sir Peter de la Billiere, commander of British forces, said: "The worst mistake we can make in this moment of success is to let it slip, rushing and reducing our defences and letting our guard down." The first soldiers should be able to return to Britain about two weeks after a solid ceasefire, the minister added.

Crown prince returns to exuberant welcome

By Victor Mallet in Kuwait City

SHEIKH Saad al-Sabah, the Kuwaiti crown prince, prime minister and military governor for the duration of martial law, arrived home to a tumultuous welcome yesterday after seven months in exile. He immediately knelt in prayer on the airport apron.

He returned six days after the liberation of the capital from Iraq's occupying army, but his late arrival did not deter Kuwaitis from dancing and celebrating on the streets and shooting firearms in the air, in a display of exuberance

uncharacteristic of the normally reserved inhabitants of the Gulf state.

The crown prince is the first senior member of the ruling family to return from exile. No date has been set for the return of Sheikh Jaber, the emir, who remains in Saudi Arabia.

Mr Abdul Rahman Al-Awadi, the minister for cabinet affairs, said at the airport yesterday that security needed to be ensured before the emir could come home.

"The place is not safe, the streets are not safe," he said.

"There are so many munitions," Iraq destroyed all the main royal palaces during the invasion in August last year, and left land mines throughout the country.

Sheikh Saad arrived from Saudi Arabia in a Saudi military transport aircraft and said he was "very, very happy indeed to be back home".

He hugged and kissed Kuwaiti dignitaries and greeted foreign diplomats. Last night, Kuwaitis again took to their cars and buses in celebratory parades.

Meanwhile, the Kuwaiti army has taken over road blocks from the Kuwaiti resistance and has begun rounding up Iraqis in hiding and Palestinians suspected of collaboration.

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Mr Hans van den Broek, yesterday said the first step must be to get Israel and its Arab neighbours to agree to peace statements, which could later be crowned by a CSDM. Mr Roland Dumas, the French foreign minister, yesterday echoed the need for "quiet, untroubled" diplomacy.

Ministers struck a political compromise between Israel and the occupied territories by agreeing to give an Ecu60m (£112.5m) loan to Israel on standard market terms, but with an Ecu27.5m interest rate subsidy from the EC budget, and an Ecu60m grant to the Palestinians.

This had always been the desire of the British and Dutch, whose foreign minister,

settlement of the Arab-Israeli dispute, Mr Hurd said: "There is now a bit of a breeze (in the sails of peace-brokers), which may not be sufficient to carry us into harbour, but is felt by everyone."

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India seeks tough cuts in spending

By K.K. Sharma in New Delhi

INDIA WILL cut government subsidies by 10 per cent and sell 20 per cent of the equity of some public sector enterprises, according to an interim budget presented yesterday by Mr. Yashwant Sinha, minister of finance.

Mr. Sinha's move is widely viewed as an attempt to persuade the International Monetary Fund that the government is serious about tackling India's growing fiscal deficit. India is seeking a second instalment of \$2bn (£1.06bn) from the IMF, following a standby credit of \$1.8bn.

Mr. Sinha announced that the regular budget would now be presented in May and that he would use the period to review expenditure, reducing the fiscal deficit from its present 8.59 per cent of GDP to 6.5 per cent.

Mr. Sinha estimated the 1990-91 fiscal deficit at Rs433.31bn (£11.82bn) against Rs367.95bn in the current year. The government has estimated the 1991-92 budget deficit at Rs499.77bn.

Interest payments on internal and external debt - put at Rs267.5bn in 1991/92 against Rs218.5bn in the current year - account for the biggest chunk of government spending, according to budget documents. The World Bank put India's foreign debt at \$64bn in March 1990.

The budget deficit for 1990-91 has risen to Rs107.7bn, from a revised deficit of Rs105.5bn for the previous year. The increase comes mainly from higher interest payments on borrowings, the repatriation of Indians from Kuwait and higher subsidies.

Despite planned spending cuts, Mr. Sinha also announced a rise of defence expenditure by Rs2bn from last year's budgeted Rs157bn.

Proposed cuts in government expenditure include slashing loans to the states by Rs22.7bn. Mr. Sinha also made a provision of Rs18bn for the previous government's populist scheme of writing off farmers' debts.

Taiwan payments surplus reduced

By Peter Wickenden in Taipei

RECORD CAPITAL outflows almost exactly counterbalanced Taiwan's current account surplus last year, to produce an overall balance of payments surplus down from \$3.1bn (£1.5bn) in 1989 to just \$55m last year.

The Central Bank said yesterday Taiwan's exports had grown only 1.4 per cent last year to \$66.5bn compared to a 13 per cent growth in 1989 and 9.2 per cent in 1988. Imports increased by 4.7 per cent to \$52bn, trimming the 1990 merchandise trade surplus to \$14.4bn from \$16.2bn in 1989.

Although fewer people could afford foreign travel last year in the wake of an 80 per cent stock market crash and plunging property values, the invisible trade deficit grew by 19 per cent to \$3.2bn, the bank said. Political unrest, rising crime and a deteriorating investment climate in the first half prompted a surge in capital outflow, which rose by 44 per cent to \$10.72bn, almost matching the \$10.86bn surplus registered on the current account.

Zia ready to take over fragile democracy

Bangladesh's new leader is anxious for a period of stability, writes David Housego

MRS Khaleda Zia, Bangladesh's new leader, was kept out of public life by her husband, former President Zia ur Rahman, who was assassinated 10 years ago. She has been known to say that one of the few decisions on which she influenced his thinking was the appointment of General Hossain Mohammad Ershad as his army chief of staff. Gen Ershad is believed to have had a hand in the army rebellion that overthrew her husband.

Since his death, Mrs Zia has plunged into the rough and tumble of Dhaka politics and, if the transfer of power by the interim regime goes smoothly in the next few weeks, she will take over full executive power.

None the less, there are many in Dhaka who fear she lacks the toughness needed for the task ahead. Bangladesh is a country without a history of democratic politics; it does have a tradition of violence, demagoguery, military coups and of political assassination.

Mrs Zia will immediately be faced by difficult demands from groups that helped her to victory and which will now seek reward. The country's strong public sector unions are seeking wage increases of more than 20 per cent - which if conceded would undermine the government's recent fragile success in achieving targets for the reduction in public expenditure set by the International Monetary Fund.

Business houses that helped finance the campaign of Mrs Zia's conservative Bangladesh National party are pressing for tax holidays, protectionist tariffs and the postponement of a proposed

value added tax to be brought in at the instigation of the World Bank and the IMF.

Mrs Zia, however, could be of tougher mettle and have more cards in her hand than her self-effacing image as the president's widow would suggest.

Both she, and those immediately close to her, have a reputation for fighting the corruption that tarnished Gen Ershad's name and prompted the explosion of popular anger that caused his downfall.

"Most people are confident that a BNP administration would be more anti-corruption than any alternative," says a senior diplomat.

She shrewdly gathered a small number of senior administrators around her and seems willing to delegate power to them. Among them is Mr. Saifur Rahman, a former finance minister who is likely to return to the job, and is a strong believer in avoiding "flashy" public sector projects, in encouraging foreign investment and accelerating privatisation.

Though there is considerable risk that the political parties will soon be at each other's throats, there are also chances that restraint will prevail. Bangladeshis have been surprised themselves at how smoothly the country has moved from the collapse of Gen Ershad's regime to the holding of elections widely judged to have been free and fair.

But if politicians play party politics, warns Mr. Kamal Hossain, a leader of the defeated Awami League and a former foreign minister, "it will take very little to undo democracy and finish us as a country."



Khaleda Zia: not just a widow

Though Gen Ershad himself won five seats in an election it was surprising he was allowed to contest; both the army and politicians seem united in their determination to prevent him from making what they now fear would be an embarrassing comeback.

Mrs Zia says: "The law will take its course against him." He is under detention facing corruption and other charges.

The new government also has the advantage of taking power at a time when the balance of payments and budget problems that rocked the economy

last year - and forced both the World Bank and the IMF to postpone fresh loans - have been brought under control.

An IMF mission has just left Dhaka recording a satisfactory verdict on the government's macro-economic management. The foreign exchange reserves have climbed back to more than \$700m (\$370m) - equivalent to 3½ months of imports, compared with a low last year of \$400m.

Bangladesh has barely been touched by the Gulf crisis because it held crude stocks that permitted it to postpone oil purchases while prices were high. As a Moslem country that sent troops to Saudi Arabia, it hopes to benefit from reconstruction.

During the current fiscal year ending June, the government's current spending - which ballooned out of control last year - has brought the budget deficit to 8½ per cent of gross domestic product, which was the level set by the IMF. Real GDP is expected to rise by about 5 per cent this year - or above Bangladesh's recent low growth trend.

The real test of Mrs Zia's administration, however, will be whether she has the skill and foresight to pursue measures that could raise Bangladesh's long-term growth rate. The most worrying feature of the last decade has been the decline in gross investment from 16 per cent of GDP in the early 1980s to 11 per cent.

But she needs the stability of a lengthy period in power. Hence her anxiety to retain the presidential system of government and to stand as a candidate in the presidential election, likely to be held in May.

S African group disbands

By Patti Waldmeir in Johannesburg

ONE of South Africa's largest anti-apartheid coalitions, the United Democratic Front (UDF), has decided to disband by August 20, because it believes a non-racial democracy will soon be realised.

The UDF, formed in 1983 to oppose the adoption of the current race-based constitution which hars blacks, united some 700 community, youth and women's groups in the fight against apartheid.

Yesterday the UDF called on its affiliates to work towards strengthening the African National Congress, which it called "our ideological senior and mentor", following sharp criticism within the UDF of lack of ANC organisation.

UDF leaders, speaking at a press conference yesterday, urged community groups, known as "wings", to maintain their independence from the ANC, and to undertake mass protest actions separately from it, with the aim of imposing a check on the ANC's power, especially if it forms the next government.

At least 24 people were killed in Soweto township at the weekend in South Africa's worst factional violence this year, Reuters reports.

HK voters support democracy

By John Elliott in Hong Kong

HONG KONG'S liberal-leaning political parties working on a pro-democracy platform have chalked up a significant victory over rival business and trade union parties, in the colony's first elections since parties were formed last year.

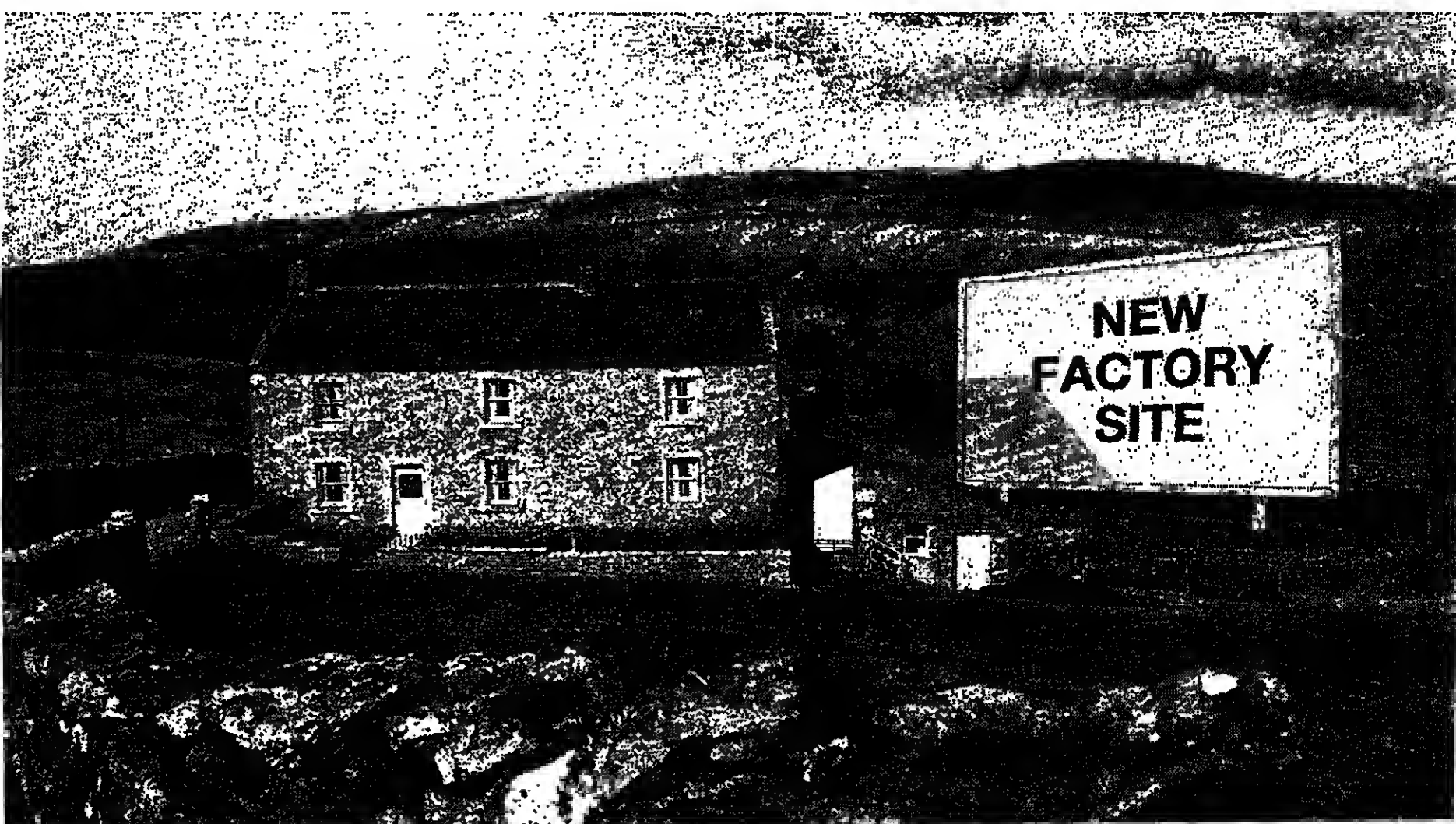
Pro-democracy candidates won about 80 seats (out of 274) in elections on Sunday for 19 consultative district boards, which form the bottom tier of Hong Kong's limited but developing democracy.

Estimates give the Federation of Trade Unions and a business-based party called the Liberal Democratic Federation only about 50 seats. Both support closer relations with China. There was a 22.5 per cent voter turnout, lower than the government had hoped.

Japan-Thai venture

Nissho Iwai, the Japanese trading company, will set up a ¥260m (£1.03m) phenol resin venture in Thailand with Japanese and Thai partners. AP-DJ reports from Tokyo. Brighton Company, a Thai chemical importer, will hold a 49 per cent stake in the venture. Gun-ei Chemical Industry of Japan 31 per cent and Nissho Iwai 20 per cent.

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INTERNATIONAL NEWS

Chile shown horrors of the past

Official report details human rights abuses, writes Leslie Crawford

GENERAL Augusto Pinochet's 1973-80 dictatorship in Chile carried out a "systematic policy of extermination" of its opponents, according to an official report due to be made public last night by President Patricio Aylwin.

The report - compiled in nine months by a non-partisan committee of eight lawyers and academics - is Mr Aylwin's most important contribution towards healing the wounds of Chile's bitter human rights legacy.

It is also his boldest initiative. He commissioned the report last April, less than two months after taking office, knowing that it might provoke a military backlash. It is not clear how the Armed Forces, and in particular Gen Pinochet, commander-in-chief of the army, will react to the damning evidence contained in the 19,000-page report.

The human rights commission heard more than 4,000 testimonies in an investigation that spanned the length of the country. It documents the deaths of more than 2,300 people who were executed for political reasons, died under torture, or "disappeared". There is a special chapter on military and police officers who were killed by left-wing guerrilla groups. They number just less than 100. In addition, the commission includes 600 cases of missing people in which there is no conclusive evidence of the responsibility



Allende: overthrown; Aylwin: seeking to heal Chile's human rights wounds; Pinochet: exposed but not accused

of state agents. The report concludes that the military government's secret police, Dina, carried out a "systematic policy of extermination" during the height of the repression between 1974, when the elected government of President Salvador Allende was overthrown, and 1977.

"There was a centralised policy designed to eliminate certain categories of people who were considered dangerous," says Mr José Zalaquett, a human rights lawyer nominated to the presidential commission. The victims were mainly socialists and communists.

Mr Zalaquett says the commission heard several former secret agents and military officers who wanted to unburden

their consciences. "The testimonies were not many, but they were significant," he says. Dina was directly responsible to the military junta, and its head, General Manuel Contreras, had breakfast with Gen Pinochet every morning.

However, the report has deliberately excluded the names of those responsible for masterminding and executing the repression. "We were conducting an investigation, not a trial," says Mr Zalaquett.

President Aylwin has said repeatedly that his government will not initiate mass human rights trials. To do so would be to put Chile's year-old democracy at risk. The military who handed over power in March 1990 were not a demoralised or defeated force like their coun-

terparts in Argentina. And Gen Pinochet has warned that while he remains at the head of the army not one of his men will be touched.

The judiciary comes under heavy criticism in the report - for failing to accept more than a handful of the 8,700 habeas corpus petitions presented by human rights lawyers, and for washing its hands while military courts were passing down death sentences.

"The judges were not bought, nor cowed, they simply agreed with the dictatorship," says Mr Gustavo Villalobos, a lawyer who worked for the Catholic Church's human rights organisation the Vicariate of Solidarity.

President Aylwin is expected to announce a radical reform of the judiciary to make it more independent and more responsive to human rights.

President Aylwin hopes the report will provide a measure of moral redress for the victims' families. He is expected to announce material reparations. However, Mr Zalaquett believes a national catharsis and President Aylwin's aim of achieving a reconciliation among Chileans will be more difficult if the Armed Forces remain unrepentant.

Gen Pinochet claims he was fighting a war against communism. The revenge killing by a guerrilla commando on Sunday of a military doctor accused of supervising torture sessions will only serve to strengthen his supporters in that belief.

US to keep 'sizeable' forces in Europe

By Peter Riddell, US Editor, in Washington

SOME of the US troops now deployed in the Gulf will return to bases in Germany because the Bush administration believes a sizeable American military presence in Europe is still desirable.

Mr Brent Scowcroft, the president's national security adviser, said over the weekend that some of the US forces would go back to Europe "simply because we believe that a US physical presence in Europe is important and is a very stabilising influence". He argued that with Europe in transition "still finding itself, and with instabilities in parts of Europe and the turmoil in the Soviet Union, this is not the time to decide that there is a completely new era and the US presence can be removed".

There is, however, congressional pressure for a reduction in US forces in Europe. This has been underlined by a bipartisan report by a group sponsored by John Hopkins University's Foreign Policy Institute. The signatories include Democratic Senator Sam Nunn, chairman of the Armed Services committee, Republican Senator William Cohen, Mr Harold Brown the former Democratic defence secretary and Mr William Simon, the former Republican treasury secretary.

The report argues for a reduction in US forces in Europe from the pre-Gulf war level of 300,000 to less than 100,000. Around 70,000 US troops have been moved from Europe to the Gulf region.

The group endorses a continued central role for Nato on these security issues, though with a greater European say in decisions, possibly with a European supreme allied commander.

Some US combat forces, including tactical air units, a few armoured cavalry regiments, anti-missile weapons, and a small number of nuclear weapons, should remain as a deterrent and a reassurance to European allies. But the main emphasis should be on reinforcement and mobilisation facilities.

Argentina to extend free trade policies through tariff reforms

By John Barham in Buenos Aires

ARGENTINA is to introduce a tariff reform package on April 1, in an extension of its free trade policies.

Mr Domingo Cavallo, economy minister, said a triple-tier tariff structure would replace the present single, 22 per cent tariff, lowering the average tariff to 9 per cent.

Finished goods would continue under the 22 per cent duty, while intermediate and primary products would incur 11 per cent and no duty respectively.

Tax and bureaucratic barriers and specific duties, levied to protect certain industries, would also be removed.

The government wants to impose market discipline on protected local companies and to control inflation, which increased by about 30 per cent in February.

Mr Cavallo said: "There will be no more selling goods at high prices on the local market and exporting them at low prices, degrading the incomes of workers."

Last year, foreign trade accounted for 22 per cent of Argentine gross domestic product - with exports of \$11.9bn and imports of only \$4.0bn.

Protectionism encouraged reliance on domestic sales, and allowed powerful oligopolies and cartels to emerge, Mr Cavallo said, adding that such policies protected industries that employed relatively few workers and produced expensive intermediate goods, raising the

cost of final products. Industrialists protest that a severe recession, high utility prices and heavy taxes make them uncompetitive. Mr Cavallo promised "tough" anti-dumping legislation and incentives for companies that obey government price guidelines.

The new policy's effects will take time to be felt. Furthermore, low demand, a weak exchange rate and an unstable economy will blunt the effect of foreign competition. However, the depressed car industry will find it hard to compete with imports.

Companies may avoid importing heavily, for fear of alienating their domestic suppliers.

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Milken begins detention at work camp

FALLEN junk-bond king Michael Milken, one of Wall Street's most influential figures in the 1980s, has begun serving a 10-year prison sentence for securities fraud at a US government work camp.

Reuter reports from San Francisco. He reported late on Sunday at the minimum-security Camp Parks, a US army post 40 miles south-east of San Francisco, said the US Bureau of Prisons.

Milken, 44, was assigned a bunk bed in one of 21 rooms, each with four inmates. His prison regime will contrast sharply with the life the high-flying financier was used to, but it will also be more pleasant than life in an ordinary prison.

He will live in a renovated military barracks and eat his meals in a cafeteria. The building has no bars on the windows and doors are not routinely locked.

But Milken will be barred by prison regulations from wearing his toupee.

Under the US system which allows early parole for good behaviour, the financier - who turned high-paying, high-risk junk bonds into a main tool of the US takeover boom of the 1980s - will probably serve no more than three years in detention.

Self-taught inventor of Polaroid instant camera

EDWIN LAND, whose invention of the instant camera made his Polaroid company a household name, died last Friday in hospital at Cambridge, Massachusetts, aged 81.

Land, a largely self-taught scientist, was an inventor with a remarkably fertile mind who hit on the idea of instant photography during a holiday in 1943 when his three-year-old daughter asked why she could not immediately see the photograph he had just taken of her.

By 1948 the Polaroid company, which Land had founded in 1936, had brought out its first Polaroid Land Camera. A succession of more sophisticated models followed and, by the 1960s, the company estimated that as many as half the households in the US had acquired Polaroid cameras.

However, the company ran into problems in the 1970s. It brought out several sophisticated but unsuccessful products.

Land himself retired from Polaroid in 1982, aged 73.

Born in May 1908, the son of a Connecticut scrap metal dealer, Land was a clever student but never earned a degree and twice dropped out of Harvard. From an early age he was fascinated by the science of light and initially conducted



Edwin Land: Problem solver

his own research on the subject in the New York Public Library. He also had the rare ability to transform brilliant technical ideas into commercial successes.

Over the next 40 years he repeatedly fulfilled his assertion that "if you can state a problem - any problem - and it is important enough, then the problem can be solved." He also believed that industry should stimulate science itself, and not be dependent on universities.

M.D.

Sales of new houses fall to eight-year low in US

By Peter Riddell

SALES of new houses in the US dropped 12.3 per cent in January to the lowest level for 8½ years, although there appears to have been a pick-up in activity in recent weeks.

The worse-than-expected figures reflect a drop in confidence in January with the start of the Gulf war and the continuing recession.

Sales of new, single-family houses were 408,000 in January, at a seasonally adjusted annual rate, down nearly 35 per cent on a year earlier. This has been reflected in continuing large lay-offs of construc-

tion workers.

However, with confidence recovering from its low point and mortgage rates being cut, both the National Association of Home Builders and the National Association of Realtors have reported an increase in activity from end-January.

Any recovery in house-building may be slow because yesterday's Commerce Department figures show that the number of new unsold homes was 316,000.

This represents 9.3 months supply, the highest level for nearly nine years.

Sudafed recall knocks Wellcome share price

By Nikki Tait in New York

SHARES in Wellcome, the UK pharmaceuticals group and parent of US-based Burroughs Wellcome, fell 16p to 483p in London yesterday, on news that the company is recalling packages of its Sudafed decongestant capsules throughout the US.

The recall of the 12-hour capsules, a widely-used cold remedy, follows reports of two people having died last month, and a third having become ill, from taking capsules laced with cyanide, probably as a result of tampering.

All three individuals lived in

Washington state, although they were not related and live in different towns.

Burroughs Wellcome said yesterday that Sudafed capsules were being recalled across the US as a precaution, and that new packages were not being supplied. It did not expect to reverse the decision until an FBI report into the apparent cyanide-lacing is completed.

Burroughs Wellcome said that annual US sales of Sudafed in a variety of product forms totalled about \$109m. UK stock markets, Page 42

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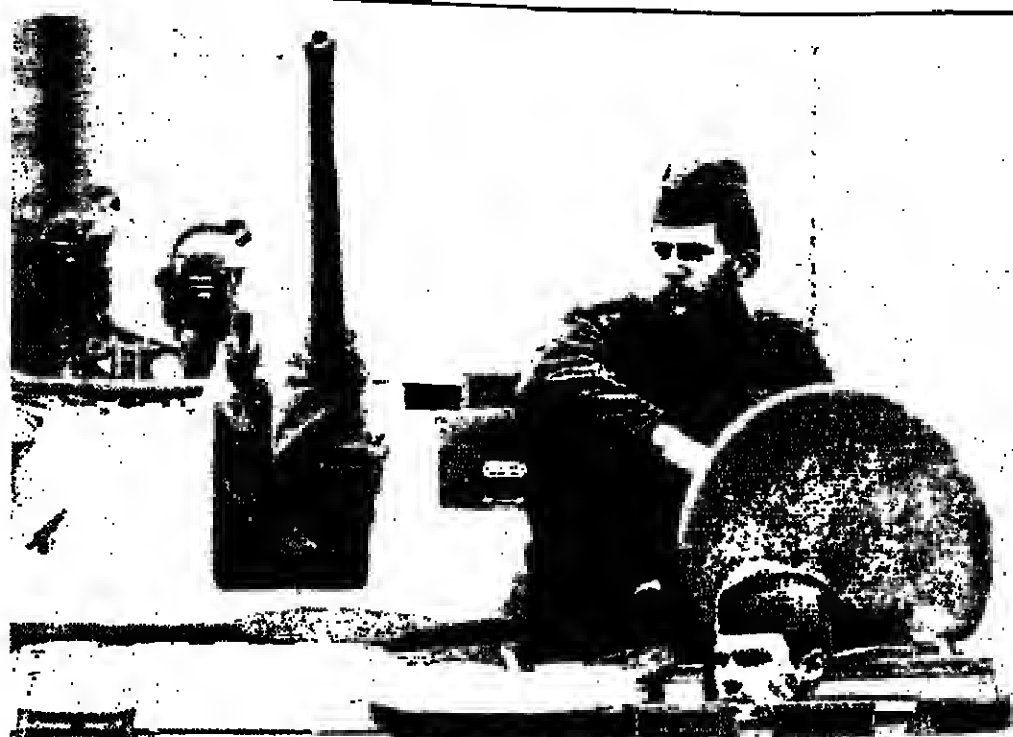
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Yugoslav army soldiers look out from their armoured carrier in the town of Pakrac, south-west of Croatia's capital Zagreb, as troops were deployed following a weekend of violent clashes

Croatian leader accuses Serbia of using army for provocation

By Laura Silber in Zagreb and Judy Dempsey in London

THE president of the western Yugoslav republic of Croatia yesterday accused the communist authorities in neighbouring Serbia of using the federal army to provoke unrest and eventually topple his democratically elected government.

Mr Franjo Tudjman was speaking to reporters after a weekend of violence between Croatia's paramilitary forces and Serb nationalists in the town of Pakrac.

The violence, in which six people were killed and several injured, erupted when 200 Croat special police units stormed the town. Their excuse was that police officers of Serbian nationality from Pakrac had declared allegiance to Serbs in Kijina Krajina, a region in southern Croatia.

Serbs, who make up 11 per cent of the 4.5m population in Croatia, are demanding autonomy within the republic and last week declared Krajina an autonomous Serbian state, a move which was rejected by Croatia's government.

Yugoslav military units were called in to restore order in Pakrac and Croatia's paramilitary forces have since withdrawn from the region.

"From the very outset, the Serbian hegemonist forces have been present in Croatia, trying to stop democracy and create chaos," Mr Tudjman said yesterday.

Mr Tudjman said his



belief that the army had lost its impartiality in a letter sent last weekend to the state presidency. He alleged that officers from the Yugoslav People's Army were supporting the Serbian nationalists in Croatia. More than 70 per cent of the officer corps are Serbs.

"The army continues to see itself as the guarantor of Yugoslav unity and the guardian of socialism, views which are supported by Mr Slobodan Milosevic, the communist president of Serbia."

Mr Milosevic favours the maintenance of the federal system at the expense of greater

autonomy for the six republics. Like the army, he believes in the retention of a socialist-style command economy.

To boost his popularity, which is now rapidly fading because of Serbia's serious economic crisis, he has supported calls, and often instigated moves, by the Serbian minority in Croatia and in other parts of Yugoslavia for autonomy.

Sections of the army have rallied behind Mr Milosevic, whose wife, Mrs Mirjana Milosevic, has formed a new communist party and supports a political party founded last year by army veterans.



Zhelyu Zhelev, no obstacles to relations with China

He said Mr Zhelev and Chinese foreign minister, Mr Qian Qichen, who has just ended a visit to Bulgaria, agreed that changes in East Europe were no obstacle to relations between their countries.

Border accord on pollution

Germany and Poland agreed to work together to clean up their polluted border, Reuter reports from Bonn.

German environment minister, Mr Klaus Töpel, and his Polish counterpart, Mr Maciej Nowicki said after talks in Bonn, that they would set up a joint environmental council and planned a trans-border national park.

They said they wanted to negotiate a treaty with Czechoslovakia and the European Community to clean up the Oder river, the German-Polish border river severely polluted by industrial and household waste.

Basque leader jailed in Paris

A Paris court jailed a French Basque separatist leader and six suspected guerrillas on charges of belonging to a criminal organisation, Reuter reports from Paris.

Court sources said Mr Philippe Bidart, 37-year-old suspected leader of the Basque group Iparretarrak, was jailed for six years.

Late justice for Romanians

Romania's highest court belatedly acquitted 61 workers who were jailed or sent into internal exile for "hooliganism" in the wake of a 1987 anti-communist labour revolt, Reuter reports from Bucharest.

"It is only today that justice was done to you," Supreme Court president, Mr Teofil Pop, told the group after announcing their acquittal.

Belgium bans Peru imports

Belgium banned imports of fish, seafood and some fruit and vegetables from Peru because of a cholera epidemic there that has killed nearly 200 people, Reuter reports from Brussels.

The decision applies to both fresh and frozen products, the Public Health Ministry said in a statement. The EC is studying whether it should restrict meat imports from Peru, the statement said.

Baltics poll puts pressure on Gorbachev

By Leyla Boulton in Moscow

LATVIA'S and Estonia's resounding weekend vote in favour of independence puts the issue of Baltic independence firmly back into President Mikhail Gorbachev's camp, despite his insistence that the self-styled polls mean nothing.

Estonia produced a 77.83 per cent majority in favour of restoring the republic's independence. With turnout at 82.86 per cent, this meant support from two-thirds of eligible voters.

A similar Latvian poll showed a 77.10 per cent yes vote in favour of a "democratic, independent Latvia", with turnout of 88.39 per cent. These results clearly remove any doubt at home and abroad that declarations of independence by the republican parliaments have insufficient popu-

lar backing. Until recently, Mr Gorbachev had claimed that most people in the Baltic republics really wanted to stay in the Soviet Union.

But a presidential spokesman said yesterday that polls held in all three Baltic republics (Lithuania produced a similar vote last month) would make no difference to Kremlin policy.

The spokesman acknowledged that the March 17 referendum on whether voters want to belong to a "renewed union" had nothing to do with secession, and he pointed out that it was about forging a new relationship between the centre and the republics.

He said that only fresh referendums within the framework of the country's secession law - asking voters point blank "do you want to leave the

Soviet Union?" - would count. The problem is that the three republics reject the Soviet secession law on the grounds that they were illegally annexed in 1940 and also because the fine-print of the legislation makes it virtually impossible to leave the Soviet Union.

This means that short of a renewed attempt to use force to put down Baltic nationalism, or the imposition of tough economic sanctions, there is very little else Mr Gorbachev can do but negotiate - with the advantage of being able to set his own terms and timetable.

Another option would be simply to ignore the Baltics, but this option is also limited, given the close links the three republics still have with the rest of the country.

Besides, the president has already set up special commissions to begin discussions with the three republics on a whole range of issues later this month.

The use of economic or military force would not only alienate western opinion but also further anger many Russian speakers in the Baltics.

The Latvian result was particularly revealing because of the large numbers of non-Latvians who voted for leaving the Soviet Union. Given that only 52 per cent of the population is Latvian, the poll was a protest against the Communist party and army violence.

The socialist idea is not very popular around here, said Mr Romualdas Razukas, the Lithuanian who heads the Latvian Popular Front which spearheaded the pro-indepen-

dence campaign. Although the parliament has so far failed to come up with guarantees of citizenship for non-Latvians, many Russians seemed more worried by a conservative centre than Latvian nationalism.

The government is proposing that anyone who has lived in Latvia for more than five years, knows a smattering of the language and is prepared to pledge allegiance to Latvia and give up Soviet citizenship, will be eligible for citizenship.

A challenge now for the Latvian parliament is to come up with legislation which would underpin its promises of a fair society. This would respond to Communist claims that the Popular Front is in fact harbouring more sinister intentions.

Greek veto on EC aid to Turkey

By David Buchan in Brussels

GREECE refused yesterday to succumb to mounting pressure from its EC partners to remove its five-year-long block on some Ecu600m (\$810m) worth of EC aid to Ankara.

Greece's partners are being subjected to lobbying from the Turkish prime minister, Mr Turgut Ozal, who wrote to the leaders of all EC states, but Greece, last week to express his disappointment with the Community's treatment of his country.

"That Turkey should be the only European and Mediterranean country with which the Community has not strengthened its contractual relations [in the wake of the Gulf war] shows clearly the gravity of the situation that has created a profound malaise in Turkish public opinion," Mr Ozal wrote.

Turkey was now forced to "wonder about the Community's will to translate its words into deeds", the Turkish leader said.

Mr Ozal complained that the

EC's special Gulf-war related loan to Turkey was paltry given the country's size. He also complained that the EC had failed to improve commercial relations, as the Commission had promised when it effectively rebuffed Turkey's membership move a year ago.

At yesterday's meeting of EC foreign ministers, the Luxembourg presidency said it would pursue efforts, in conjunction with the United Nations, to seek a solution to the division of Cyprus and Turkish military occupation of the north of the island.

Mr Antonios Samaras, the Greek foreign minister, welcomed such efforts but refused to unlock any EC aid, unless granting needed the unanimity of all EC governments, unless and until Turkey made the first concession in Cyprus.

Portugal, which greatly fears competition from Turkish textiles, also indicated it would not welcome any large-scale aid programme to Turkey.

Poles begin to redraw political landscape in run-up to elections

By Christopher Bobinski in Warsaw and Anthony Robinson in London

THE PROSPECT of Poland's first nationwide free elections in May is rapidly transforming the country's political landscape. The old Solidarity alliance has split into its component parts, leading to the emergence of a multi-party structure. Its original labour core is returning to an essentially trade union role under its newly elected leader, Mr Marian Krzaklewski.

The latest development is the creation of a Christian Democrat party, called the Centre Alliance (CA), modelled closely on Germany's ruling Christian Democratic Union (CDU). It is part of Poland's attempt to create west European-style institutions, including a functioning multi-party system, in which an important role would be played by a party which reflects the strength of Poland's Catholic traditions.

The CA, a centre-right party which claims some 20,000 members, is led by Mr Jaroslaw Kaczynski, 42, the minister in charge of Mr Lech Walesa's

presidential office and one of Poland's most effective politicians. Last year he was a prominent advocate of splitting Solidarity and played an important role in Mr Walesa's successful presidential campaign in the autumn.

Mr Kaczynski's twin brother, who is also a key aide to President Walesa, last week failed in an attempt to become leader of the Solidarity trade union, and the leadership went instead to the little-known Mr Krzaklewski.

The union voted to put up only a "limited representation" in forthcoming parliamentary elections and the Kaczynski brothers hope that union supporters will vote mainly for the CA. Last week, however, Mr Stanislaw Tyminski, the Polish-Canadian businessman who came from nowhere to take more than a quarter of the vote in the presidential elections, announced that he too was founding a new party to challenge the post-Solidarity establishment.

Parliament is expected later

this week to set May 26 for the elections and announce details of the new electoral law. This will largely govern the composition of the new 460-seat parliament. Mr Walesa wants a first-past-the-post system for half the seats and proportional representation for the rest.

But a majority in parliament, which is still dominated by deputies connected with the old Communist party, wants 75 per cent of the seats to be filled under a proportional representation system. This would not only favour the post-Communist party, but lead to a plethora of new political parties.

Some fear that this would lead to a fragmented parliament, easily manipulated by Mr Walesa and his advisers. A Polish company has clinched an old-style barter deal with a Soviet enterprise to trade Polish-built natural gas tankers for Soviet natural gas. The deal was outside a government-to-government gas purchase agreement being negotiated between Warsaw and Moscow.

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EUROPE IN BRIEF

Spain holds rates firm at 14.45%

The Bank of Spain has called a halt to the downward drift in Spanish interest rates by holding its official intervention rate to 14.45 per cent at yesterday's auction of certificates of deposit. Peter Bruce reports from Madrid.

The Bank, which three weeks ago shaved 20 basis points off the rate to assist a cut in UK base rates, was expected to move down again yesterday following significant interest rate cuts last Thursday on short and medium-term Treasury paper.

The fact that it did not, reflects continued concern at the Central Bank that Spanish inflation, credit growth and money supply growth remain uncomfortably high.

East German spies imprisoned

A married couple who spied for the former East German communist government were jailed for giving away military secrets, Reuter reports from Düsseldorf.

Judge Klaus Wagner said money and "the illusion they were working for peace" had motivated Joachim and Gisela Preuss. He sentenced Joachim to 10 years and his wife to four, but also criticised security at the Cologne air force printing plant where Joachim worked.

EIB lends to Spanish project

The European Investment Bank said it was lending Ptas6bn (\$100m) to Spain's Compania Espanola de Petroleos for modernisation of the Algeciras oil refinery in the province of Cadiz, AP

INTERNATIONAL NEWS

EC near stand on Japanese car import quotas

THE European car industry is close to a common stance for negotiations on Japanese imports ahead of the 1992 deadline for a single European market, a senior EC official said yesterday. Reuter reports from London.

Mr Klaus Stoeber, of the EC's Directorate General for Competition, said the commission had a complete plan "in its inside pocket" but still had not gained the full support of the industry and member governments.

The EC is proposing a six-year transition from 1992 during which the market share of Japanese cars in Europe will be allowed to rise from about nine per cent now to 18 per cent.

Mr Stoeber noted that there was broad agreement about these outlines but said many details still had to be worked out which could affect its final form.

Among the items being discussed were import controls, components and subsidies. Discussions on Japanese imports after 1992 have been stalled for months because of disagreements between European partners.

Mr Jacques Calvet, the head of French carmaker Peugeot, would like to see import controls to be extended and has criticised Britain for allowing Japanese carmakers to build

plants on its soil. All other European carmakers set up a new industry association - spearheaded by Germany's BMW - late last year and signalled they were willing to negotiate.

There is no official date for talks between the EC and the association, nor for negotiations with Japan, but behind-the-scenes activity has taken off, Mr Stoeber said.

For now, imports are free in Germany, Belgium, Denmark and the Netherlands, although the German authorities have monitored Japanese imports for the past 10 years.

In Britain imports are "voluntary" but the Japanese are restricted to about 11 per cent of the market. France has set an import quota of three per cent while Italy limits the number of Japanese cars to only 3,300 each year.

Spain, Greece and Portugal do not allow imports of Japanese cars at all.

Earlier at the conference, General Motors of Europe president, Mr Robert Eaton, said Europe would become the automotive battleground of the 1990s as the Japanese manufacturers turned their attention to Europe from North America and the Asia-Pacific regions.

He said Japanese carmakers could gain a 20 per cent European market share by 2000, up from about nine per cent now.

Brittan warns Seoul of EC action

By Andrew Hill in Brussels

SIR Leon Brittan, the European Community's competition commissioner, yesterday made a veiled threat to South Korea that the EC might be forced to take formal action under its own rules or those of the General Agreement on Tariffs and Trade - if Seoul did not end discrimination against European companies.

In a speech to industrialists in Seoul, Sir Leon also condemned plans by Hella, the South Korean manufacturing group, to open a shipyard (in Mokpo in the south west). He warned this would be "an extremely serious and backward step" when international shipbuilders have agreed to limit capacity.

Sir Leon said such a move would aggravate the anti-competitive nature of the South Korean shipbuilding sector unless it was matched by the closure of equivalent capacity elsewhere. Hella, which is also a car manufacturer, has plans for international competition, intends the new yard to replace an existing facility at Incheon.

Sir Leon, who is also the EC commissioner responsible for financial services, said European banks, insurance companies and securities companies had all had difficulties establishing operations in South Korea.

He hinted that if effective market access were denied to European banks, the EC would consider action against Korean counterparts under the terms of its banking directive.

Sir Leon, ending a five-day visit to Japan and South Korea, said non-discrimination was "a crucial condition for the achievement of harmonious trade relations in every sector". He urged South Korea to publish "clear, open rules" on trade.

He also criticised "inequalities" in the intellectual property rights in South Korea. Sir Leon said: "If we are forced to conclude that formal action under the GATT is the only way to achieve fair treatment (on copyright patent protection) we shall act on that basis - but I hope very much that it will not come to that."

Labour to pay price for Dutch austerity

Belt-tightening plan could undermine party's support, writes Ronald van de Krol

THE Dutch Labour party looks set to suffer the electoral consequences of its 16-month-old centre-left coalition with the Christian Democrats of Mr Ruud Lubbers, the veteran Dutch prime minister, when voters go to the provincial polls tomorrow.

The problem is an austerity plan designed to reduce the budget deficit to targets laid down by the coalition when it took office in 1989. The fact that the finance minister, Mr Wim Kok, is a Labour man does not make it any easier for the party.

The coalition cabinet has bagged for the past month over the main outlines of a four-year cost-cutting package of more than Fl 17bn (£5.1bn).

The austerity plan, which was debated in parliament late last week, is hardly designed to win support for Labour, which had entered the coalition after 12 years in opposition with hopes of being able to raise social spending without endangering budgetary discipline.

These hopes have been partly dashed by events beyond Labour's control. Within months of the new government's formation, it became clear that the coalition would



Lubbers: cabinet haggling

need to hold a "mid-term review" to repair the financial damage caused by a rise in European interest rates after German unification and the slight slowdown in the Dutch economy's previous buoyancy.

The outcome of this budgetary review in late February was a package of measures aimed at increasing government revenue by about Fl 4.7bn and cutting government spending by Fl 12.7bn.

Spending on housing, for example, is to be cut by raising rents on government-controlled flats and houses by 5.5

per cent. As part of the package the cost of public transport will also be raised by at least 5 per cent.

Major savings are also expected from vaguely-formulated plans to reduce the Netherlands' high state spending on generous disability benefits.

The controversial package leaves intact a chief goal of the centre-left government, at least for the time being - the incomes of civil servants, recipients of state benefits and old-age pensioners will all continue to rise in step with private-sector wages.

Labour had staked its participation in the coalition on this guarantee, and any softening of the government's commitment would have endangered its future.

Still, the government has not yet completely won the battle of the budget. It has already conceded that it may have to find an extra Fl 2.5bn between now and 1994 to reach its deficit target. And it has yet to take hard decisions on some details of the original Fl 17bn package.

One question which remains open is whether public transport prices need to be raised even further. Another controversial issue is whether tax



Kok: carrying Labour's can

free allowances should be reduced (or abolished altogether) on income received from share dividends and interest earned on savings accounts.

The Gulf war, meanwhile - and Dutch contributions to the allied coalition - did not sit well with traditional Labour voters or with a number of Labour politicians in the upper house of parliament.

Although polls show that the Dutch generally supported the war as a necessary evil, Dutch membership of the allied coalition is proving to be a liability

rather than an asset to Labour in these elections.

Partly as a result of the drawn-out and contentious "mid-term review", opinion polls now predict that Labour will emerge as the biggest loser in the provincial elections, with many voters abandoning the party in favour of D66, a small, left-of-centre party, and "Green-Links", a coalition of environmental and leftist parties.

The same pattern was evident exactly a year ago when Labour was trounced in local elections: its support fell to 24.5 per cent from 33.4 per cent in the previous municipal elections.

According to one opinion poll, Labour could well see its votes dwindle to 22 per cent in the provincial elections tomorrow, rivaling the all-time worst showing it suffered in 1982. (In the last provincial elections, held in 1987, Labour recovered to win 35.9 per cent of the vote.)

A loss of this scale would not automatically endanger the future of the government coalition. But it would certainly weaken the influence which Labour ministers, particularly Mr Kok, can expect to wield in future cabinet negotiations.

OECD REPORT

Norway 'achieves low inflation'

NORWAY has at last achieved low inflation and a current account surplus after several years of difficult adjustment following the sharp drop in oil prices in the mid-1980s, according to the Organisation for Economic Co-operation and Development, Robert Taylor reports from Stockholm.

In its annual survey of the Norwegian economy, the OECD warns the Oslo government to stick to its long-term strategy of reducing the economy's dependence on oil and expanding mainland industries.

Norway's oil dependence is currently increasing, it says. If oil prices returned to pre-Gulf war levels, Norway's current account surplus would probably be wiped out and the impact of falling oil prices on national income "would be even more severe than it was in the mid-1980s".

The OECD praises last October's decision to link the Norwegian kroner to the European currency unit. This "offers the possibility of longer-term stabilisation and efficiency gains for the economy", even though it also means a tougher strategy to keep inflation under control through a firm monetary and fiscal policy.

Norway's rate of inflation, at 4.5 per cent, has "fallen below the rates prevailing in most trading partner countries" and compares with a consumer price rise of 10 per cent in the mid-1980s, says the report.

It also praises the return to a small current account surplus because of the upsurge in oil prices. But it says that several years of large deficits have made Norway's net foreign debt twice as high in relation to the country's gross domestic product as five years ago.

The OECD warns that the gains in Norway's international competitiveness have done no more than offset the losses "still occurring for some time after the medium-term strategy of rebalancing the economy was adopted" in 1986.

It notes that the Norwegian authorities have eased their fiscal policy in face of rising unemployment, averaging 5.3 per cent last year. As a result, the central government budget (net of oil-related expenditure and receipts) moved from a broad balance in 1987-88 to a deficit last year, amounting to 7.5 per cent of Norway's mainland gross domestic product.

A continued rise in public expenditure relative to GDP would be incompatible with the need to make or leave room for the desired faster expansion of export and import-competing industries.

EC ministers reluctant to give MEPs more power

MOST EC foreign ministers yesterday proved reluctant to give more power to the European Parliament in the cause of rendering EC decision-making more democratic, David Buchanan reports from Brussels.

In a ministerial review of political union negotiations, only Germany, Italy, Belgium and, with qualifications, France were disposed to share the governments' final say on Euro-legislation with the parliament.

Mr Jacques Poos, foreign minister of Luxembourg, which holds the EC presidency, concluded there was "a clear majority against any upheaval in the allocation of powers among the EC institutions". President Francois Mitterrand and Chancellor Helmut Kohl have jointly endorsed moves towards a right of "co-decision" for the parliament,

which at present can be overruled if the Commission does not back its amendments. Germany has separately proposed a scheme to give MEPs an equal say with the Council of Ministers and a right to initiate legislation which, at the moment, lies with the Commission alone.

But Mr Roland Dumas, French foreign minister, yesterday stretched this Franco-German accord thin by setting out seven conditions, and warning: "we should not replace a system not democratic enough with one that is chaotic and unworkable". Britain, with Denmark, was firm against giving Strasbourg more power, though it joined in general agreement that those nominated by governments as EC commissioners should be approved by a majority of MEPs.

Air New Zealand places Boeing order

By Dai Hayward in Wellington

AIR NEW ZEALAND has placed an order for four new Boeing 767-300 aircraft and one Boeing 747-400 at a total cost of NZ\$ 750m. It has also taken up options for a further five Boeing 767-300s and two Boeing 747-400s.

The new aircraft are required as part of Air New Zealand's expansion plan to extend its services throughout the south Pacific and Asia and become the dominant airline in the region by the end of the decade.

Air New Zealand and the Australian flag carrier Qantas are to pool most of their trans-tasman services from April.

The two airlines carry more than 60 per cent of passengers between Australia and New Zealand and the pooling agreement is expected to make better use of aircraft and reduce the number of empty seats on the route.

The arrangement will enable both airlines to concentrate their Boeing 747-400 jets on their own long-haul routes.

A VOTE OF CONFIDENCE...

To sell at Christie's

Now that a mood of optimism has replaced the uncertainty it is time to take advantage of Christie's sales which, even in the difficult past few months have achieved some notable successes. Six new auction records have been set with seven lots selling for over \$1 million each, including \$1,760,000 paid for 'The Egremont Service' by Paul Storr, the highest price ever paid for English silver. On average over 83% of lots offered per sale have found buyers this year.

The best sales at Christie's over the next four months will include:

The largest gem-quality sapphire ever to come to auction to be sold in Geneva on 16 May.

The most comprehensive collection of English silver ever to come to auction - the Hilmar Reksten collection, and other properties - to be sold in London on 22 May.

A spectacular commode by Johann Gorlob Fiedler made for Friedrich Wilhelm II of Prussia in the 1780s, in an Important Continental Furniture sale in London on 13 June.

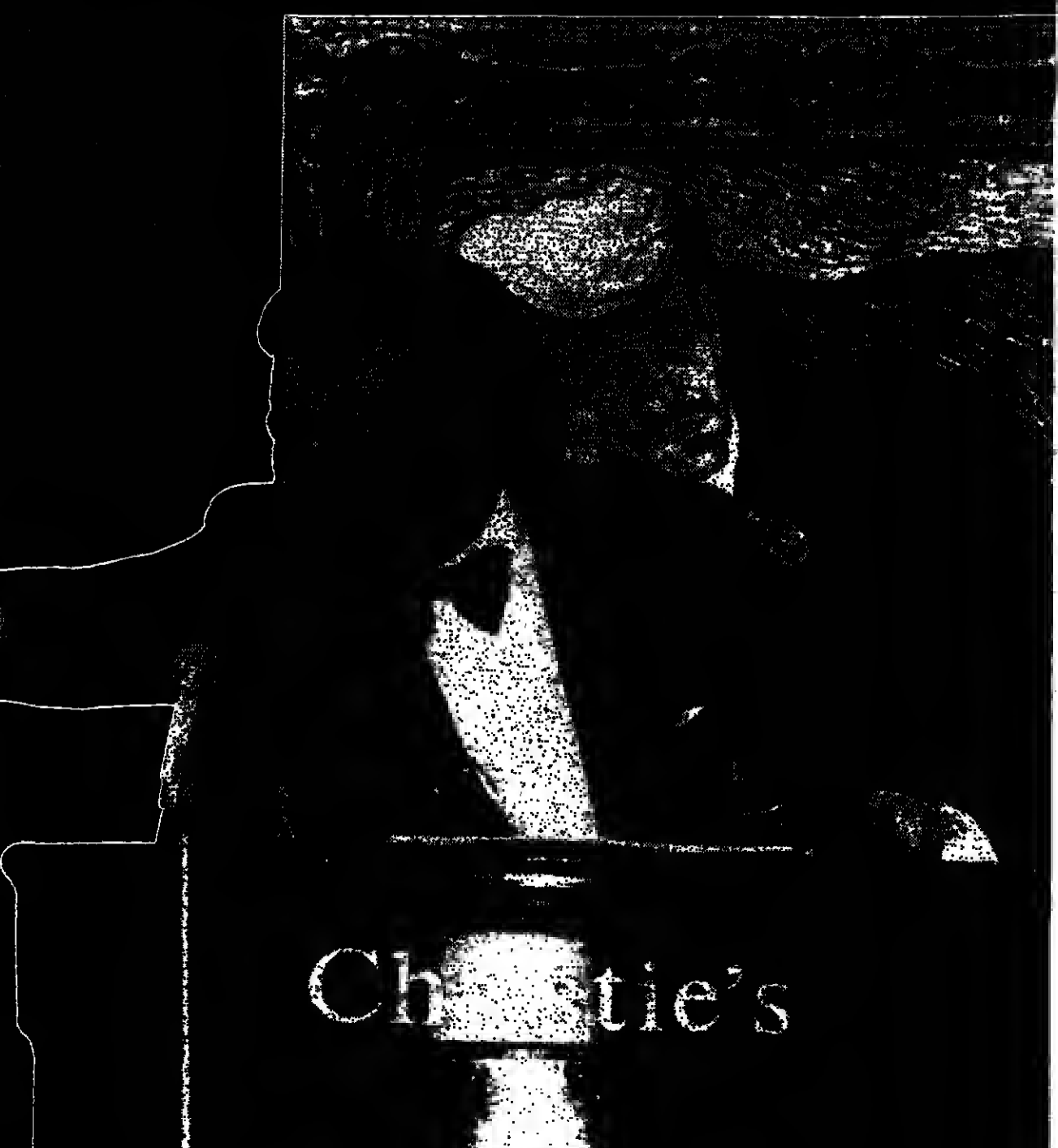
Paintings by Canaletto, Bellotto, Murillo, Guardi, Marieschi, Panini, Cornelis van Haarlem, Jan Weenix, in a sale of Important Old Master Pictures in London on 24 May.

Works by Degas, Renoir, Picasso, Braque, Giacometti and Dubuffet in sales of Impressionist and Contemporary Art in London on 24 and 27 June.

Entries are still being accepted for all these sales.

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UK NEWS

THE TORY MANIFESTO

The government, basking in the afterglow of victory in the Gulf and falling interest rates, is determined to be ready for an early general election. To that end, the MPs charged last year with generating new ideas for a fourth Conservative term will this week provide the prime minister with the raw material for his manifesto - the document setting out the policies on which the government will fight the election. There are dozens of new ideas - some radical, others designed to appeal to floating voters. Mr Major hopes these ideas will balance a commitment to market economics with a stronger commitment to improve the country's public services. FT writers examine the options.

ECONOMY

Conservatives to fight election on inflation record

THE decisive battleground for the general election will be the economy. It always is. It will be inflation and mortgage rates, taxation and spending, and unemployment which dominate the campaign, writes Philip Stephens.

The outline of the manifesto is already clear. The Tories will project themselves as the only party with the will to conquer inflation. The pledge to maintain sterling's parity within the European Monetary System (EMS) will be central. Pledges to provide increased resources for the welfare state will be combined with the more traditional promise to control public spending and to bring down tax rates. The "growth" and the "peace" dividends will square the circle.

Privatisation of the remaining state-owned industries and further efforts to spread individual share ownership will feature prominently in the manifesto. So too will the pledge to reduce the basic rate of tax from the present 25p to 20p.

Major is as keen as Mrs Margaret Thatcher to shrink the public sector, but more willing to spend money on the services that remain. The implication is now that public spending has fallen to just below 40 per cent of national income. Mr Major will be content to see it stabilised rather than push for further reductions.

His approach to income tax is similarly nuanced. He has accepted Mrs Thatcher's pledge to reduce the basic rate of tax but it is not a priority.

Ministers predict that the tax reforms of a new Tory government led by Mr Major would focus on streamlining the systems of tax, national insurance and benefits at the lower end of the income scale and on new incentives to promote saving.

Senior Tory MPs believe that as a former treasury and social security minister, Mr Major will be well placed to embark on the integration of the tax and benefit systems needed to eliminate the layers of poverty traps which penalise those on low incomes.



Hard act to follow? Mr Major hopes to focus attention on new ideas rather than Mrs Thatcher's legacy

DEFENCE AND FOREIGN AFFAIRS

Little enthusiasm for playing 'Gulf' card

DEFENCE and foreign affairs offer both opportunities and risks for the government in its manifesto, writes Ralph Atkins and Philip Stephens.

Mr John Major's pledge not to play the "Gulf" card will not prevent Tory MPs from emphasising one of the government's greatest strengths with the voters - its commitment to a strong defence policy and to the preservation of Britain's independent nuclear deterrent.

Most will be less-than-enthusiastic, however, about extending the election debate too far into foreign policy. If the government can claim that its

approach to countries like South Africa has been vindicated, the internal divisions within the Tory party over Europe are potentially damaging. As one cabinet minister acknowledges: "It [Europe] is an issue which don't want aired".

The debate in the manifesto group on defence policy has been delayed by the Gulf War, but it will reassert familiar pledges to ensure Britain's security while looking forward to a "peace dividend" from the end of the Cold War.

One lesson being drawn from the conflict is the need to

ensure a flexible and mobile army to respond to unpredictable threats to British interests. The group will stress the commitment to the Nato "bridge" between Europe and the US while accepting the Alliance has to change, perhaps with the adoption of an "out-of-area" role.

There is little dispute about Ministry of Defence's "Options for Change" plans for reductions in troop strengths. Most Tory MPs accept cuts are inevitable, even if there are arguments about what areas can be trimmed.

The broad consensus among

Tory MPs about defence, however, has not been mirrored in the manifesto group charged with the task of shaping the Conservative approach to European integration.

The divisions which prompted Mrs Margaret Thatcher's downfall still threaten the new leader. A strong minority are firmly opposed to any further surrender of "sovereignty".

The section of the manifesto devoted to the Community is therefore expected to be written in Downing Street - with suitably diplomatic language to disguise the cracks.

TRANSPORT

Fresh policy on safety and British Rail sell-off

TRANSPORT WAS given less space than the arts in the 1987 Tory manifesto; ministers do not expect that to happen this time, writes Alison Smith.

Disasters, such as the King's Cross underground fire in 1988 and the train crash at Clapham, have contributed to putting transport higher up the political agenda, while the arrival of Mr Malcolm Rifkind as transport secretary, expressing interest in the environmental and "quality of life" aspects to transport policy, has given the debate fresh impetus.

From the beginning, Mr Rifkind has made it clear that he does not favour an approach which looks at modes of transport individually, and does not take account of the impact of one on another. With the new absence of party doctrine in this area, it is now permissible to speak in terms of an integrated transport policy.

The accidents, however, mean that underlying the transport section of the manifesto will be a clear commitment to travel safety.

Inevitably, the fresh manifesto commitments on transport will be dominated by the privatisation of British Rail.

Final decisions could yet include the option of setting up a track authority on which competing services could run. The approach which seems more likely to lie behind the commitment, however, is that of selling parts of the organisation in a piecemeal fashion, the first candidate of which might well be the freight business.

The other "blockbuster," as one minister described it, will be a pledge to deregulate London's buses, bringing it into line with the others in the country.

Depending on the timing of the election, the manifesto may also have to give the government's view on the Channel Tunnel Rail Link, which would provide extra services into London in the late-1990s.

British Rail is expected to decide its preferred route next month.

The review group is also likely to recommend a commitment to build on what the government has already done to increase the role of the private sector in road provision.

Legislation to enable privately funded toll roads to be approved under the same procedures as trunk roads, in addition to the £16bn departmental roads programme, is already being considered by parliament.

The Standing Advisory Committee on Trunk Road Assessment is due to report in late spring on various techniques of "environmental pricing," for example on the basis of replacement costs.

Road pricing, however, to discourage the use of private cars, is off the agenda for the immediate future.

TRADE AND INDUSTRY

Philosophy of free market likely to remain strong theme

THE STRONG flavour of market economics which characterised Conservative trade and industry policy in the 1980s is likely to be diluted only slightly in the department's manifesto submission, writes Ralph Atkins.

The broad themes of the last decade are likely to remain intact - a vigorous promotion of market forces, and an unfettered competition policy with minimal state intervention. In political terms, the Department of Trade and Industry remains among the most Thatcherite of departments.

The sale of the Post Office is expected to be among the manifesto commitments, although privatisation may initially be confined to the parcels and counter services.

The manifesto committee is also keen to increase competi-

tion. Backbenchers have pushed for legislation implementing the 1993 "opening markets" policy document on restrictive practices. This recommended tough measures against companies distorting or restricting competition, a move which would bring UK arrangements closer to those of the European Community.

Some concessions to the change of tone under Mr John Major's leadership are expected. While he was chancellor of the exchequer, Mr Major expressed concern at the trade deficit, and asked why more imported goods could not be made in Britain.

In practice, that is likely to mean an election package emphasising the strengths of UK industry and the government's commitment to promoting British exports.

LAW AND ORDER

Crime focuses debate between left and right

HOME OFFICE responsibilities offer some of the most visible battlegrounds between the left and right wings of the Tory party, though they are themselves unlikely to be among the most politically controversial aspects of the election campaign, writes Alison Smith.

Already it has become clear that the manifesto is likely to emphasise the need to improve the quality and efficiency of services from the police, the courts, and the prisons, to bolster the traditional re-statements of the increases in numbers of policemen and new prisons.

The review group is also being pressed to address immigration through other EC countries. Backbenchers are seeking tough statements on the UK's attitude towards the effects of abolishing internal

EC borders controls at the end of 1992.

A commitment to reform the law on asylum will also be recommended. MPs are concerned that it is presently too difficult to deal with people who enter the UK essentially as economic immigrants.

Home office ministers themselves will recommend extending "criminal prevention" through a programme directed particularly at young people in inner cities. That right wing, however, puts its faith in the deterrent of minimum sentences for serious crimes.

The manifesto will also contain a commitment to a further reform of the prison service. Alongside legislation to introduce the offence of prison mutiny could come sentence reductions for those facing life imprisonment.

ENVIRONMENT

Green is now 'de rigueur'

AFTER producing a vast policy document purporting to tackle green issues from "the street corner to the stratosphere," the Tory manifesto drafters might be tempted to relax on the environment front, writes Ivo Dawney.

They know they cannot. With the environment often topping education and health as a voters' priority, green credentials are de rigueur for a party's "modern" image.

Most eyes will focus on the poll tax review, but the most radical proposals lie in plans to expand home-ownership with a target to lift owner occupation towards 75 per cent.

The manifesto will propose

legislation to extend the pilot "rent-to-buy" scheme for council tenants - allowing partial purchase of properties but perhaps the most ambitious thinking is going into the problem of providing cheap start-up homes in rural areas - a highly sensitive issue in the Tory shires.

Attention will also be focused on the countryside, with increased resources for development of Green Belts as recreational areas.

And in a concession to the Prince of Wales and his supporters, if your building plans are just plain ugly, that may be reason enough to subject them to the planner's red pencil.

HEALTH

No talk of privatisation

THE MOST important manifesto promise concerning the National Health Service (NHS) will be a negative one: a pledge that the reforms now being put in place contain no "hidden agenda" to privatise health care, writes Philip Stephens.

The group reviewing the NHS has flatly rejected the ideas from the right to use the internal market in the NHS as the basis of a switch to an insurance-based system.

Few expect the government to win the election argument over the NHS, but ministers hope Mr Thatcher's departure will allow them to persuade

more voters that it is NHS is safe in their hands.

The manifesto will fore-shadow an acceleration of the trend towards self-government trusts and the establishment of GPs' budgets. "Fundholding" by both hospitals and doctors is seen as the key to devolving power from the centre and to improving efficiency.

The group favours pushing ahead with the government's "Care in the Community" programme, and other ideas include closer targeting of resources on poor inner-city areas as part of a programme to tackle health inequality.

EDUCATION

Tories emphasise more choice

PARENT power, greater choice for students and a rigorous reform of teacher training will form the headlines of the Tory commitments on education, writes Ivo Dawney.

The emphasis will be put on raising the status and prestige of vocational as opposed to academic qualifications. But the agenda will also try to boost the status of progress in increasing grant-maintained and locally-managed schools.

Obligatory balloting on opt-

ing out of local government control is still understood to be under consideration. The Tories are also determined to reduce training in education theory in favour of teaching practice.

The manifesto is also expected to recommend that some Polytechnics are granted the full equivalent to University status. That would be a logical next step on from their release from local authority control under the outgoing parliament.

SOCIAL SECURITY

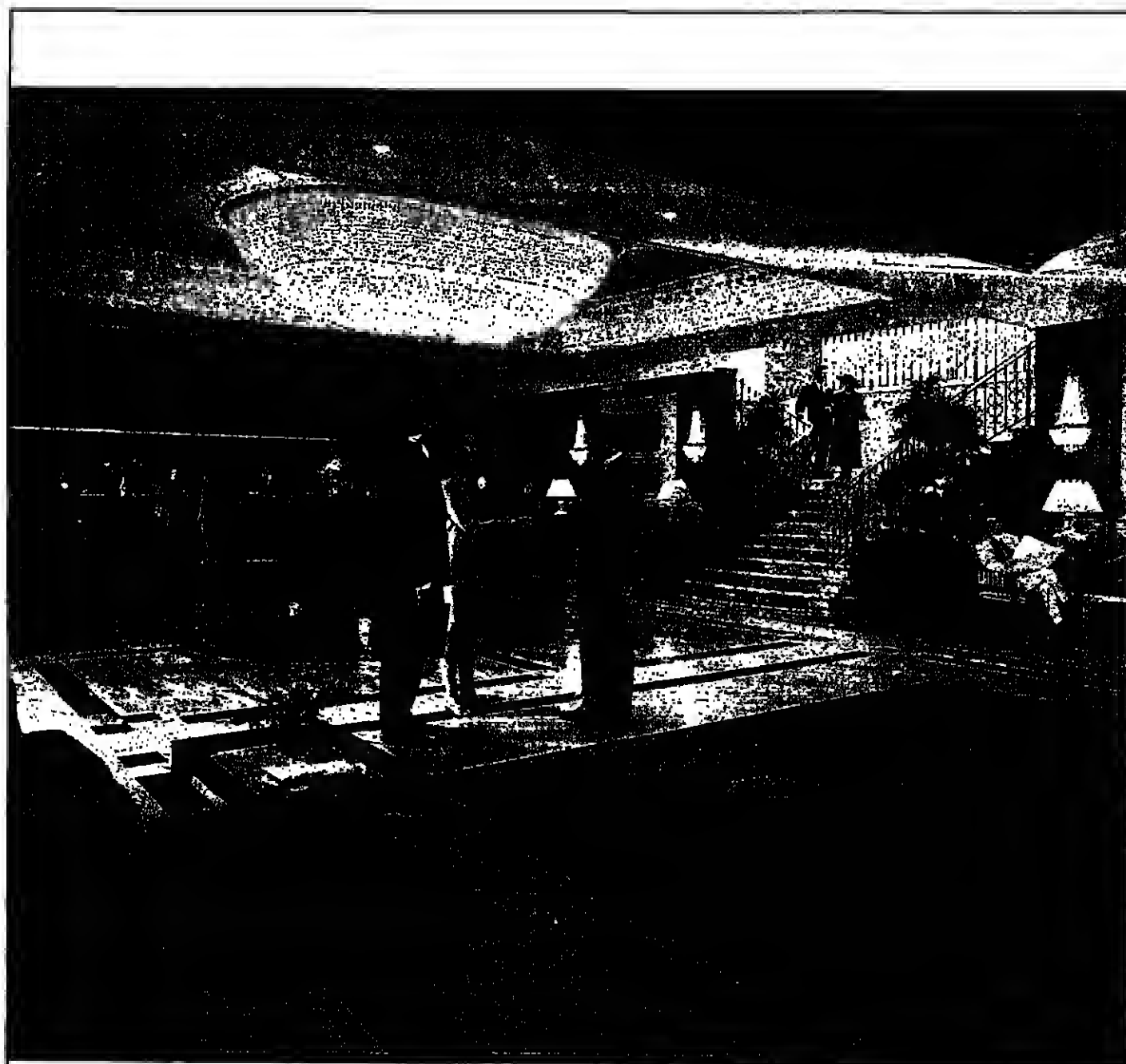
Child benefit to get prominence

PRESERVING Child Benefit as a foundation stone of Conservative policy on social security will feature high in manifesto. But ministers are likely to stress the need to improve its targeting as much, if not more, than any pledges to increase its value, writes Ralph Atkins.

Possible reforms include expanding the strategy of paying extra for first children, perhaps with a one-off capital payment at birth. Others are

tax allowances for the better-off and paying the benefit only to the poorer families.

Across the range of benefits for the disabled, elderly, very sick or those caring for frail relatives, the emphasis will be on seeking a balance within a limited budget. That could include reform of the Social Fund, which involves giving claimants loans or grants to improve their inordinate administration costs.



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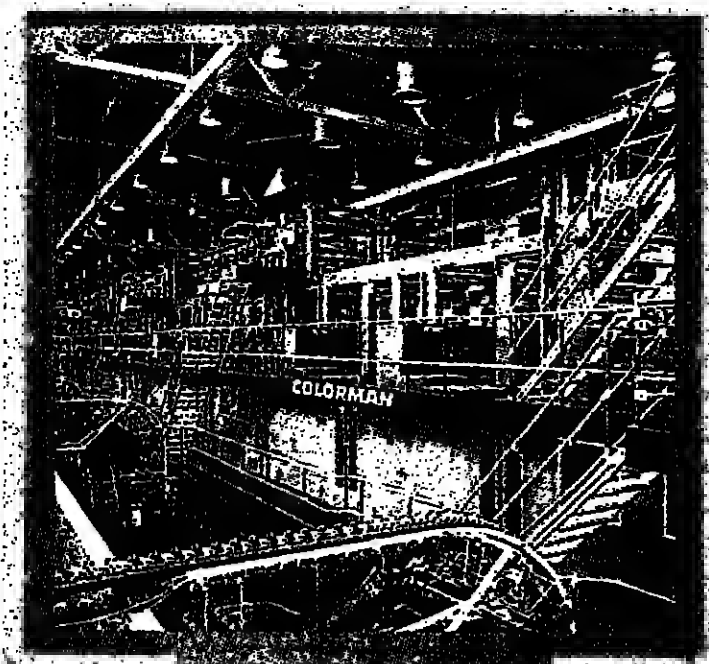
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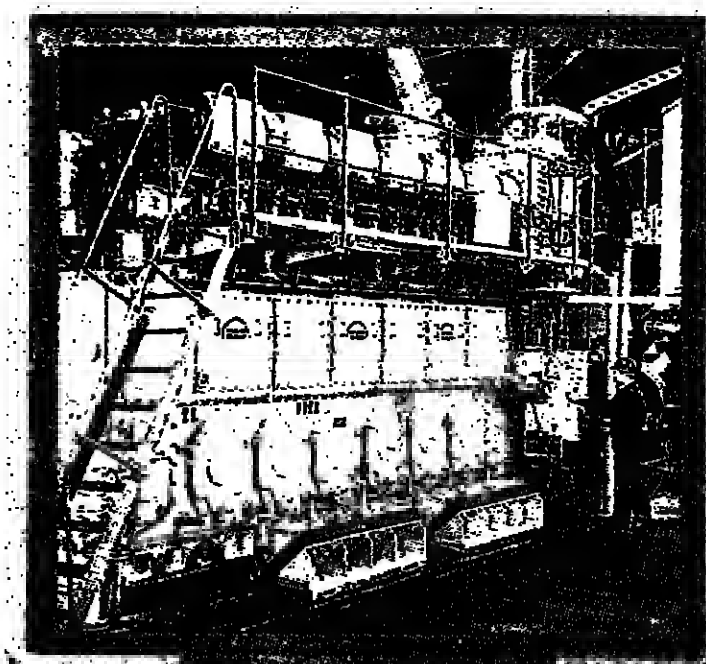
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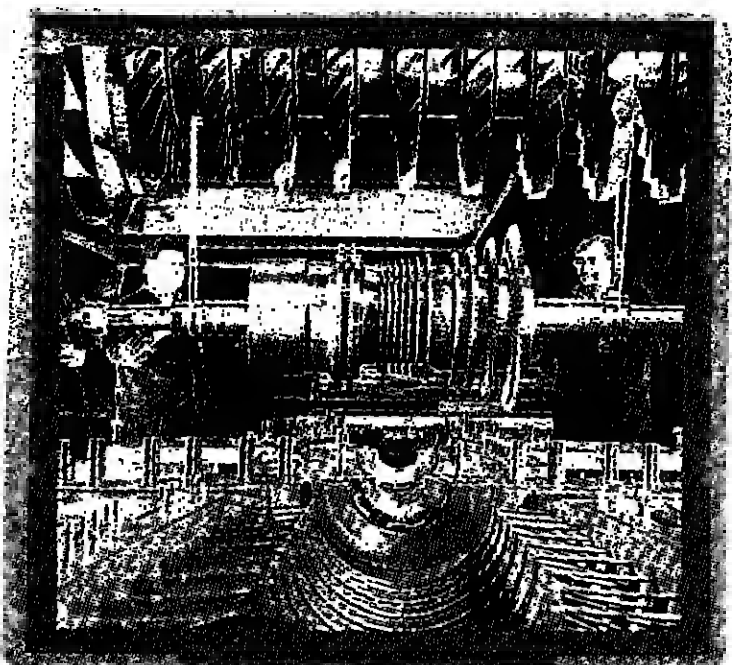
Trucks



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Diesel engines



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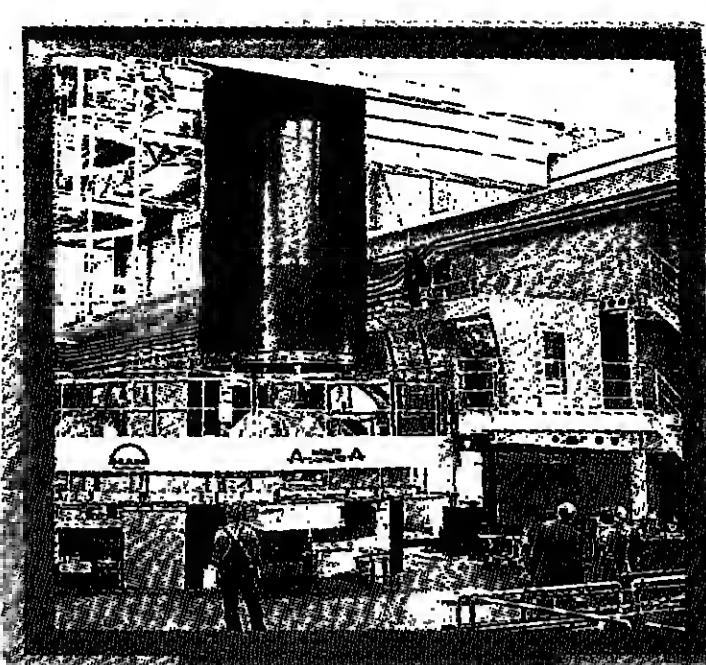
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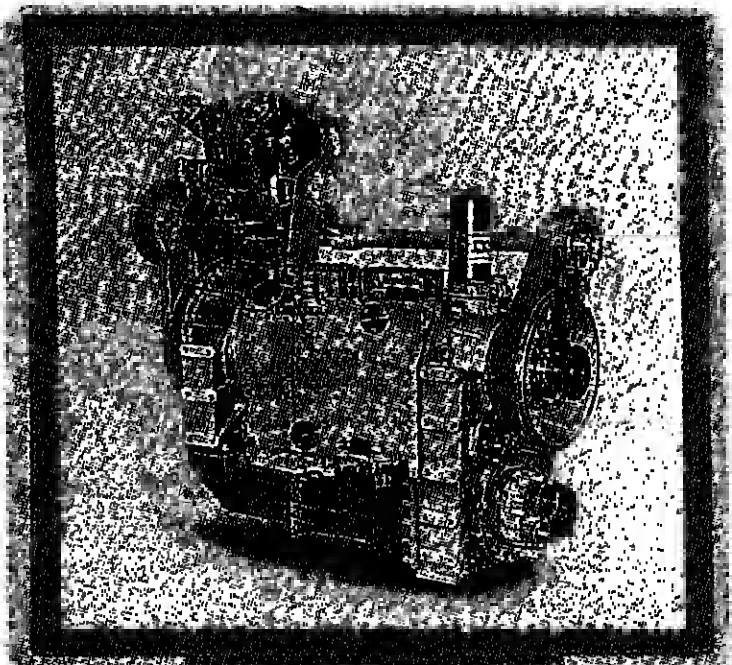
Major shareholdings

SMS

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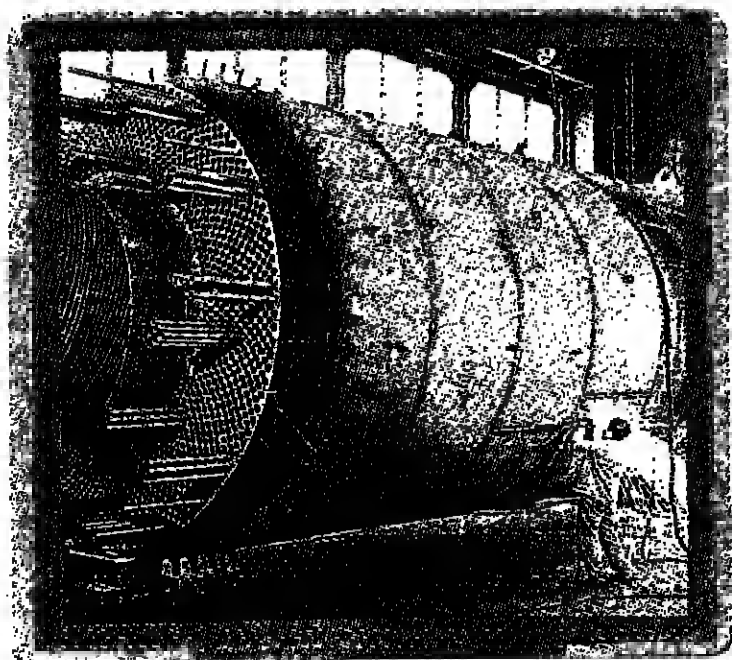
Components for space travel



High-power gear units



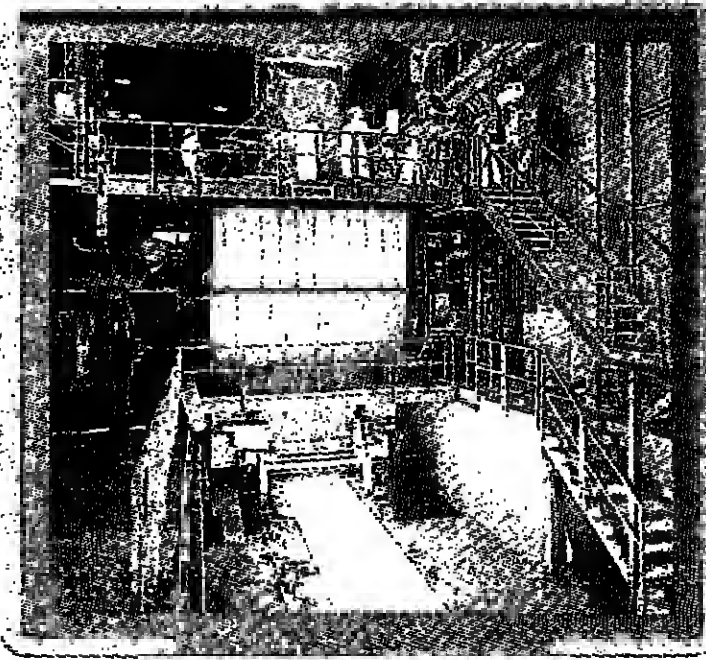
Special antennas



Chemical reactors



Microelectronics



Continuous casting sector

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UK NEWS

SATELLITE BROADCASTING

Bond Corporation sues BSB shareholders

By Raymond Snoddy

THE BOND Corporation of Australia yesterday issued a writ in the London High Court seeking to disenfranchise the shareholders of British Satellite Broadcasting who voted for the merger of BSB and Sky Television.

The Australian company, which was once the largest investor in BSB, is also seeking up to £150m in damages or compensation from the other original BSB investors - Granada, Pearson (publishers of the Financial Times), Reed International, Chargeurs and BSB Holdings, the original holding company.

Mr Peter Lucas, chairman of Bond Corporation, yesterday accused the other BSB shareholders of "plundering" the company and being unfair to

the Bond Corporation, which once held 37.5 per cent of BSB shares.

The writ alleges that in agreeing to last November's merger, which created British Sky Broadcasting, the shareholders breached the 15-year IBA franchise in breach of the shareholders' agreement.

The agreement specifies that if any of the shareholders caused the IBA - now the Independent Television Commission - to cancel the contract or decline to renew it, they would lose their voting power and their right to appoint directors.

Before Christmas, the IBA announced that it would terminate the 15-year BSB franchise by December 1992.

Bond is not now trying to

separate the merged BSkyB company.

Referring to the unique but now defunct square satellite dishes developed by BSB, Mr Lucas said: "BSB has been very, very cleverly emasculated. Who in their right mind would buy a Squarial now?"

Bond put £10m in equity into the BSB venture and £109m in loan stock - now £140m with interest.

Another reason for the writ was to find out the stake and value of BSB assets used to secure the loan stock.

What, Mr Lucas asked, would happen to the BSB satellites once the merged BSkyB service was broadcast only on the Astra satellite system?

Last year Bond's stake in BSB was diluted to 2.9 per cent

and it lost its entitlement to board representation.

BSkyB said yesterday it had not been informed of Bond Corporation's action and had not yet obtained a copy of the writ.

BBC Enterprises, the commercial arm of the BBC, has asked the Office of Fair Trading to intervene to prevent a price war in the television listings magazines market.

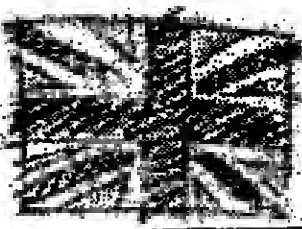
BBC Enterprises, publishers of Radio Times, has accused independent television publications, the Reed International subsidiary which publishes the TV Times, of predatory pricing by selling its magazine at 25p - half price. The BBC says it may reconsider the competitive position of Radio Times which now costs 50p.

The price cutting came in the first week of deregulation of TV listings information under the Broadcasting Act. From March 1 it became possible for the first time for one magazine to publish programme details for all Britain's television channels.

The challengers to Radio Times and TV Times include TV Plus published by Hamfield Publications and What's On TV launched by Reed.

Mr James Arnold-Baker, chief executive of BBC Enterprises told Sir Gordon Borrie, director general of Fair Trading said: "The price-cutting by TV Times frustrated one of the aims of the Broadcasting Act... to make available to consumers the possibility of wider competition in listings magazines."

BRITAIN IN BRIEF



Woolwich to buy Banque Immobilière

Woolwich, the third largest UK home loans institution, said that it expected to buy Banque Immobilière de Cr dit, French mortgage lender, from Midland Bank, one of Britain's largest clearing banks.

Under the terms of the deal, still to be approved by the Bank of France and the government-backed mortgage credit agency, Cr dit Foncier de France, Woolwich will acquire the fixed assets, staff, computer systems, and other operations of BIMC from Midland.

BIMC's fixed assets and staff will be incorporated in a new French subsidiary of Woolwich which will seek a French domestic banking licence. Midland will liquidate BIMC, but its French subsidiary, Midland Bank SA, will continue to own BIMC's current home loan book.

Canon to open Scots factory

Canon, the Japanese business machine and camera company, is to open a 54,000 sq ft factory in Glasgow, Scotland, in 1993 which will employ 150 people and cost £12m.

The plant will manufacture the lens carriage assembly unit for photocopiers, the component that reads information on a document. It will supply Canon's three photocopier plants in Germany, France and Italy and, ultimately, North America.

Mr Takeshi Mitani, president and general manager of Canon Europe, said the size of the site - which was welcomed by the government - reflected the fact that Canon may well expand there in the future.

UK reserves rise by \$431m

UK's reserves of foreign currency have been given an unexpected lift by the first of the promised allied payments for the Gulf war.

Treasury figures revealed that foreign currency reserves jumped by an underlying rate of \$431m last month after substantial cash injections materialised from two countries not engaged in hostilities, Germany and Denmark. The Treasury said that Germany paid DM400m (\$263m) in February and Denmark Kr90m (\$15m).

A total of \$416m out of a pledged \$2.5bn of outside

burden-sharing contributions to the UK war effort has now been made over to the government.

Tax payment in Ecus urged

Businesses should be allowed to pay taxes in Ecus as a way of encouraging a common currency for Europe, according to a report by Britain's Institute of Directors.

The Institute, a free-market pressure group, says use of a common currency would reduce transaction costs across Europe - a particular burden for small companies.

Its proposals on tax payments would increase the use of the Ecu in the corporate world and protect businesses against tax distortions across Europe arising from different inflation rates.

Long-term coal contracts urged

The newly privatised electricity industry will have to sign long-term coal contracts with British Coal in the interests of its shareholders, Mr Neil Clarke, British Coal's new chairman, told the Coal Industry Society in London.

The new chairman dismissed suggestions that National Power and PowerGen, the two generating companies on the point of privatisation, would be able to reduce sharply their dependence on British coal, once their existing coal contracts run out in 1993.

He said they might want to sign contracts with British Coal of varying lengths, with some as long as five years.

Voluntary projects cut

Voluntary organisations throughout Britain are preparing to shed staff and close projects as the sector faces its most severe financial crisis in recent years.

The National Council for Voluntary Organisations is seeking a meeting with Mr Michael Portillo, local government minister, at which it will call for an immediate £30m rescue package to cover cuts in local government funding. It wants the government to establish a £70m annual grant from 1992-93 to help local authorities finance future strategic investments in the voluntary sector.

Shift premiums rise at Horlicks

Smithkline Beecham, food and pharmaceutical group, has introduced new shift patterns at its Horlicks beverage plant in Slough, Berkshire linked to help unions claim one of the highest shift premiums in the food industry.

The company has introduced a 7-day shift pattern at the plant. In return, basic weekly pay has risen from £168 to £176, and the company has increased the weekly shift premium from £29.90 to £29.7.

Mr David Turnbull, TGWU district officer, said he believed the shift premium was among the highest in the food industry. He said the agreement would protect earnings while allowing the 100 workers involved more time off.

NatWest offers 7 per cent

National Westminster Bank has offered its 80,000 UK staff a pay increase of 7 per cent in a move that makes an above-inflation rise in earnings likely.

A pay rise is due in April, in which the annual inflation rate is expected by many analysts, including those in the bank's market intelligence department, to fall below 7 per cent. The bank also said it would increase London allowances from April 1. Central London allowances, at £3,450 a year, were already higher than those for the other three large clearing banks.

EC threatens to ban big differentials in car prices

By John Griffiths

THE SYSTEM of selling cars in the European Community exclusively through networks of franchised dealers is likely to be outlawed if new car prices continue to vary widely between individual markets, a senior EC official warned yesterday.

The EC Commission will not be able to renew the motor industry's "block exemption" from normal Community competition rules when it expires in June 1993 "while ignoring the problem of price differentials", Dr Klaus St ver told the Financial Times Motor Conference in London.

He said: "The centrepiece of the regulation, namely the prohibition on authorised dealers selling new cars to unauthorised traders, cannot be maintained if the prices of new cars differ greatly."

The motor industry's exemp-

tion from EC competition rules - which essentially require manufacturers to supply goods to whoever wants to sell them - was granted on the basis that motor vehicles are complicated products that require extensive after-sales care.

The present system was vigorously defended by Mr Robert Eaton, president of General Motors Europe. He said cross-border price differentials had been "greatly exaggerated" and emphasised the role of the franchised network in after-sales service. "The need for integration of services with sales has increased dramatically as motor vehicles have become more technically complex."

Sir Trevor Chinn, chairman and chief executive of the Lex Service vehicles group, also defended the system. Car price differentials could be caused

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CONFERENCE
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by many factors, such as tax and exchange rates, and list prices were in any case an inadequate guide to what consumers actually paid. In general, UK dealers started with higher gross margins but gave larger discounts than Continental counterparts.

Sir Trevor said the lengthening list of dealer bankruptcies in the UK was evidence that overall profitability in the

industry was not high.

He said it was unlikely that there would be any move towards "supermarkets" selling of cars, with a number of brands available from a single outlet. Much more likely was the development of "auto parks" with a number of dealerships grouped in one area, perhaps sharing facilities such as bodyshops.

The car "supermarket" concept in the US was described by its founder, Mr Martin Swig, president of the San Francisco Autocenter. The centre, in operation since 1983, sells 12 makes of car from the same site.

Mr Swig described initial hostility by manufacturers to the concept, but said they eventually acquiesced "because I think they all regarded San Francisco as an impossible market thanks to

real-estate costs and unionisation. It was a declining market, so it was us or nothing, and they at least thought multi-franchising was better than nothing."

Manufacturing issues were explored by Mr Robert Dale, managing director of Lucas Automotive. Prof Dan Jones of Cardiff Business School and Mr Philip Wylie, European motor industry analyst with Salomon Brothers International.

Mr Eaton of General Motors also said that Japanese manufacturers are likely to capture 20 per cent of the West European car market by the end of the decade "and it could be significantly higher".

The prediction is one of the most pessimistic yet made by a European-based producer. Last year Japanese cars accounted for 11.6 per cent of the European market.

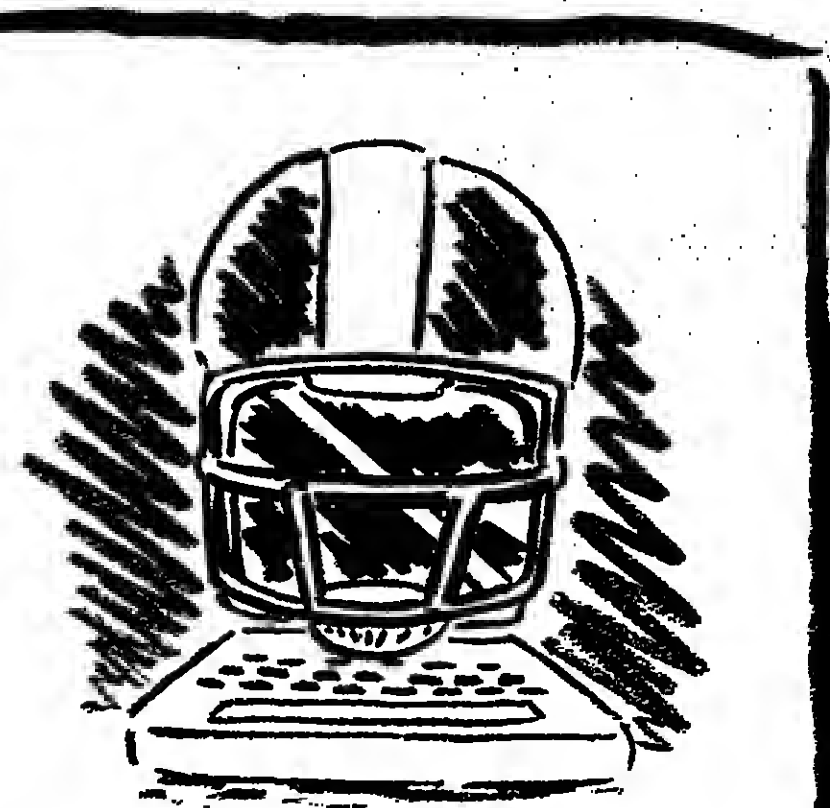


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FT LAW REPORTS

Arbitrators' fee negotiation not improper

K/S NORJARL A/S v HYUNDAI HEAVY INDUSTRIES CO LTD
Court of Appeal (Lord Justice Leggatt, Lord Justice Stuart Smith and Sir Nicolas Browne-Wilkinson, vice-chancellor):
February 21 1991

AN ARBITRATOR who, after his appointment, is required to commit himself to an unexpectedly lengthy hearing beyond his contractual duties, is entitled to seek to negotiate, though not to insist on, a commitment fee to safeguard his financial position in the event of settlement. But he acts properly if he declines to agree a fee with one party to which the other objects, because to receive payment from one without the other's consent would probably leave him open to imputation of bias constituting misconduct and justifying his removal.

The Court of Appeal so held when dismissing an appeal by the defendants, Hyundai Heavy Industries Co Ltd, from Mr Justice Phillips' decision (FT, November 9 1990) that Mr Stewart QC and Mr David Steel QC, were fit and proper persons to act as arbitrator in its dispute with the plaintiff, Norjarl A/S, and dismissing a cross appeal by Norjarl from the judge's refusal to declare that a fee arrangement between the arbitrators and one party would not raise any imputation of bias.

LORD JUSTICE LEGGATT said that Hyundai, North Korean shipbuilders, contracted to build a drilling rig for Norjarl, a Norwegian partnership. The contract contained an arbitration clause by which, in the event of dispute, each party was to appoint one arbitrator, both of whom were to appoint a third. There was no provision for arbitrators' fees.

In January 1987 Hyundai appointed Mr Cedric Barclay as its arbitrator and Norjarl appointed Mr Stewart QC. No reference was made to fees. In May those arbitrators appointed Mr David Steel QC as third arbitrator.

Again there was no mention of fees, but Mr Boyd reported Mr Steel's acceptance as having been on the understanding that the hearing would take place by May 1989 and last from three to five weeks.

In May 1989 Hyundai appointed Mr John Estes, because Mr Barclay had died.

Hyundai's solicitors were Ince & Co, and Norjarl's solicitors were Clifford Chance.

By letter of February 7 1990 Clifford Chance applied to the arbitrators to fix the hearing for 12 weeks from April 28 1992.

Mr Steel for the arbitrators replied that they must consider fees before committing themselves. They were prepared to consider those dates at \$2,000 a day for each member, totalling \$120,000 each, 10 per cent to be paid on fixing hearing dates, the balance payable in instalments in any event.

Mr Estes remained aloof from the ensuing discussions about fees. Neither Ince & Co nor Clifford Chance was prepared to recommend those conditions to its clients.

Ince & Co had no counterproposal. Mr Steel and Mr Boyd offered to resign. Clifford Chance made counter-proposals which were not accepted.

Further discussions took place between Clifford Chance and the arbitrators resulting in an agreement in principle that two-thirds of the total hearing fee would accrue in 12 monthly instalments on a sliding scale. On an assumed daily rate of £1,700 per day for 1992 that would have involved a total advance of £63,750.

No agreement was concluded. On being applied by Clifford Chance of those discussions Ince & Co responded that it was not reasonable for a tribunal to expect a commitment fee of the type envisaged.

Mr Steel and Mr Boyd regarded Clifford Chance's proposals as satisfactory but before accepting them they asked to be assured that Ince & Co had no objection. Ince & Co replied that arrangements of this type were inappropriate when agreed by only one party, having regard to the principle that arbitrators must be seen to be impartial.

Mr Steel wrote that he and Mr Boyd were not prepared to make a binding commitment for three months in 1992 and yet be wholly unsecured for fees. He said that "in the circumstances we have no option but to resign".

Declarations were sought which raised the issues: whether Norjarl could agree with Mr Steel and Mr Boyd to secure their fees, without Hyundai's consent; whether those arbitrators should be removed for misconduct in having requested payment of a commitment fee; and whether they were fit and proper persons to continue as arbitrators.

Mr Justice Phillips refused declarations under the first two heads, but granted a declaration under the third.

He held that the arbitrators had no contractual or other rights to commitment fees; that they had an obligation to proceed with the reference and that it constituted misconduct if an arbitrator who had accepted appointment without reservation subsequently insisted on payment of a commitment fee as a condition of continuing to act.

He was satisfied that the commitment fee was not a condition of the arbitrators' duty, and that in those circumstances it was not improper for them to respond to a request for a commitment fee, though neither party was under any obligation to agree to that proposal.

The parties appealed. The arbitrators did not appear and were not represented.

If arbitrators wished to insist on payment of a commitment fee, the proper time to do so was before appointment. After acceptance of appointment, parties were entitled to object to insistence on any particular fee on the ground that it would constitute variation of the arbitration agreement.

By accepting appointment the arbitrators by implication undertook to conduct the arbitration with due diligence and at a reasonable fee.

The commitment subsequently sought by the parties was of such an extent as justified a request by the arbitrators to the parties, to consider payment of a commitment fee and so did not of itself amount to misconduct - still less did it warrant removal.

Because no agreement was concluded by Norjarl to pay fees to its arbitrator or to the third arbitrator, no misconduct had occurred on that account.

But if without the concurrence of Hyundai an agreement between Norjarl and its arbitrators or the third arbitrator, that would probably constitute misconduct and would at least be undesirable as rendering the arbitrators vulnerable to imputation of bias.

The cross appeal was therefore dismissed.

Hyundai argued that merely by making the requirements in respect of fees to which they had no prior right, and by persisting in them, the arbitrators had been guilty of misconduct.

warranting removal. Any fee on which the arbitrators wished to insist should be made known before acceptance of appointment.

It was not unlawful to stipulate for a commitment fee. If, because the case was long, protection was required, it should not extend to payment of the entire fees for the hearing before it had started. A modest proportion of the hearing fees should normally suffice to cover the period between settlement and the time by which an arbitrator could reasonably expect to find substitute employment.

In the present case it exceeded the arbitrators' duty to be obliged to fix a 12 week hearing starting on a prescribed date in the future at the best of the parties, without taking such steps as were open to them to safeguard their financial position. After the arbitrators had accepted their respective appointments there was a long delay before points of claim were served. Only then was it apparent from the prodigious length of the pleading that the understanding of its length given to Mr Steel on his appointment was not to be relied upon.

Mr Steel and Mr Boyd would, if the case were settled, be likely to get work during the remainder of the period set aside for hearing. But in circumstances where they might reasonably be expected to find less well when merely available to be instructed rather than when safeguarded by a series of booked engagements, it was not unreasonable for them to request a commitment fee.

Their lordships agreed the appeal and cross appeal should be dismissed but Lord Justice Stuart Smith did not agree that there was sufficient change in the commitment to justify the arbitrators in seeking a commitment fee after appointment. But, he said, even assuming misconduct, he would refuse the release sought by Hyundai in removing the arbitrators because Ince & Co had earlier indicated it did not require their resignation.

For Hyundai: Michael Beloff QC and Timothy Worthington (Ince & Co)

For Norjarl: Jonathan Simpton QC and Mark Howard (Clifford Chance)

Rachel Davies
Barrister

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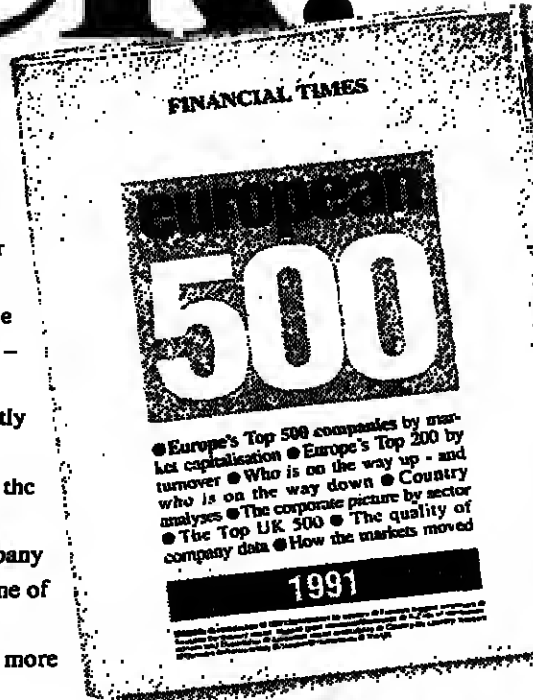
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This remarkable durability is why TYVEK is specified by many leading map makers, including Edison Cartographiques, Maritimes and Delfino Editrice, and why the yachtsman's "Blue Book" of Mediterranean ports is printed on TYVEK.

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Maps made of TYVEK are tear resistant and waterproof.

TYVEK keeps valuable documents safe in transit.

TYVEK delivers, safe and sound.

When you send something by mail or courier you want it to arrive in the same condition as when it was sent. Envelopes of TYVEK resist pilfering or accidental exposure of the contents

through tearing, puncturing, bursting and abrasion. Add to these qualities their postage-saving light weight, water resistance and high-quality appearance, and it is little wonder that they are the primary choice of many banks, insurance companies and legal firms. No surprise, either, that courier services such as Federal Express, and several postal authorities use envelopes of TYVEK for their important and urgent deliveries.

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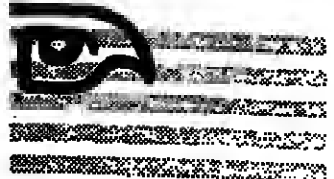
Victory in the Gulf has given the US chip industry its best chance so far to convince Washington to support its case, writes Louise Kehoe

The semiconductor's moment of glory

Whatever else the Gulf war may have achieved, it has cast in stone the premise that the future of US national security is inextricably linked to the commercial viability of American high-technology industries.

Last week, US semiconductor industry leaders arrived in Washington to play "the war card", an ace that they have held in reserve in a decade-long struggle to win favour from the US government.

"We are proud of America's men and women in the Gulf. We are also proud of the role of American technology in this effort, exemplified by the Patriot missile. Our industry supplies the American semiconductors which make these high-technology weapons possible," US chip industry leaders said in a letter delivered to President Bush.



Eagle eye

The industry's message is hardly new. For the past five years US defence advisers have warned that the US military is becoming increasingly dependent upon foreign suppliers of critical semiconductor devices. Recently, however, events in the Gulf have driven the message home.

"The military represents only 8 per cent of demand for our products. It is, therefore, commercial markets which drive development of the technology needed for advanced weapons systems," the chip makers told Bush. "Our competitive edge depends not only on American ingenuity but on openness of foreign markets," the US chip makers said.

"To preserve our ability to make the advanced products required in the future we need a new agreement to open Japan's market to semiconductor trade... we also need the current GATT talks to result in a tariff-free environment for trade in semiconductors and computer parts," the US chip makers added, in a clear reference to European import tariffs.

The timing could not have been better. Just as the US-led allied forces declared victory, the chip makers were ready to claim their share of the credit.

Yet as post-war Middle East concerns take centre stage in Washington, this may prove to be a particularly difficult time to win the attention of Bush's advisers to US competitiveness issues.

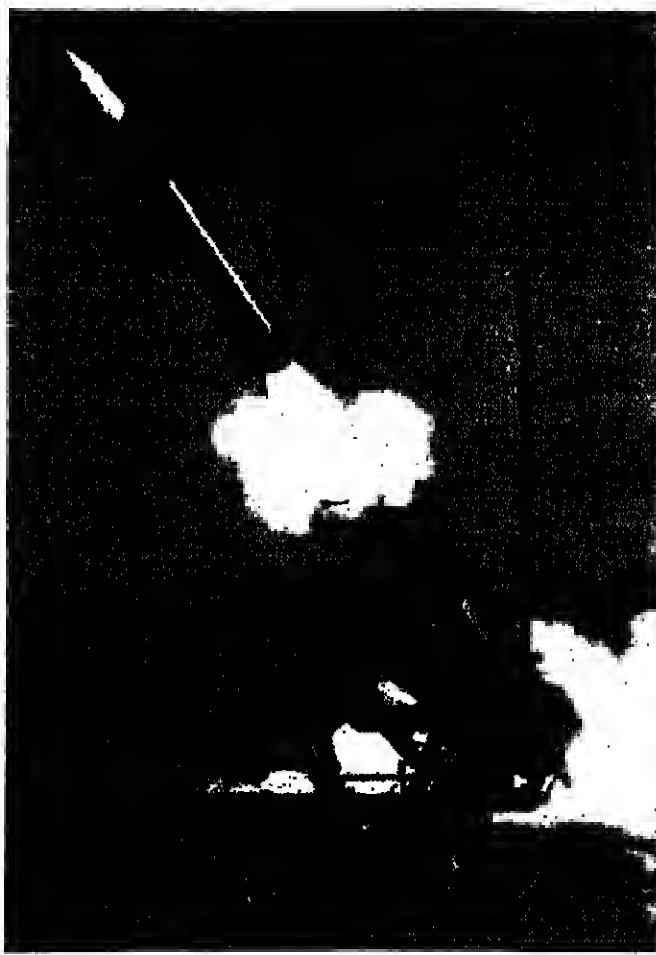
Long-deliberated plans to boost the international competitiveness of US chip makers went largely unheeded just two weeks ago, in part because the Gulf war dominated the concerns of Washington politicians.

The National Advisory Committee on Semiconductors (NACS) last month issued its second annual report, entitled "Toward a National Semiconductor Strategy". The group of industry executives and academic leaders presented a stark picture of the decline of a strategic industry. "The competitive position of the US semiconductor industry in world markets continued to deteriorate in 1990," Ian Ross, chairman of NACS and president of AT&T's Bell Laboratories, warned in yet another letter to Bush.

If the message has finally penetrated the White House that the US chip industry is in trouble and that its decline may have dire consequences for defence as well as for the US economy, NACS has proposed a series of actions designed to reverse the trend.

US allies, who to a large extent are also reliant upon US semiconductor technology as the building blocks for defence electronics, might also take note. "The problems facing the US semiconductor industry are serious and are growing worse," NACS reports. "The future success of US firms will depend, more than ever before, on effective long-range planning, co-operation with suppliers and customers and supportive national policies."

Rather than continuing to bang its head upon the brick wall of White House opposition to "industrial policy", NACS in its second annual report has come up with some politically



The Patriot air defence missile, which earned its stripes in the Gulf, is a source of pride for the US semiconductor industry

neutral proposals.

NACS has focused upon creating new high-volume markets for US chip suppliers. "It is [high volume] commercial markets which drive development of the technology needed for advanced weapons systems," the US chip makers point out.

Broadband communications, advanced display technologies and intelligent vehicles and highways were chosen by

NACS as emerging high-technology markets with the potential to breathe new energy into the US semiconductor industry.

Plotting the future of Integrated Services Digital Networks (ISDN), the NACS foresees a huge new market for semiconductor devices. "The introduction of broadband communications services, most easily realised with optical fibre as the transmission

medium, will have far-reaching effects on the semiconductor and electronics industries," the committee predicts.

ISDN is a system of data transmission standards, communications protocols and equipment that would greatly expand the capabilities of today's telephone networks to include the ability to send video pictures, data, voice and facsimile on a single line. "Advanced display systems constitute a strategic market of great promise for the US semiconductor industry," NACS proposes.

Carefully avoiding any direct reference to High Definition Television - which became politically tainted in an earlier industry effort to encourage government funding for research and development - NACS points out the importance of advanced display technology in the computer industry.

Although Japanese companies currently dominate the market for advanced flat-panel displays, the US has technical strengths - in microprocessors, signal processing software and polymer chemistry - that should allow it to claim a leadership role in this emerging market, the committee points out. The US government should encourage industry consortia and joint ventures to reduce the costs and risks of manufacturing advanced displays, it recommends.

Intelligent vehicle and highway systems are the third area of technology development highlighted by the NACS report. Such systems, designed to improve the efficiency and safety of automobiles and highways, represent a major opportunity for the US electronics industry, the committee suggests.

development, and there are no worldwide standards of dominant technologies. US manufacturers could develop and control significant world share in this market, but they must seize the opportunity quickly.

"The US government should encourage co-operative [industry] efforts to set a national agenda for the development and deployment of IVHS and to promote the co-ordination of private and public efforts," the report proposes.

By identifying major new potential domestic markets for US semiconductor products, NACS has attempted to map an approach to solving the problems of the US semiconductor industry without demanding government subsidies for "an industry at risk" as the committee's first-year report was titled.

The latest NACS report dropped controversial proposals for the formation of an "electronics capital corporation" to provide low-cost funds to US electronics companies. This proposal offended White House opponents of "industrial policy". In attempting to provide a set of apolitical proposals, NACS has this time usurped the role of industrial strategic planners.

Ironically, there is no question that US industry leads in identifying new markets. US competitive weaknesses stem from an inability to exploit those markets because of the high cost of capital in the US.

Solving the real problems of the US semiconductor industry will require a fundamental shift in US industrial policy. If the evidence provided by the Gulf war does not persuade President Bush's economic advisers that the chip industry plays a unique role, nothing will.

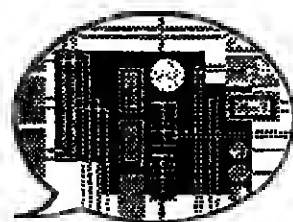
So what should the US government do? "They are paralysed in terms of doing anything about it. They are committed to this theoretical view of free trade - a laissez-faire view of the marketplace - which fundamentally means doing nothing," says Charles Spork, a veteran of the US semiconductor industry - president of National Semiconductor and a member of NACS - who is about to retire.

"We must establish an integrated entity in Washington that focuses on industrial strategy, the industrial health of the nation," he maintains.

"This is the industry that we cannot afford to let go south. It's so critical. Whatever it takes, we have got to end up with a healthy semiconductor industry."

Nuclear power's difficult rebirth

By David Fishlock



TECHNICALLY SPEAKING

The British electricity generating industry is being privatised this week - but not the nuclear reactors with which, in the 1950s, Britain led the world.

Late in 1989 the government removed the reactors from privatisation plans because, when properly costed, their power appeared so expensive it could have spelled disaster for the flotation. The government also declared a moratorium on further reactor construction before a review in 1994.

Now, however, the nuclear industry is trying to put it back on the agenda. What will convince the share-buying public though that nuclear power, which still only totals a mere 14.2 per cent of generating capacity in England and Wales, is an economic proposition? With the costs of re-processing included in the price of nuclear fuel, the resulting electricity costs 30 per cent more to produce than electricity generated from fossil fuels. Worse, before it was hit off nuclear power was estimated to be absorbing 50 per cent of the Central Electricity Generating Board's top management time.

One key reason was the abysmal performance of the British-designed advanced gas-cooled reactor (AGR). In 1965 the AGR technology was selected by a joint committee of experts from the CEBG and the UK Atomic Energy Authority, and declared 10 per cent better than anything the world had to offer. It was 1976 before the first AGRs began to make electricity. Even last year Britain's 14 AGRs generated only half the electricity they were designed to make.

The contrast with Sweden's 12 reactors could not be more stark. Sweden's politicians wanted to get rid of their reactors but said they would close them only if there were no big economic consequences. So far they have found nothing that makes electricity as cheaply.

The two new state-owned nuclear utilities, Nuclear Electric and Scottish Nuclear, are eager to build more reactors - although not more AGRs. So eager, that their chairman have formed a brainstorming club with two other state-owned nuclear bodies, British Nuclear Fuels and the UK

AEA. The aim is to assemble - by next month - a case that will persuade government to let them start building again.

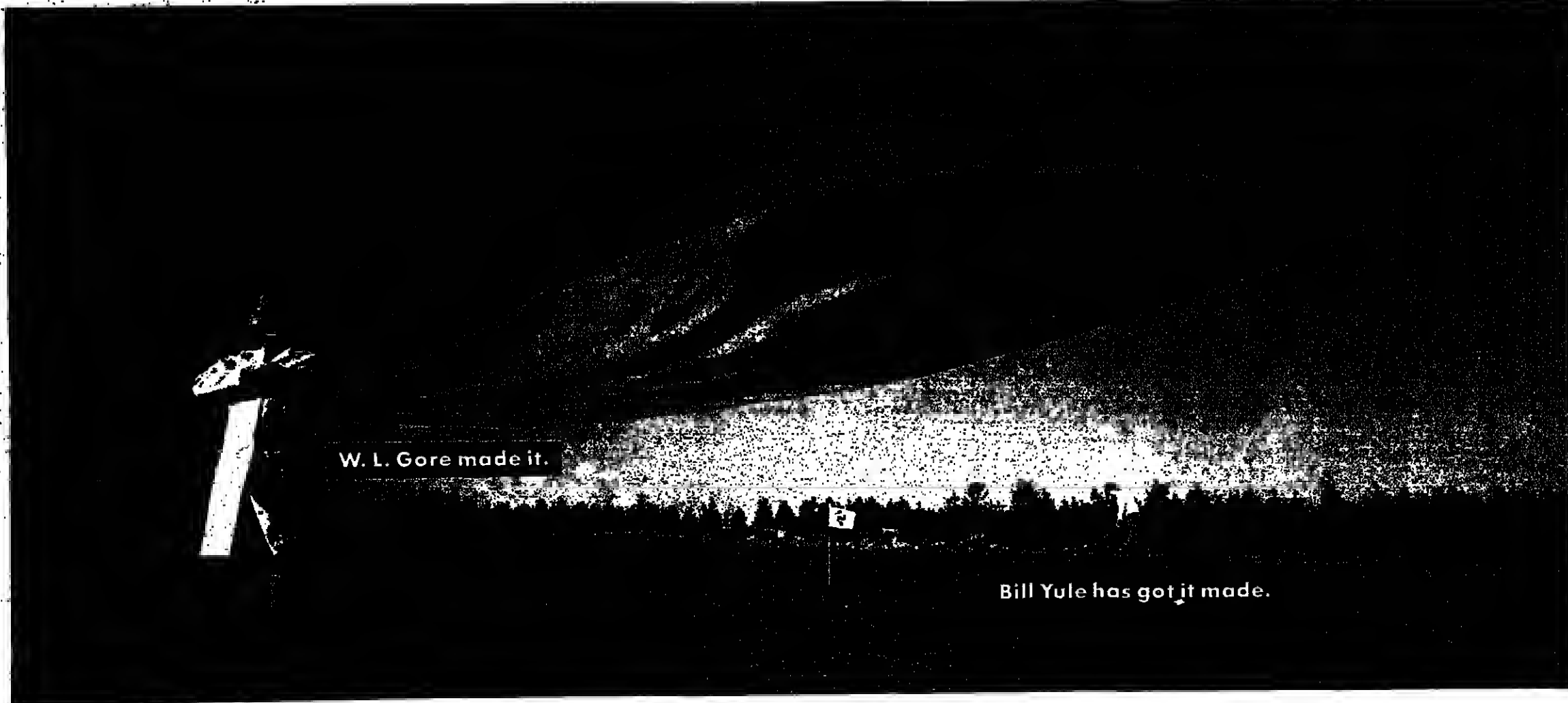
Where did Britain go so badly wrong? The former CEBG selected the AGR, chose its several contractors and approved the many design changes. Its expertise lay with its big design and construction team at Barnwood near Gloucester. This team, when exposed to competitive tenders from industrial consortia for gas-fired power stations in the late-1980s, was shown to be slow and costly.

AGR performance is improving but painfully slowly, and there seems to be a consensus that Britain will build no more. Sizewell B, the only big pressurised water reactor, will not be finished before 1994 and has been "angelised" from a US design at a price that suggests it must be the world's most expensive generator of its kind.

The only credible route seems to be one pioneered by BNFL in pursuing the possible replacement of its ageing Calder Hall reactors with a new nuclear unit. BNFL is proposing to invite a successful foreign reactor vendor such as ABB Atom, Brown Boveri, Framatome, Mitsubishi or Siemens to design and manage construction of a reactor. British industry would be nothing more than a sub-contractor.

Britain's biggest problem in relaunching a nuclear power programme may lie in keeping the dead hand of Barnwood - now largely part of Nuclear Electric - out of the picture. Only then may Britain benefit from the sort of low-cost nuclear power enjoyed by its trading rivals. But a reactor manufacturing industry of its own now looks out of the question.

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MANAGEMENT: The Growing Business

Image enhancement

PR — an extra string to the corporate bow

By Charles Batchelor

Coyes of Kensington, an auctioneer of classic cars, was happy to use the car enthusiasts' glossy magazines to advertise its wares but felt that coverage in the editorial columns of a wider range of publications would add to its credibility.

"We did press releases which were verbose and probably sent to the wrong people," says Jamie Dutton-Forsshaw, sales manager. "We didn't have contacts with the national papers; we were fortunate if we got any coverage."

Faced with tough competition from much larger auction houses, Coyes — with sales last year of £30m and a workforce of 15 — needed to do something extra for its image.

It decided to use a professional public relations (PR) company, Business Expansion, a two-person agency based in west London. "We decided to push Coyes as a business run by enthusiasts, not just by experts, and to emphasise their showroom which the other auctioneers didn't have," explains Paul Dwyer, founder of Business Expansion.

"We didn't go for the classic car magazines but for the national newspapers and TV. We also targeted the foreign press because many of the buyers are foreign. We arranged early morning press calls to meet press deadlines and invited journalists to the auctions."

For a basic £30,000 a year retainer and a further £10,000 to cover special events, Dwyer believes his PR campaign has helped keep Coyes in the first league of upmarket car auctioneers.

Dutton-Forsshaw says he has overcome his initial wariness of PR and that Dwyer has given value for money. He has an advertising budget of £250,000, but he describes PR as "an extra string to our bow."

Dutton-Forsshaw was not alone in his suspicions of PR. For an industry which lives by improving the image of its clients, PR has a serious image problem of its own. Despite all the protestations of the PR men and women many businesspeople still regard it as a world of boys' own bent on ruining their lives at their clients' expense. The rapid growth of the industry has also led to an influx of people with little experience.

One problem is that anyone can set up a PR business. The Institute of Public Relations maintains a code of professional conduct for its 3,500



Jamie Dutton-Forsshaw: has overcome his initial wariness of PR

members but membership is not obligatory and no one has been drummed out in recent years, according to John Layle, executive director. It will, however, require members joining after January 1992 to sit an exam.

A second difficulty is that while most people have some idea of what advertising involves the more indirect processes of public relations are harder to fathom. The handbooks define PR as encompassing activities which enhance a firm's reputation; increase awareness among customers of the business or its products; or generate a new company image. For most small businesses PR comes down to establishing good relations with the media.

This can be done by various means: press releases, videos, briefings, launches, seminars and even the much-maligned business lunch.

Many small businesses, like Coyes, start out by doing their own PR — with differing degrees of success. Kate Malone, an Islington-based potter, puts together her own pro-

motional packs of slides and photographs to send out to galleries and potential customers. Malone, who sells £20,000 worth of ceramics a year, spends nearly £2,000 promoting herself. Half of this is payment, in kind, to a friendly photographer who takes pictures of her work.

Apart from its financial cost, PR is also time-consuming, whether you do it yourself or call in a specialist. Malone calculates she spends 10 per cent of her own time on this activity but she believes her image as such a personal thing that an outsider could not do it as well.

Malone is able to let the photographers speak for themselves without the need for lengthy press releases. But for many businesses the written word is crucial. Colin Moor, a director of Taurus Financial Services, a Hertfordshire-based consultancy, writes his firm's brochure but he has it checked by a professional writer.

"You don't have to be a great writer but you do have to be able to get your message across," says Patrick Gal-

agher, a partner in Company Solutions, a promotions and publicity consultancy. "Many businesspeople tend just to write about themselves in their press releases. They don't understand that editors have to provide news that will interest their readers."

The Institute of Public Relations will match companies with the most appropriate agencies among its members while the Hollis Press & Public Relations Annual provides extensive listings.

The initial meeting between the businessperson and the PR agent should be used to discuss the objectives of the campaign. Rocha advises, "For while some businesspeople are suspicious of PR, others have an exaggerated idea of what it can achieve. People's expectations are sometimes very high," says Peter Robinson, managing director of PRPR, a small London-based consultancy specialising in technology companies. "They expect to be in the national papers the next day."

Some businesses count the success of their PR by the column inches of editorial cover-

age generated but this is a very crude measure. "It is not the inches but the prominence that is important," says Robinson. For a smaller company which raises finance and sells its products regionally its target market is likely to be local bank managers, accountants and customers.

The most thorough way to assess the impact of PR is to carry out research among the target audience but this can be expensive and few companies are prepared to include this in their PR budget. Paul Dwyer provides a client in the wine trade with a monthly report on media coverage, wine tastings and other events where its products have featured.

The businessperson must also make quite clear from the outset the size of his budget. Take into account that there will be additional costs on top of the PR person's fee which "could amount to more than the fee," warns Martin Roche, a director of Good Relations, a larger PR firm.

A small company may find it makes sense to spend a limited PR budget on buying a small amount of time from a good PR person for in-house advice and training so it can do a better job itself. Limited funds could also be used to stage a single event which has the advantage of giving a concentrated, measurable burst of publicity.

But if the funds are available, they could be spent on retaining a PR man for a longer period. This gives him time to get to know the business and to develop a proper campaign.

Fees will depend on the client, the nature of the campaign and the seniority of the PR person involved. Paul Dwyer estimates he would charge £30,000 for a 12 month campaign; Robinson puts the average cost to his clients at around £1,000 a month; while Roche says Good Relations, which caters for medium-sized rather than the very small businesses, charges an annual retainer of £15,000 to £50,000 outside London and from £45,000 upwards in the capital.

"PR can give a competitive edge to the smaller firm," says Dwyer. "It can help a small business compete on a more equal basis with a big one."

"Recent Exposure: How to Manage Your Own Publicity. Yearly Yearly, 126 pages, £7.99. Kogan Page. The Institute of Public Relations, The Old Trading House, 15 Northburgh Street, London EC1V 0PR. Tel: 071 253 4151. £22nd Edition, 1990-91, 112 pages, £48. Published by Hollis Directories."

Tees and enterprise agencies

Friendly relations in train

By Charles Batchelor

Britain's local enterprise agencies are forming strong links with the newly created Tees and Enterprise Councils (TECs), according to a survey by Business in the Community, the umbrella organisation for the agencies.

Sixteen of the 82 Tec chairman come from the enterprise agencies while 35 agency directors and 158 agency board members sit on Tec boards. The extent of links between the agencies and the councils was described as "encouraging" in the latest edition of Enterprise World, the agencies' bi-monthly newspaper.

Some people involved in small business support networks had expressed concern that the Tec would compete with the agencies which have

developed a range of start-up and small business support services over the past decade. Seventy six per cent of agencies surveyed said they regarded the arrival of the Tec as beneficial. Twenty per cent had been "very involved" in the development of their local Tec while 42 per cent had been "partly involved".

Of the agencies surveyed 65 per cent had prepared written recommendations for their local Tec while 50 per cent had made recommendations in meetings. Half of the agencies had sought funding for existing programmes from their local Tec while 45 per cent had sought funds for new programmes.

Among individual joint initiatives announced:

● Agencies in Macclesfield and South Cheshire have been

contracted to provide small business counselling and business development support to their local Tec.

● Reading Enterprise Agency has been contracted to provide counselling in Berkshire and South Buckinghamshire.

● Calderdale and Kirklees Tec has asked the Halifax agency to act as a referral point to other specialist services in its area.

● Agencies in Somerset are co-operating with a plan by the county's Tec to create five district enterprise centres as "gateways" for business support.

● Hertfordshire Tec is paying local agencies to administer the Small Firms Service (SFS) previously run by the Department of Employment and to provide the SFS freephone advice service.

In brief...

■ A two-day conference entitled Intellectual Property Rights in European Collaboration Research and Training will be held in Manchester on April 25-26. The conference, sponsored by the European Commission, is intended particularly for organisations involved in European collaborative programmes.

■ Contact EJ Duff, Watch Lane Farm, Moston, Sandbach, Cheshire CW11 9QS. Fax 061 286 5855. Fee £365 + VAT. Simultaneous translation into French and German is planned.

■ Managers in continental Europe are becoming more willing to leave the security of large corporations in favour of the independence of their own business, according to a survey by St. Vincent capital. British managers have previously been more willing than their continental counterparts to consider setting up on their own but more than 30 per cent of respondents in France and Germany were also willing to "break out", St. Vincent said. In Italy 85 per cent were prepared to consider such a move.

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■ National Westminster Bank has opened an experimental Business Centre in Swansea Enterprise Park to provide an improved service to the larger small business — with sales of £100,000 to £1m.

The centre, open Monday to Friday from 9am to 5pm, is a pilot for what NatWest hopes will become a nationwide network. Businesses in this size range expect banks to have a greater understanding of business issues, a more active approach and a closer relationship with their clients, NatWest added.

■ The exporter stumped by a technical term in any of five European foreign languages can turn to the Six Language Business Dictionary. The dictionary contains more than 3,000 terms used in banking, accounting, insurance, shipping and trade in English, French, German, Italian, Portuguese and Spanish.

Each word is listed separately in all six languages with the equivalent term in the other five languages so the dictionary is immediately accessible to native speakers of all six. Published by Colt Books, 9 Clarendon Road, Cambridge CB2 2BE, with the backing of the Association of British

Chambers of Commerce. 640 pages. £25 reduced to £22 plus £2.50 p&p to non-members of chambers if ordered before April 30.

■ The regional expansion of the UK venture capital industry continues with the opening of a new Bristol office by County NatWest Ventures. The Bristol office, headed by Alan Lewis, plans to invest in about 10 businesses in the West Country and South Wales.

■ An on-line database of information of interest to small and medium-sized businesses has been launched by Business Online, a small south-eastern electronic publishing company.

The information is free to users but requires them to have a dedicated Prestel videodata terminal or a computer, modem and Prestel-standard videotext software.

Information for the service has been supplied by organisations such as the Automobile Association, Confederation of British Industry, Department of Trade and Industry and Institute of Chartered Accountants in England and Wales.

Contact Business Online, Suite 224, Bon Marché Building, 444 Erection Road, London SW9 8BJ. Tel 071 733 7873.

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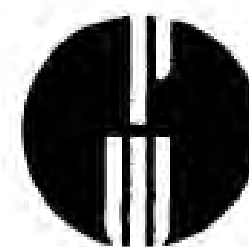
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ARTS

The virtues of repetition

William Packer visits the Serpentine and Thumb galleries

It is a commonplace that the painter always ends up painting what is, in essence, the same picture. The only distinction to be drawn is between the painter in whom such repetition is intuitive and unconsidered, and the one who makes it a virtue and a policy.

The three painters now sharing the Serpentine Gallery (Kensington Gardens W2; until April 7) are all of this latter sort. Each of them establishes a simple linear structure or grid which is then never abandoned. This given support defines the imaginative pictorial space, wherein all subsequent painterly action takes place. Rather more than that, all such action is not merely introduced, but positively formed and conditioned by that very structure, having no reality that is apart from it.

Simplest of all, deceptively so, are the paintings of Edwin Landseer. These are monochromatic, usually a cool or warm variant of grey, and consisting entirely of horizontal stripes across the canvas, more or less regular in width and spacing but unruly. The stripes, like both one from another and collectively, is born of the infinitely subtle differences that derive from this seemingly impersonal, even mechanical method. The hand may wobble a little, the brush eases naturally towards the end or increasing as may be, as the brush by degrees loses its load of paint.

These are undemonstrative and self-effacing works, obviously minimalist yet of a minimalism that belies itself. Objects move of contemplation than immediate stimulus. Their secrets need time to declare themselves, and we had best creep up on them, and they on us. And just as with

grandmother's footsteps, once the movement and activity is detected out of the corner of the eye, there it is no end to it. The space deepens, wind ruffles the surface of the water, shadows come and go.

The paintings of James Hagon are both more complex in their structure and seductive in their physical surface. He sets up a dense double grid that makes the marks that occupy it tiny in relation to the overall scale, rather as with a stitch of a tapestry. The paint is clean, delicate and translucent, laid on in small single strokes that describe no image, yet set up waves and rhythms of tone and colour that wash across the surface. Such minute attention to surface at once draws us close in to the work, and yet drives us back. Only then do we begin to comprehend its polychrome, counterpoint complexity.

Hagon lives and works in New York and London. In his titles he sometimes draws on his north-eastern background in a general way, summoning in aid the Lindisfarne Gospels, perhaps, for images of handy sketch-book size, thus assembled, become an anthology or compendium of whatever Virtue has taken as his immediate theme - the woods, the fields, the village seen across the valley.

By the very nature of the process, these works too invite particular scrutiny, but are clearly meant to be taken at large, becoming generalised and abstracted at a distance, more evocation of experience than actual description. Virtue now tends to reinforce this sense by working across the whole surface, selectively obscuring or simplifying the imagery and adding looser expressive structure to stand



'Two occupying one Square', 1990, by Sara Rossberg

beside the natural architecture of the piece, once thought sufficient.

At the Thumb Gallery in Soho (38 Lexington Street W1; until March 29), Sara Rossberg, a prize-winner last year at the BP Portrait Award, is that quintessential painter, one who is developing in an interesting way. There is no reason why a painter should not use whatever reference he feels appropriate, the only question being the use he makes of it. And while Miss Rossberg is quite open on the source of her imagery, which retains all the distortions and forced perspectives inherent in the photograph, she is not concerned to reproduce a merely photographic effect. Indeed her work becomes ever more emphatic in its painterly, physically, the stuff laid on thick and gouged and scoured to establish texture and drawing, veils of varnish shifting

and blurring the particular focus.

Her chief interest remains the figure, either in isolation or in close relation, established as a large and looming presence. So far as it goes, it is well done: the drawings less so. Whereas the physical demands made by the paintings require extreme and direct commitment in their execution, the drawings, being less demanding, are both more tentative and self-conscious. The effect is to expose their limitations, and the limitations of the reference itself. The first rule of working from the photograph is to have had long experience of the figure, or there can be no knowledge of what the photograph leaves out. Miss Rossberg's drawing lacks the strength that comes of direct observation. As for the paintings, strong as they are, they would be stronger still, and all physical distortion would be there by choice rather than default.

Jungle of Cities

KAMMERSPIELE, COLOGNE

Bertolt Brecht's *Threepenny Opera* is the most assured crowd puller in the German theatrical repertoire: scarcely a month without a new production (in March, Vienna and Bochum), packed houses swaying to ragtime melancholy every night.

Jungle of Cities is a kind of *Threepenny Opera* without the tunes. It is very early Brecht (1923), but images and characters which in the later work bring Weimar Berlin irresistibly, longingly, to life, are here in embryonic form: pimps, tarts and gangsters afloat in the big city, organised and disorganised violence.

There are echoes in plot - the conflict between Malaysian lumber dealer Shlink and Garga, a poor young man, recalls Peachum versus Macheath - but the Cologne staging sets the seal: similarities between this production and Gunter Kramer's electric musical-opera last autumn make it hard to see the piece as anything but a fledgling *Threepenny Opera*.

Menace and excitement, throbbing Brownshirts looking for a push, 1920s film stills. This is the fourth Brecht production in Cologne this season, and a device and competent style of Schauspiel "high tech" Brecht is emerging: stylized set with stunning principal motif, disconcerting lighting; brisk, clipped movements; perfectly choreographed crowd scenes popping up from nowhere.

In the Kammerspiele, Torsten Fischer's central raised stage marks out battlelines: half the audience sit on each side, facing one another through the action. At surface level, the bare planks are Shlink's Chinese laundry. Smoke froths from the boards, white-coated Chinamen pile up linen at fast-forward speed.

But scene-by-scene, the planks are kicked open from beneath to reveal the subterranean Brecht heartland. Below the stage, the Chinese hotel where the prostitute Jane (Franziska Ponzik) is entwined with a snake and suspended from the beams as in a hammock, illuminated green, the underworld becomes a coal depot. Hisads belonging to invisible bodies mechanically rise, fall, exchange clumps of coal in rhythm to Shlink's seduction of Garga's sister Marie (Almut Zilcher) on the laundry floor in a blaze of pink floodlights. Later, she wrenches up half a dozen planks and jumps into a five-foot pool of water, followed by a horde of coal-smearing painting miners.

Light and dark, purity and besmirching, Shlink blackmailing Garga, Walter Stücken's Carga, initially a naïf in a lending library, is a cross between Orwell's Gordon Comstock and the Freddie of *My Fair Lady* who descends with aplomb into lustful vengeance. Martin Reinke, Kramer's Mac the Knife, recreates the role as

Shlink with an added sadistic dash: shaved head, dark glasses, coolly careless of himself but fighting to the death. Romance just breathes between the two when they quote Rimbaud and finger each others' discarded clothing.

In parallel, another youthful fantasy - the American Dream. Written in defeated, claustrophobic Germany, Brecht's lyric "Halleo we want to speak with America" informs the piece. The setting is imaginary Chicago, Garga's family come from the savannah and he longs for the prairies. Here dollars (alias the inflationary Mark) fly across the stage as if on wings, paying off gangsters, bribing businessmen.

It's clever, seductive vision of corruption above and below board. Torsten Fischer's images remain in the mind as refrains from Brecht's songs stay on the brain. The problem is that it's a fault of the play before the production - is that even on stage they are never more than images. Bitter rather than bitter-sweet, unredeemed by jazz or joke: where is the human element to warn Brecht's symbols up into characters who inspire pity or terror? Without it, all credit to a snazzy production, but this piece remains of historical interest, a must for Brecht collectors but hardly live theatre.

Jackie Wullschlager

Brezhnev's Children

ICA THEATRE

The Russian writer Julia Voznesenskaya is flavour of the month in the Mall. Compare and contrast this treatment of her novel *The Women of Decameron* with *Flying Ashes*, devised by a company from her collection of women prisoners' letters, and you gain an interesting insight into a small corner of English performance history.

Where *Flying Ashes* was charged with the rather arch abstraction of the present-day avant garde, *Brezhnev's Children* is a product of the workshopping techniques of the 1970s. Where *Flying Ashes* was directly centred on the congruence of design, sound and performance, this show is robustly rooted in ensemble acting, with a functional set and a conventionally evocative backing soundtrack of Russian music sacred and secular.

Scripted by Olwen Wymark from a series of workshops with drama students, *Brezhnev's Children* tells the story of a group of women held in quarantine in a Soviet maternity hospital as a result of medical bureaucracy over an undiagnosed rash. Their babies are wheeled in for feeding six times a day, but rather than focusing on these swaddled serps the emphasis is on how their mothers came by them.

One by one the seven mothers disburden themselves of case studies of Russian womanhood: rape, prostitution, political imprisonment figure large; abortions come in multiples and single parents are the norm. Crowding forward from their hospital beds they recreate their pasts with help from the three men in the cast, who double as female doctors and nurses in Chatter Salaman's enigmatic production. The story-telling is proficient and occasionally, as in a bizarre incident of rape foisted by a flyaway mitten, hilarious. However, the overall structure is not strong enough to keep



Susanna Hannett and Jonathan Coyne

the politics from becoming naive and predictable.

There is, for instance, a half-hearted attempt to portray the enemy within through an aloof and bossy party official, who keeps mysterious appointments with the hospital staff. However, even she turns out to be a sister under the skin, allowing the overt message that not all bureaucrats are bad to be sentimentalised into a cosy affirmation of solidarity against the system. Nella Marin - first po-faced, then feverishly jolly - conforms perfectly to the pattern; as, in

their various ways, do her fellow actors.

The point that the system is changing is made merely as a footnote. As the women seize their babies and storm off the ward, it is announced that Gorbachev has become Soviet leader. Politically, as artistically, *Brezhnev's Children* harks back to old techniques and structures where *Flying Ashes*, in its embrace of the new, could be accused of sacrificing politics to aesthetics.

Claire Armitstead

Billy Budd

FREIBURG CITY THEATRE

It had to happen eventually: *Billy Budd* on dry land. No-one holds a copyright on the story, but some self-appointed guardians of the composer's memory seem to think, and the German theatre can be guaranteed to stamp its own unmistakable imprint on everything. But this production just didn't add.

The set was a bare steel sloping platform, occasionally subdivided to create the effect of separate ramparts, and constantly overlooked by a giant teutonic eagle. Thanks to the stage turntable, there was ample insight into the cramped underworld "below decks". But this was not a nautical *Billy Budd*. The stage in the prologue and epilogue was littered with battlefield corpses. The conscripts were squaddies in 20th century army uniforms brandishing machine-guns and protected by sand-bags. The officers, resplendent in Napoleonic wigs and trench-coats, donned gas-masks for battle.

The producer, Paul Fieder, explained in the Freiburg theatre magazine that *B.M.S.* indomitable should be seen as a symbol for planet earth and the destiny that none of us can

escape. A plausible theory for the drawing-board, perhaps; but *Budd* happens to be a kind of opera whose whole atmosphere and allegory are firmly rooted in its naval context, however abstract that may be represented on stage. The musical and verbal references are those of sea-mist and swell, Spithead and Spitstone - there's no use trying to pretend otherwise.

This production was pre-occupied with land-battle and 20th century militarism. It portrayed Billy as head-strong, temperamental, violent - hardly the counterpoint to Claggart that Britten intended. Vere was a weak, insecure character, crawling on the floor in front of his men and shirking all moral responsibility. Like so much postwar German music-theatre, *Billy Budd* echoes just another parable of man's depravity.

There could be no more severe test of Britten's score than such a wrong-footed, wrong-headed staging. But the music repeatedly overcame the production's visual shortcomings, thanks to the production's powers of narrative description, his dramatic tone-painting and - on this evidence - consistency of

inspiration. Donald Runnicles, conducting his second Britten opera within a year in Freiburg, showed how vividly expressive this score can be - not just its sombre melancholy and tensive strings, but the bracing energy of Billy's opening scene, the racy exuberance of the sea-shanty music, the brilliance of the martial fanfares and crescendos, the violence of the chords accompanying Claggart's first monologue. The Freiburg orchestra and chorus had been superbly drilled.

The cast, singing in German, also gave credible performances, though neither Stephan Drakulich's puny Vere nor Markim Tervo's taciturn Claggart created much sense of personality. But Petteri Salomaa's Billy was excellent. With his muscular frame and easy smile, he was a natural champion, capable of arousing jealousy as well as devotion. He sings with a beautifully-produced lyric baritone in the Thomas Allen mould - a rare species in Germany, where young baritones are invariably taught to ape the Prey and Fischer-Dieskau school of voice production.

Andrew Clark

David Mattinson

WIGMORE HALL

This young bass-baritone has won the 1990 BP Peter Pears Award, and on Sunday he duly gave a Wigmore recital with the pianist Clare Toomer, his wife. Besides his musically partner, Mattinson can boast a voice of rich gravity and enormously appealing character in the middle and lower-middle ranges, intelligent phrasing, correct German for *Lieder*, goodish French except for strangled vowels in the upper reaches, but indifferent English.

On the evidence of this recital, that seemed too little to be going on with. Only a week or two ago I heard the latter half of a broadcast recital by Mattinson, and was impressed. There's no doubt that the right individual songs his particular gifts can make a lovely effect. But for the first half of his Wigmore recital he chose *Moderato* Schubert, slow Brahms, and deep, black Wolf (the *Michelangeli Lieder*): a choice that could only have been brought off by the closest attention to the individual stamp of each song, and it wasn't.

In fact they sounded much of an ever-less-distinguishable mushiness. Mattinson was always tactful, generous of tone in his best range, dubious with semitone-differences lower down, tight - even strident - at the top, and recklessly non-urgent about almost everything. That a song needs a certain pacing, especially if it's a grave vision of despair or salvation, seemed never to have struck him; nor his accompanist, who dwelt over several little piano-interludes as if there were no tomorrow, the song having nowhere definite to go. Mattinson needs a more contrary pianist to kick him forward, to insist on a shape for each song and ensure that his most attractive vein doesn't decline into a soft, oleaginous mooring.

If those are harsh words, they are kindly meant. The Mattinson voice at its best has a communicative promise that needs - and surely deserves - to be rounded out by tougher musico-dramatic muscle. He concluded with Debussy's three late songs after François Villon, which are serious tests, and these essays showed more of his adventurous flexibility: simple, unguessed piety in the doubtful poet's "prayer" on behalf of his old mother, and a decently lively flair for his near-scarious "Ballade des femmes de Paris", with bright support from Ms Toomer. Nonetheless, Mattinson still owes us much sharper silhouettes for his songs.

David Murray

representing the cream of black theatre over the past 20 years (Elhel Barrymore), and Larry Gelbart's *City of Angels*, musical satira about Hollywood in the 1940s (Virginia). Ticketron (245 0102) answers inquiries and sells tickets

MUNICH

Staatsoper 19.00 Ermenno Mauro sings little tota in Oello, with Piero Capucilli as Iago and Sharon Swast as Desdemona. also Fri (221318)

NEW YORK

Avary Fisher Hall 20.00 Franz Weisbar-Mat conducts New York Philharmonic Orchestra in Franz Schmidt's Fourth Symphony, with Elisabeth Leonskaja soloist in Mozart's Piano Concerto in D K468. Thurs. Fri and Sat: Klaus Tannstedt has cancelled his scheduled Philharmonic concerts due to illness. The concerts will instead be conducted by Christopher Keena (874 2424)

Metropolitan Opera 20.00 Luciano Pavarotti stars in Luisa Miller conducted by Nello Santi. Tomorrow: Der Rosenkavalier (362 6000)

DANCE

New York State Theatre 19.30 Joffrey Ballet season III March 17 (870 5570)

THEATRE

This week's shows include Henry IV Parts 1 and 2 directed by Joanna Akaletis (Public), the comedian Jackie Mason's one-man show (Nail Simon), Mula Bone, a play with music, written in the 1930s during the Harlem Renaissance, with a cast

Piano Concerto in G. Repeated tomorrow (232 8292)

ROME

Teatro dell'Opera 20.00 Gustav Kuhn conducts Luca Ronconi's production of Don Giovanni, with Ruggaro Raimondi in title role. Also Thurs (463641)

VIENNA

Staatsoper 18.30 Tha Bartered Bride, with Gunnar Bohman, Josef Protschka and Hainz Zednik. Fri: Giuseppe Taddell sings Falstaff. Sat: Coel fan tutte (51444 2880)

Volkoper 9.00 Don Giovanni sung in German (51444 3318)

Ruprechtstheater 19.30 sacred chamber music by Michael and Joseph Haydn, C.P.E. Bach and others, with the Wiener Volksensemble (505 8190)

Konzerthaus 19.30 Thomas Zehetmair and Herbert Tachezi play violin sonatas by Mozart (7124 8860)

Burgtheater 19.00 Klais's Tha Broken Jug, also Thurs. Fri: Ibsen's An Enemy of the People (51444 2218)

ZURICH

Opernhaus 19.30 Edita Grubarov stars in Giancarlo del Monaco's production of La Filla du Regiment, also Sat. Wed and Sun: Elakira (251 0909)

Tonhalle 20.15 Recital by the Soviet pianist Vladimir Krainiev, with music by Chopin, Scriabin and Prokofiev. Thurs: Nikolaus Harmoncourt conducts Vienna Symphony Orchestra in all-Mozart programme (201 1580)

European Cable and Satellite Business TV

(all times CET)

MONDAY TO FRIDAY

Eurosport 0600-0630 International Business report CNN 0600-0630 Moneyline 0600-0630 Moneyline 1230-1300 CNN Market Watch 2000-2030 Business Day Today - a joint FT/CNN production with a review of the day's major business stories 2300-2330 World Business Today 0100-0130 Moneyline (Sunrise) 0600-0630 Financial Times Business Report A live minute business briefing broadcast three times between 0700 and 0800 2130 & 2330 (Wed only) end 0830 (Thurs only) Financial Times Business Weekly

SATURDAY

CNN 0800-0830 Moneyline 0900-0930 World Business Today - a joint FT/CNN production

SUNDAY

Superchannel 1800-1830 FT Business Weekly CNN 0600-0740 Moneyweek 1540-1610 Your Money 1900-1940 Moneyweek 0040-0110 Inside Business

INTERNATIONAL ARTS GUIDE TODAY'S EVENTS

AMSTERDAM

Concertgebouw 20.15 Anton Karsjes conducts Netherlands Philharmonic Orchestra in Wagenaar's overture Amphitruon and Franck's Symphony in D, with Emmy Verhey soloist in Bruch's Violin Concerto. Repeated tomorrow (6718 345)

BARCELONA

Gran Teatre del Liceu 21.00 Last performance of Vicente Martin y Soler's opera Una cosa rara, conducted by Jordi Savall. Sat and Sun: Dietrich Fischer-Dieskau sings Mahler's Kindertotenlieder (412 1468)

BERLIN

DANCE Deutsche Oper 19.30 Bejart's Firahrid, Balanchine's Apollo and Roland Petit's Carmen (3410 249)

MUSIC Komische Oper 20.00 Hartmut Haenichen conducts Harry Kupfer's production of Orfeo ed Eurydice, sung in German with Jochan Kowalski as Orpheus, Sat: Cav and Pag. Sun: Idomeneo (2292 555)

Philharmonie Kammermusiksaal 20.00 Friedrich Gulda is conductor and soloist with Berlin Philharmonic Orchestra in piano concertos by Mozart and Gluck (2614 383)

THEATRE

Berliner Ensemble 19.00 Villa Jugend, new play by Georg Seidl; Tomorrow: Galileo Galilei, Fri: Baul (2827 712)

Scheubühne 19.30 Peter Stein's production of The Cherry Orchard, also Sat and Sun (890023)

Volkshaus 20.00 Moliere's Le Malede Imaginaire (2082 748)

COLOGNE

Philharmonie 20.00 Paavo Berglund conducts Gurzenich Orchestra in Stravinsky, Mozart and Sibelius. Thurs: Dresden Philharmonic plays Mozart, Weber and Brahms (2801)

Schauspielhaus 19.30 Turkish National Theatre from Istanbul present a play by Aziz Nesin (221 8400)

Kammerspiele 20.00 Brecht's In the Jungle of Cities, also tomorrow, Fri and Sat (221 8400)

LEIPZIG

Gewandhaus 20.00 Peter Schreier sings Heinrich Sutermeister's Consolato Philosophiae with Leipzig Radio Symphony Orchestra, also Mozart and Sibelius (7132 252)

LONDON

MUSIC Covent Garden 19.30 Jacques Delacoste conducts Elijah Moshinsky's production of Samson at Dailia, with Jose Carreras and Agnes Baltsa. Fri: the title roles

are taken over by Michael Sylvester and Claire Powell. Thurs and Sat: Dia Zuberlotta (240 1066)

Royal Festival Hall 19.30 Charles Dutoit conducts London Philharmonic in Ravel's Mother Goose and Elgar's The Dream of Gerontius, with Mark Hovitz soloist in Haydn's Cello Concerto in C. Tomorrow: Norman del Mer conducts the RPO (928 8800)

Queen Elizabeth Hall 19.45 Carmina Quartet with Michael Collins, clarinet, play Heydn, Debussy and Mozart (928 8800)

Barbican Centre 19.45 Mark Wigmoreworth conducts BBC Symphony Orchestra in world premiere of Dominic Muldowney's Three Pieces for Orchestra, plus Britten and Shostakovich. Tomorrow: Royal Gala Concert with English Sinfonics (838 8891)

THEATRE

This week's shows include Patar Hall's production of Shakespeare's Twelfth Night (Playhouse), Sully Cow, Ben Elton's new play about a gossip columnist (Haymarket), Theatre de Complicita's production of Durrenmat's The Visit (National), Steve Berkoff's adaptation of Kalka's The Trial with a cast led by Anthony Shar (National), Joe Orton's classic black comedy What the Butler Saw (Wyndham's), Andrew Lloyd Webber's latest musical Aspects of Love (Princes of Wales) and a revival of the classic musical The King and I starring Susan Hampshire (Sadler's Wells). Phone Theatreline: Plays 0836 430569 Music 0836 430960 Comedies 0836 430961 Thrillers 0836 430962

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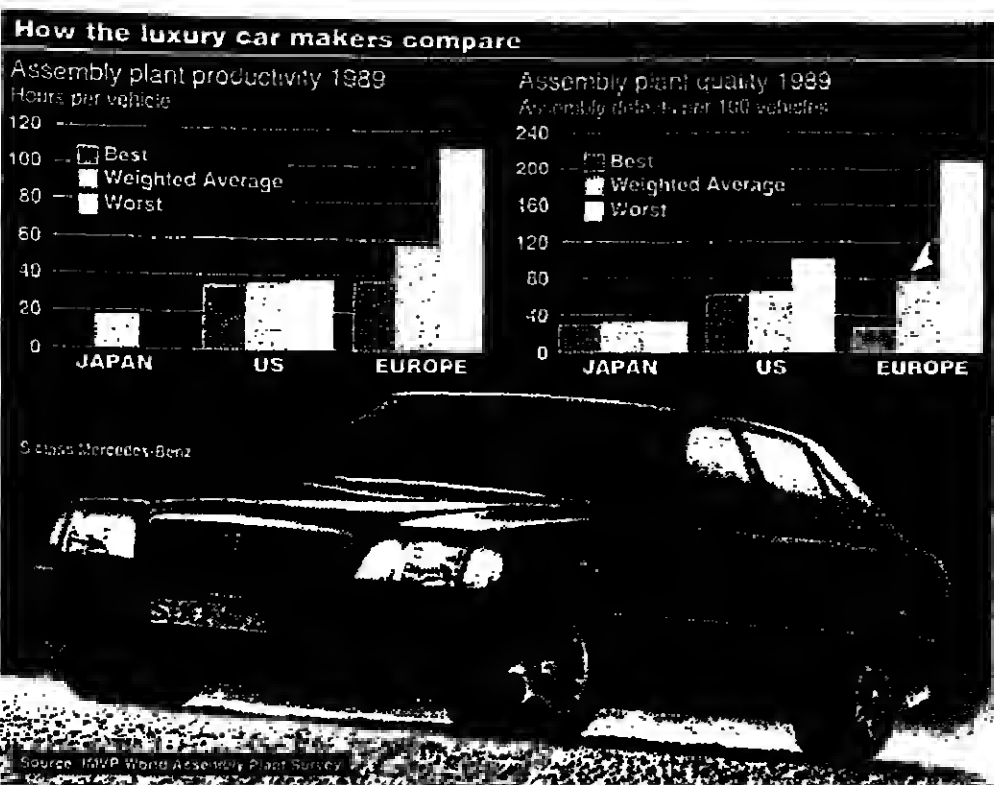
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هكذا من الاصل

Kevin Done on the new S-class Mercedes, and the German company's productivity problems

Sophistication may not suffice



costs and quality between the world's so-called "lean" car producers (chiefly, but not exclusively, the Japanese) and the out-dated mass producers (chiefly the European and American producers). The study concentrated on the volume car producers, but alarmingly for Europe's luxury car makers, Mercedes-Benz, BMW, Jaguar and Porsche, the MFI group claimed that its findings were just as valid in the sphere of prestige car production.

The truth is that the German luxury car makers are suddenly facing a situation in which the prices they demand can no longer keep rising to cover the inefficiencies of their development and manufacturing processes.

MFI's findings on productivity (measuring standardised tasks at large car plants in Japan, the US and Europe in terms of hours per vehicle) were particularly alarming for

Europeans used to charging premium prices around the world.

The Japanese plant requires one-half the effort of the American luxury car plants, half the effort of the best European plant, a quarter of the effort of the average European plant, and one-sixth the effort of the worst European luxury car producer," it stated.

"At the same time, the Japanese plant greatly exceeds the quality level of all plants except one in Europe, and this European plant requires four times the effort of the Japanese plant to assemble a comparable product."

As the study concluded: "No wonder the western luxury car producers are terrified by the arrival of Lexus, Infiniti, Acura and the Japanese luxury brands still to come."

To gain access to plants and data the MFI study has sought to avoid naming individual plants or companies. What has

stung Mercedes-Benz in particular, however, is that it has become clear that the "high-quality but low-productivity" plant visited by the MFI team is not the company's main Sindelfingen assembly plant in south-western Germany.

The report claims that the basic problem at the plant is a widespread conviction among managers and workers that they are "craftsmen".

"At the end of the assembly line was an enormous rework and rectification area where armies of technicians laboured to bring the finished vehicles up to the company's famed quality standard." The team found that "a third of the total effort involved in assembly occurred in this area. In other words the German plant was expending more effort to fix the problems it had just created than the Japanese plant was expending to make a nearly perfect car the first time."

The MFI advice to Mercedes-Benz and any company practising such "craftsmanship" is simple: "Stamp it out... otherwise lean competitors will overwhelm you in the 1990s."

Mr Jürgen Hubbert, who heads the Mercedes-Benz car operation, insisted in a recent speech that the company had for some time been working on "all the different factors" of improving its competitive position.

But he sounds suspiciously vague when it comes to specifying how the company plans to do this. "In view of the rich tradition of European culture in the field of labour relations we are unable to 'Japanese' our activities; rather we have to find tailor-made solutions which are nonetheless efficient."

Despite the high costs of making cars in Germany, he said, Mercedes-Benz had no intention of producing cars outside the country.

Mercedes-Benz had only "taken the first steps towards reaching this aim."

Mr Eberhard Herzog, Mercedes-Benz cars sales and marketing director, agrees that for the future "cost and quality will be decisive. Japanese rivals are a bigger danger than all others."

Mercedes-Benz had to bring its costs down in the next five years and become more flexible. "We are like an elephant, we are not nimble, but when we start moving we have more power. But the Japanese bring out new products much faster. Customer demand and new regulations mean that we must be quicker."

Nonetheless, Mr Wolfgang Peter, head of Mercedes-Benz car development and the engineer most closely responsible for the new S-Class insists that he "cannot resist" the company in the MFI study description. "We are moving very fast at the moment," he says, pointing to moves to shorten Mercedes-Benz's product life cycle from 11 to eight years and its aim of introducing significant innovations to the range every year.

"Everyone asks how much we fear the Japanese, but no one asks how many cars we sell there," says Mr Peter. "We are the leading import marque in Japan. It shows how do we really judge value for money."

Joe Rogaly

South Africans who embrace the Nats



The time has come for South Africans to choose between the ANC and the Nats.

They should cease to be hypnotised by the ANC, so chic a topic at Johannesburg's suburban cocktail parties. There is another party for true democrats of all races to support: the National party, headed by President F.W. de Klerk.

What, look to the Nats? In spite of everything that has happened over the past year and a half this must still seem outrageous to some English-speaking whites. I think it is pretty outrageous myself, although I am advocating it. I remember 1948, when the Afrikaner Nationalists, many of them sympathisers with Nazi Germany during the then recent war, came to power. For the next 40 years they hampered down the iron chains of apartheid, ruling with a ferocity that was rightly condemned by the rest of the world.

Their xenophobia was legendary: their racial theories were, to put it charitably, mad. The republic was rightly driven from the Commonwealth, boycotted, subjected to economic sanctions. South Africa was treated as the polecat of the world. It was a beastly regime. It deserved the contempt it brought upon itself. The social and economic consequences of its years of misrule will persist for decades to come. Some of the damage was done by disinvestment and sanctions. Yet I have no time for the fact-travellers of apartheid, too many British Tories among them, who argued for contact rather than isolation. They were merely chasing a trading interest. Sanctions were one of the ingredients that brought the downfall of white supremacy.

Indeed, the effectiveness of the withdrawal of financial support by the world's banks is acknowledged by the foreign affairs committee of the House of Commons, whose report on the subject was published yesterday. The committee now wants sanctions ended, sporting ties resumed, and the arms embargo kept in place. The committee's chairman, Mr David Howell, may have become a bit of a Nat himself. But unilateral gestures are not in the British interest. We should move in concert with the Commonwealth, the European Community, the US and the United Nations.

We would be opposed by the ANC. Until very recently it was the only true opposition. It has always represented the aspirations of the black majority, and doubtless still does. The young Nelson Mandela, and his fellow-solidator, Oliver Tambo, were men of quality. Transferred to a British shire they might have become Conservative MPs with strong cabinet potential. A few white liberals and communists died themselves to the ANC; others, like Mrs Helen Suzman, stood as progressives and sought a more measured transition to democracy than is currently

is that this mainly Zulu party would impose the worst kind of tribal autocracy. There can be no peace in the republic until there has been a proper election, with the ANC taking the leading role if the voters so ordain - but there can be little hope for democracy if there is a virtual one-party rule.

The principal reason is the disparity between the poverty of most blacks and the wealth of most whites. The ANC's natural electorate is what it calls the masses. That means people who for very good reasons demand an impossibly ambitious and basically uneconomic redistribution of wealth. Middle-class blacks may break away to other parties that better understand the need for creating new wealth, and stimulating inward investment. The National Party is a natural home for them. But it too will fail if it does not increase taxes on the whites in order to give more to the blacks. As the Commons committee says, South Africa needs both redistribution and wealth creation. A multi-party democracy may just achieve a workable balance, even though the predominant party is the ANC.

The question remains - why the Nats? Their "manifesto for a new South Africa" issued in conjunction with President de Klerk's recent address to the Cape parliament, constitutes a theoretical foundation for a democratic, wealth-creating South Africa. Oh yes, it will be argued, but the Nats are masters at using words to deceive. I have rehearsed the same argument myself, many times, but Mr de Klerk's actions to date have taken events too far for it to be reasonable to doubt his word. Yet the reinstatement of capital punishment, which has just taken place, is a sickening sign that the spirit of the old South Africa still exists, even with Mr de Klerk presiding. So what about a period of backsliding, as with Mr Gorbachev over perestroika? This is possible, and if it happens the ANC will once again be the only place to go. But as matters stand the best chance of preventing such a catastrophe, and giving hope that there will really be a new democratic South Africa, is to embrace Mr de Klerk's Nats.

It is difficult to maintain faith in the ANC in its present chaotic state

contemplated by Mr de Klerk.

My sympathies have been with the ANC throughout my adult life. It is impossible to dim one's admiration for Mr Mandela, but difficult to maintain faith in the ANC in its present chaotic state. This is not only a consequence of the malodorous events surrounding the trial of Mr Winnie Mandela, although with an eye to the administration of justice for it to be reasonable to doubt that must be a factor.

There is a more fundamental problem. The years of struggle have created a terrifyingly unarmed army of young street fighters. Mr Mandela is barely able to control them, and he is not immortal. The balance between communists, state socialists, nationalists, and others within the ANC coalition is unclear. An ANC government, unrestrained by constitutional safeguards or the strong presence of other well-based parties, is not a reassuring prospect for South Africans. As to Inkatha, my guess

LETTERS

Gorbachev still deserves support from the west

From Mr Vladimir Simonov, Sir, Has the Soviet Union already ceased to exist as a state? It seems that some commentators in the west and in this country, too, would like to create this impression.

Thus, President George Bush has decided to extend humanitarian aid to the Baltic republics behind President Mikhail Gorbachev's back. The Nordic Council invites the leaders of the Baltic republics to its session in Copenhagen as guests, yet sends no invitation to Moscow.

Moscow's mayor, Gavril Popov, on returning from a trip to the US, professes that Washington gave aid to the non-government sector of the Soviet economy and "regions where the democrats are in power", rather than to the Soviet Union as a whole.

It is beginning to look as though some western politicians are counting on the integration of the Soviet Union, while much of the aid promised by the west has never actually materialised. The \$20bn aid package discussed by the Big Seven last July in Houston got no further than a proposal.

We can, therefore, be justified in seeing the attempts to circumvent the Soviet centre and Mr Gorbachev in aid distribution as political moves. These are justified in the west by the theory that Gorbachev now leads the hardline, and the military.

The fear that the Soviet leader might be removed by a military coup has been replaced by fear of a crack-down by the president on his own perestroika and on the

republics' striving for sovereignty.

But are the "hardliners" really calling the tune, or is Mr Gorbachev relying on the conservatives to restore law and order, stabilise the economy and establish a bridgehead for another instalment of reform?

If the latter is the case, which I would argue, attempts to "teach Mr Gorbachev a lesson" or push him to take particular actions by downgrading economic co-operation with the Soviet government are little short of kicking the Soviet leader when he is down.

The party bureaucrats, who view foreign investments and loans as attempts by international capitalism to seize the rich natural and labour resources of the Soviet Union, would be the first to gain politically if western aid is shut off.

Of course, every resolute step Mr Gorbachev takes may be viewed as a harbinger of dictatorship. It should be realised that attempts at economic intervention from outside could undermine the fragile stability Mr Gorbachev is desperately trying to save. Should he fail, nothing but chaos and strife will lie in store for the Soviet Union.

As a result, the west could miss an opportunity, and instead of welcoming a great power to the world community, it may be confronted with a global political Chernobyl.

How many years would it take before another Gorbachev turned up?

Vladimir Simonov, political commentator, Novosti Press Agency, 4 Zubovskiy Boulevard, Moscow

Accounting's global middle

From Professor D.R. Middleton, Sir, SmithKline Beecham shows negative shareholders' funds of \$200m in its published UK group accounts, while under US accounting rules the same item would apparently amount to a positive \$3.5bn. The main reason is the very large write-off of goodwill in SB's UK accounts, which US accounting rules do not allow.

SSAP 22, the UK accounting standard on goodwill, does allow UK companies to follow the US treatment of capitalising goodwill and amortising against profit. But SB chose not to. So it was surprising to see Hugh Collum, SB's finance director, reported as complaining of "contradictory accounting standards" ("Here two plus two makes five", March 2).

UK Exposure Draft 47 recently proposed to eliminate one of the two currently acceptable UK treatments of goodwill in order to bring British practice into line with that of the US and most of the rest of the world. This move did not meet with the approval of the 100 Group of UK finance directors, of which Mr Collum is chairman. There was instead a carefully orchestrated chorus of whining and abuse.

D.R. Middleton, Cranfield School of Management, Cranfield Institute of Technology, Bedford

Solicitors' efficiency on legal aid

From Ms Anne Castell, Sir, The bulk of the legal profession is made up of sole practitioners or small partnerships - businesses with sales turnover typically between £100,000 and £250,000 per annum and where individual solicitors would earn around £25,000 p.a. These firms, numbering more than 10,000, are "general practitioners", offering access to the law at competitive cost to the public.

Lord Mackay's effort in suggesting that the large numbers of solicitors handling small loads might not be geared up to legal aid work efficiently ("Legal Aid - government may set up 'safety net' for litigants", February 23) will be greeted with derision by these front-line small-business legal practitioners.

It is clear that the government, by seeking to downgrade

Pragmatic view of travel aims

From Mr Charlie Cronick, Sir, In the profile of Mr Malcolm Rifkind ("Pragmatist still to be tested", February 23) the secretary of state for transport makes two important points: that transport and the environment are interconnected in a very significant way, and that transport policy is more a question of pragmatism than ideology.

Public transport, as he observes, is neither a right-wing nor a left-wing issue, and neither is the heavy impact of road transport on the environment. Although the secretary may boast that rail investment is at its highest for 30 years, direct revenue flooding of British Rail is still only about a quarter of the government's annual roads expenditure and one seventh of the £3.4bn lost to the exchequer each year through company car subsidies.

The discrepancy between spending on public transport and the huge road spending programme represents head-on collisions with both the travelling public and the environment. If transport policy is to be integrated - indeed, if travelling is ever to be more "fun", as Mr Rifkind hopes - investment in road, rail or other transport sectors must acknowledge all the real costs.

Charlie Cronick, transport campaigner, Greenspace UK, Canonbury Villas, NI

Mappin & Webb: a case against

From Mr Peter Milne, Sir, I doubt if most of your readers will agree with your editorial ("Lord Palumbo gets his buildings", March 1) on the Mappin & Webb site that the case for redevelopment is strong. Those who work in the City are reminded on a daily basis by grim and ghastly new buildings of the way in which the immediate landscape has changed and continues to change for the worse.

The Mappin & Webb buildings may not be among the greatest of the City's architectural delights but it can be safely assumed that the modern replacement, whether the one proposed or another, will be considerably less pleasing.

No doubt the new building will have greater accommodation, to add to the ever growing surplus of City space.

Peter Milne, 21 Moorfields, EC2

This announcement appears as a matter of record only

100% of the outstanding shares of
ANTHONY VEDER GROUP N.V.
have been sold to a group of investors

The undersigned acted as financial adviser to the shareholders of Anthony Veder Group N.V.

SAMUEL MONTAGU & CO. B.V.
Atlas Kantorencomplex, Hoogoorddreef 9,
PO Box 12552, 1100 AR Amsterdam Z.O.

This announcement appears as a matter of record only

SD-SCICON PLC
has sold
SCS SCIENTIFIC CONTROL SYSTEMS GMBH
to
CAP GEMINI SOGETI

The undersigned acted as advisers to SD-Scicon plc

TRINKAUS MONTAGU GMBH
Kasernenstrasse 12, 4000 Düsseldorf 1.

SAMUEL MONTAGU & CO. LIMITED
10 Lower Thames Street, London EC3R 6AE

This announcement appears as a matter of record only

BRITISH STEEL PLC
has acquired the sectional steel division of
KLÖCKNER-WERKE AG

The undersigned acted as financial advisers to British Steel plc

TRINKAUS MONTAGU GMBH
Kasernenstrasse 12, 4000 Düsseldorf 1

SAMUEL MONTAGU & CO. LIMITED
10 Lower Thames Street, London EC3R 6AE

This announcement appears as a matter of record only

RAUFOSS A/S
has been partly privatised through the flotation of 47% of the share capital on the Oslo Stock Exchange

The undersigned acted as financial advisers and lead managers to the flotation

MIDLAND MONTAGU A/S
SUNDAL COLLIER MONTAGU A/S
Vika Atrium, Munkedamsveien 45,
PO Box 1943, 0125 Oslo 1

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By the end of December 1990, Samuel Montagu, together with the 13 local offices that comprise our European Network, had advised on 32 cross border transactions in mainland Europe, maintaining our position as leaders in cross border corporate finance.

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Our success lies in our innovative approach to European cross border mergers and acquisitions.

Our clients have access to over 100 professional advisers established locally in the major European centres in both EC and EFTA Member States.

If you, like British Steel, the shareholders of Anthony Veder and SD-Scicon, amongst others, are interested in doing business in Europe, call John Curtis at Samuel Montagu on 071-360 9000 and start the European Network working for you.

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INSIDE
Gillette to set up
Soviet joint venture

Gillette, one of the largest producers of shaving products, is to manufacture in the Soviet Union for the first time. The Boston-based group has signed a joint venture with a Soviet consumer and scientific products group and plans to produce a range of products for the domestic Soviet market. Page 26

Conti may seek Milan listing

Continental, the German tyre company, is considering a listing for its shares on the Milan stock exchange. The announcement comes just over a week before the extraordinary general meeting in which shareholders will vote on the merger proposal put forward last year by Pirelli. Page 24

Battle ends for Allied

The long-running battle for control of the Allied group was finally resolved yesterday with the announcement that the original UBS-led merger proposal will prevail over the opposing bid from First National Bank. Under the proposal, UBS, Allied, Volksbank and Sage Financial Services will merge to form a new financial institution. Page 24

Suter profits fall 31%

Suter, the industrial holding company, saw pre-tax profits fall 31 per cent to £24m (£45.3m) in 1990 following a £3m write-down in the value of a US investment. Last year's taxable figure of £34.8m included a £3.4m profit from the sale of share stakes. Mr Abell said that, excluding associate companies, the value of the group's investments totalled only £1.5m by the end of last year. Page 30

Persimmon slips 11%

Shares in Persimmon, the UK housebuilder, jumped yesterday after the company announced that pre-tax profits fell by only 11 per cent last year from £32.5m to £28.8m (£54.4m). The company built mainly in the Midlands, northern England and Scotland - regions that have been less affected by the UK housing market collapse. Page 28

Engine of growth

Walter Seipp (left), the soon-to-retire chief executive of Commerzbank, is known throughout banking circles as 'Walter the Tank'. His dogged persistence has seen the bank through 10 years of growth, and in contrast to some international banks, Seipp's Commerzbank emerged from the 1980's healthier than ever. Katherine Campbell talks to the chief executive about the strategies behind the bank's growth. Page 24

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FRANKFURT (DEM)		PARIS (FFP)	
Wolfsberg	228 + 6	C N B Pig	133.5 + 7
Bayer	835 + 10	Eschschmidt	3775 + 245
Boehringer	837 + 17	Pfizer	684 + 21
Boehringer	577 + 14	Boehringer	749 + 35
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Boehringer			

NEW YORK (DOLLARS)

Alcoa	155 + 15	Spencer	273 + 23
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Coats Viyella bids £194m for Tootal

By Alice Rawsthorn in London

COATS VIYELLA, one of Europe's largest textile groups, yesterday unveiled a £194m (£366m) hostile bid for Tootal, the UK sewing thread and clothing company that it tried to take over for £395m nearly two years ago. The bid comes on the same day that Coats announced plans to cut its final dividend.

However, there was speculation on the stock market that Coats might make a second offer at a slightly higher price. Coats's shares increased 15p to 138p on the announcement. Tootal's shares, which have been buoyed by bid speculation ever since the first Coats bid, rose above the offer price by 6p to 71p.

Coats, which has interests in precision engineering as well as textiles, employs 56,000 people worldwide. It hopes to take over Tootal, which has a workforce of 15,000, to merge their sewing thread interests.

Since the first Coats bid both companies have suffered from the recession in the textile industry. Coats claims its new lower bid reflects the impact on Tootal's performance. Phillips & Drew predicts a fall in Tootal's profits from £36m to £23m for the year to January 31.

Mr Habgood said Tootal planned to mount its defence based on the future strategy of his new senior management. He became chief executive in January after the departure of Mr Geoffrey Maddrell. Tootal recently appointed Mr David Williams as finance director.

Arranged marriage turns needle match

Alice Rawsthorn examines Sir David Alliance's latest attempt to capture Tootal

When a Midlands industrialist was asked what it had been like to buy a business from Sir David Alliance, he chuckled and slowly counted his fingers with a rueful cry of "All there, but only just". Sir David is an inveterate deal maker. It was his deal-making skill that helped turn him from the proverbially penniless Irishman immigrant who arrived on Manchester's smoggy streets in the 1950s into the chairman of Coats Viyella, one of the world's largest textile groups, and one of Britain's wealthiest businessmen.

He created Coats Viyella in a series of audacious deals. So far, one deal has eluded him: the chance of taking over Tootal and turning Coats into the dominant presence in the £1.5bn international market for sewing thread. Sir David has been stalking Tootal for years. Two years ago he sensed success when the Tootal board rejected an approach from Mr Abraham Goldberg, the Australian industrialist who had stepped into the breach by buying Mr Goldberg's 25 per cent stake in Tootal - it eventually emerged with 29.9 per cent - and agreeing terms with the Tootal board in May 1989 for its own £395m (£745m) bid.

But success eluded Sir David as the bid lapsed the following month when the Monopolies and Mergers Commission mounted an investigation. By the time the investigation was over, the recession-struck textile industry was in such a precarious state that Sir David would only countenance another bid on lower terms. Coats then made an informal approach of around £315m in December 1989 which was rejected by Tootal.

Mr Bain claimed that the deterioration in Tootal's performance - analysts now anticipate a fall in pre-tax profits from £38m to £23m for 1990-91 - meant that Coats could not afford to wait while its investment fell further. Moreover, he said, the passage of time was eroding the scope for synergy between the two companies. He cited the example of North Africa, where the clothing industry is growing and both Coats and Tootal are investing in expansion.

Coats, for instance, is strongest in southern Europe, Latin America and in consumer thread in the US. Tootal's strength lies in northern Europe, Asia and in industrial thread in the US. The acquisition of Tootal would not only give Coats access to the important Asian market, but would also offer an opportunity to cut costs by pooling administration, marketing and distribution. Some analysts suggest that the combination of this and cuts in central costs could save Coats as much as £25m a year.

Coats's other textile activities in fabrics and clothing - thread represents roughly half its turnover - could be combined with those of Coats. However, Coats intends to continue with its disposal programme and, if the bid succeeds, would probably sell some Tootal's interests too.

Coats' critics are concerned that, as Coats still has a lot more work to do in restructuring its own interests, it is too soon for it to take on the task of restructuring Tootal. However, the appointment of Mr Bain, who is seen as an energetic figure with the strength to stand up to the forces of Sir David, has helped to alleviate this concern.

Mr Bain claimed that the deterioration in Tootal's performance - analysts now anticipate a fall in pre-tax profits from £38m to £23m for 1990-91 - meant that Coats could not afford to wait while its investment fell further. Moreover, he said, the passage of time was eroding the scope for synergy between the two companies. He cited the example of North Africa, where the clothing industry is growing and both Coats and Tootal are investing in expansion.

As a result, Coats decided to move sooner rather than later. It has been working on its offer for the past ten days and yesterday rushed out its 1990 results - showing a fall in pre-tax profits from £137m to £106m in 1990 - two weeks earlier than expected to unveil its new £194m offer. Sceptics suspect that the timing of the deal owes less to concern about lost synergy and more to opportunism. This early bid has, after all, forced Mr Anthony Helgood, Tootal's new chief executive, to muster his defence after less than two months in the post. It has also left him in the dilemma of having to decide whether he could, or should, bring forward Tootal's own preliminary results to include in his defence document.

UK stores group in rival £150m offer for Grattan

By John Thornhill in London

A BATTLE for control of Grattan, the British mail order company, broke out yesterday when Sears, the UK retailing group, launched a £150m (£250m) bid for the most profitable subsidiary of Next, the ailing British fashion retailer.

Next said it was considering the approach, but it appears increasingly likely that Otto Versand, the German mail order group which has already bid £140m for Grattan, will return to the fray today with a revised offer.

Next's senior management was yesterday in talks with Versand at the company's Hamburg headquarters and a further statement is expected soon. Mr Geoffrey Maitland Smith, Sears' chairman, confirmed that his company had made an offer for Grattan last month - giving the business a net value of £135m - but was told that Next was already considering a higher bid from the German group.

Schneider presses Square D suit

By George Graham in Paris

SCHNEIDER, the French electrical and engineering group, has decided to press ahead with its £1.8bn bid for Square D, the leading US manufacturer of electrical distribution equipment, after failing to win the agreement of Square D's board.

Mr Didier Pineau-Valencienne, Schneider's chairman, said the tender offer of 78 pence represented full value for Square D's shareholders, standing 50 per cent higher than the share price before Schneider made public its approach and 30 per cent above the highest levels Square D shares had previously reached.

Schneider said an injunction obtained by Square D stopping it from launching a bid had now been modified by the Supreme Court of the state of New York. The new injunction simply prevents Schneider from using confidential information received from Square D in its earlier talks in its offer document.

Pearson to sell stake in Elsevier

By Raymond Snoddy in London and Ron van de Krol in Amsterdam

PEARSON, the publishing, banking and industrial group, has decided to sell its 22.5 per cent stake in the Dutch publisher Elsevier. The deal is likely to be worth more than £350m (£661.5m).

The sale will mark the formal end of hopes for a merger of the two international publishing companies. Elsevier holds a 9 per cent stake in Pearson.

The two companies agreed to take a stake in each other in September 1988. One of the reasons for the deal could have been as a defence against Mr Rupert Murdoch, chief executive of The News Corporation, who was seen to be a Pearson predator. This motive has always been denied by the companies involved, however. Mr Murdoch's stake in Pearson has fallen from almost 20 per cent to about 9 per cent.

At the time of the deal, Lord Blakenham, Pearson's chairman and chief executive, talked of an engagement leading to a marriage "as soon as possible". For more than a year it has been clear that a marriage would be impossible because of the differences between the price/earnings ratios and the share prices of the two companies. Currency movements were also a factor. Pearson's stake in Elsevier will be placed with banks to sell on to fund managers. Elsevier publishes the influential Dutch daily, NRC Handelsblad, and numerous international scientific publications.

This announcement appears as a matter of record only March 1991

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INTERNATIONAL COMPANIES AND FINANCE

Trelleborg ahead despite sales drop after divestment

By John Burton in Stockholm

TRELLEBORG, the Swedish mining, building materials, chemicals and rubber group, lifted profits after financial items for 1990 fell by 16 per cent to SKr2.3bn (\$404m), matching the company's forecast released in October.

A dividend increase to SKr6.50 from SKr6 per share was proposed.

Sales dropped by 5 per cent to SKr25.2bn, since results from its subsidiary Svedala, an ore treatment and mineral processing equipment maker, were only included for the first six months of 1990. Svedala became a separately listed company last July.

Sales for other Trelleborg units remained unchanged. The company's four business areas were reorganised into three new divisions last autumn. Building materials, the biggest division with sales of

SKr3.5bn, suffered a 33 per cent drop in operating profit to SKr1.7m due to falling metal prices. Profits for building materials operations, with sales of SKr2.6bn, also declined by 28 per cent to SKr15m.

Three of the four divisions created from the Norrbynen building materials group reported profit falls, while the Enertech unit had an earnings increase of 40 per cent to SKr98m.

The rubber and plastics industrial group saw earnings drop 10 per cent to SKr18m. The yield on working capital fell to 13.6 per cent from 20.6 per cent, while the yield on shareholders' equity dropped to 22.9 from 34.8 per cent.

The debt burden increased to SKr6.4bn from SKr4bn due to acquisitions made during 1990, including several mineral processing companies in Europe.

Nokia advances to FM711

NOKIA, Finland's second largest quoted group, reported an increase in profits before tax and minority interests in 1990 to FM711m (\$192m), against FM604m the previous year, writes Enrique Tessieri in Helsinki.

Consolidated operating profit rose to FM1.08bn from FM978m, while sales fell to FM22.13bn from FM22.79bn. Mr Hannu Bergholm, senior vice-president, attributed the

improvement in Nokia's pre-tax result on its consumer electronics and mobile phones division, which saw their sales increase by 7 per cent and 23 per cent to FM6.39bn and FM2.33bn respectively.

Telecommunications also saw an improvement in its profitability with sales increasing by 16 per cent to FM2.5bn. The data division, however, saw its profitability weaken and sales fell 4 per cent.

EUROPEAN FINANCE & INVESTMENT - NORDIC COUNTRIES

The FT proposes to publish this survey on March 21st 1991. The Financial Times is read by 83% of European institutional investors. If you want to reach this important audience, call Chris Schaanning or Kirsty Saunders on 071-873 3428/4823 or fax 071-873 3079.

FT SURVEYS

Continental may list on Milan stock exchange

By Katharine Campbell in Frankfurt

CONTINENTAL, the German tyre company under siege from Pirelli of Italy, is considering a listing of its shares on the Milan stock exchange.

The announcement comes just over a week before the March 13 extraordinary general meeting in which shareholders will vote on the merger proposal put forward last year by Pirelli.

"In the light of recent developments and the changed shareholder structure" Continental is giving priority to Milan within plans to seek international listings in such centres as London and Tokyo, the company said in a statement.

Pirelli claims it has the support of 51 per cent of Continental's shareholders, but Continental's management has to date rejected the Italian advances.

No details of the proposed listing were available from the company. It would be the first foreign company to be listed on the Milan exchange.

Some saw the move as a gesture of defiance, in the hope of persuading the Pirelli camp to dispose of its holding.

Court blow to De Benedetti

MR CARLO De Benedetti yesterday received a further severe blow to his control of banking group, said yesterday that shareholders could expect to receive an unchanged dividend despite the 20 per cent slide in net earnings to SFr47.8m (\$37.9m) in 1990.

The previous dividend was SFr210 per bearer share, SFr42 per registered share and SFr8.40 per participation certificate. The board has yet to fix the dividend but, as the group is controlled by the Baer family, yesterday's assurance carries full weight.

The first two months of this year had been substantially higher than expected and better than the previous year, Baer said. Last year the consolidated cash flow fell to

A time for thoughts of retirement gifts

Commerzbank's chief looks towards Crédit Lyonnais, writes Katharine Campbell

BEFORE retiring in May, Mr Walter Seipp, the chief executive of Commerzbank, wants to secure a deal that has long eluded him.

His preferred retirement gift, after a decade at the top of the large German bank restoring a once ailing institution, would be the opportunity finally to tie the knot with majority state-owned Crédit Lyonnais of France by means of a 10 per cent share swap, cementing years of co-operation within the Europartners banking association.

While his enthusiasm is not necessarily shared by the French, who give no hint a deal is close, it is clear that Commerzbank's attractions as a potential partner have grown as the focal point of Europe has shifted eastwards. Not least, the bank is building an east German network of foreign bank could manage.

Unlike some, Commerzbank never had ambitions for a retail network outside Germany, a decision it tends to see vindicated even if the French deal fails.

"Even the Deutsche Bank cannot become a pan-European bank," observes Mr Seipp - who began his career there - pointing to the obstacles Deutsche has encountered establishing in France. "Since Herrhausen's death, the bank's priorities are, I believe, somewhat different," he adds, referring

to a retreat from the sweeping international ambitions of Mr Alfred Herrhausen's day.

The Germans can also take advantage of the travails of US and Japanese banks by staying put - and enjoying, for instance, fatter international lending margins. Mr Seipp, nicknamed "Walter the tank" for, among other things, a dogged persistence - adds that foreign banks in Germany have mostly stopped luring away his staff. "The times when the headhunters were coming our personnel lists are gone."

In contrast to some international banks, Mr Seipp's Commerzbank emerges from the 1980s much healthier. In 1981, he took over an institution that had just made history as the first big German bank to miss a dividend since the second world war. He leaves with a strong set of 1990 results and a higher dividend.

Asset-liability management was the watchword of the restructuring process, and Mr Seipp recalls the overriding importance of the fast-developing swaps market. The bank also learned not to commit errors - "such as buying an English merchant bank," he says, in an unmistakable reference to Deutsche's costly acquisition of Morgan Grenfell shortly before the Anglo-Saxon takeover market turned sour.



Walter Seipp: sure that independence is the better route

If Commerzbank lives in the shadow of the mighty Deutsche, that does not mean that its chief cannot indulge in the odd jibe, a liberty Mr Seipp takes frequently - notably again over Deutsche's recent revelation that it will be providing for Soviet debt in 1990.

"I don't think putting the Soviet Union in the category of a Latin American developing country does either the Soviet Union or ourselves a service."

An enlarged home market - both through Allianz (the trend towards cross-selling

banking and insurance products, for which purposes Commerzbank has a stake in the recently privatised insurer DBV) and eastern Germany, leads Mr Seipp to conclude that the international contribution to the bank's business could, if anything, decline.

As for east Germany, the bank's decision to go it alone rather than buying into the system sounded like post hoc justification for dithering. Mr Seipp appears genuinely convinced that independence was the better route. "People want to see new faces."

"Perhaps Deutsche Bank thought that unification would take longer than it did," he says, hinting that the river's joint venture with part of the state system was conceived as the only alternative. "We established that many of the old state banking buildings were not even capable of being renovated; and that 90 per cent of the employees were women, 50 to 60 years old."

Of recent changes allowing companies to issue D-Mark commercial paper domestically, he asks: "Are they really necessary?"

"Big German companies can after all go to the Euromarkets." And the call for a flourishing money market comes mainly from foreign banks, "Money funds are the driving force of inflation and so... than goodness... much less necessary here," he says.

In most ways, however, Mr Seipp regards himself as an internationalist. "Walter the tank" is best loved overseas for his broad-mindedness at domestic policy - he was critical of the Bundesbank's latest interest rate rise.

These seem likely to continue, for, from his future position as supervisory board chairman, he expects to be assumed by current board member Mr Martin Kohlhausen, he expects more time for globe-trotting.

Baer to pay unchanged dividend

By William Dullforce in Geneva

BAER HOLDING, the parent company for the Julius Baer banking group, said yesterday that shareholders could expect to receive an unchanged dividend despite the 20 per cent slide in net earnings to SFr47.8m (\$37.9m) in 1990.

The previous dividend was SFr210 per bearer share, SFr42 per registered share and SFr8.40 per participation certificate. The board has yet to fix the dividend but, as the group is controlled by the Baer family, yesterday's assurance carries full weight.

The first two months of this year had been substantially higher than expected and better than the previous year, Baer said. Last year the consolidated cash flow fell to

SFr83.4m from SFr102m. Net income from commissions dropped from SFr187m to SFr160m while income from securities at SFr57m was down by SFr5.8m.

Group assets grew by 5 per cent to SFr5.75bn with capital and reserves advancing by 5 per cent to SFr5.62bn. For the first time, the Zurich-based group, the first of the bigger Swiss private banks to go public, disclosed the size of clients' funds it has on deposit and under management.

A total of SFr26bn was placed with the group at the end of 1990, of which SFr22bn was with Bank Julius Baer. Roughly 15,000 accounts, averaging SFr1m each, were held at the Zurich headquarter.

More than 80 per cent of the funds placed with the group came from some 3,000 clients, each of whom had deposited more than SFr1m.

Baer had placed 24 per cent of the total funds under its control in shares, 43 per cent in bonds and 26 per cent in money markets. By currency, 33 per cent was invested in Swiss francs, 24 per cent in dollars, 14 per cent in D-Marks and 19 per cent in other European currencies.

This year, Baer switched to a flat-rate fee for asset management. It amounts to 0.3 per cent of the portfolio up to SFr5m and 0.2 per cent of the value above SFr5m up to SFr25m. Fees thereafter are negotiable.

Ares-Sereno increases net earnings to \$63.6m

By William Dullforce in Geneva

ARES-SERENO, the Geneva-based pharmaceutical group, yesterday reported a 2.1 per cent increase in net earnings to \$63.6m in 1990, giving earnings per share of \$1.18, against \$1.14 for the previous year, writes William Dullforce.

The board proposed to pay an unchanged dividend of SFr25 (\$19) per bearer share and SFr10 per registered share.

In January, Ares-Sereno closed a 25.6 per cent climb to SFr658m in turnover during 1990. Excluding favourable currency fluctuations, the growth amounted to 14.5 per cent. Sales of pharmaceuticals reached \$41m, up by 28.7 per cent. Diagnostic sales at \$9m rose by 16 per cent with spend-

ing on development of the division continuing to be high.

Operating income increased by 10.7 per cent to \$129.6m. Ares-Sereno said its results showed the impact of its spending on research and development and higher marketing expenses. The figures had also been influenced by foreign exchange differences of \$4.2m, primarily in Latin America, and by higher interest rates.

Turnover growth in the US where the group has its operating headquarters, had been lower than in previous years. This had been offset by strong growth in Europe where, however, profit margins were smaller.

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INTERNATIONAL COMPANIES AND FINANCE

Sime Darby lifts pre-tax profit by 14% to M\$320m

By Lim Siong Hoon in Kuala Lumpur

SIME DARBY, the Malaysian-based multinational group, improved its mid-term pre-tax profit by 14 per cent to M\$320m (US\$118.9m) from M\$281m (US\$104.9m) in 1989, despite a 33 per cent drop in contribution from its plantation division.

Results for the half year to last December continued to reflect the shake-up within the group from the effects of the domestic and external markets.

Contributions to group pre-tax profit from its oil palm, rubber and cocoa plantations have fallen from 30 per cent in 1988 to 5 per cent during the second half of 1990.

However, growth in the construction and housing sectors have made up for the decline; Sime Darby's two divisions in property and motor and heavy equipment accounted for a third, or M\$107m, of overall profits.

Sime Darby's offshore operations, primarily from Hong Kong and Singapore, provided M\$96m, or 27 per cent, to the group, compared with 32 per cent previously.

Sime Darby's mid-year turnover stood at M\$2.7bn, up 14 per cent from M\$2.4bn.

Profit after tax was 15 per cent higher at M\$221m and attributable profit 84 per cent higher at M\$247m, thanks mostly to gains from the sale of its land assets.

The group proposed 2 Malaysian cents a share in interim dividend on earnings of 9.1 cents a share, compared with 1.5 cents on earnings of 8.3 cents during the previous period.

Consolidated Plantations, once Sime Darby's shining star but considerably dimmed by the combined effects of soft markets abroad and declining harvest yields, reported a 9 per

cent fall in turnover to M\$365m from M\$399m.

Its pre-tax profit shrank further by 28 per cent to M\$41m, and profit after tax and minority interests was down by 34 per cent to M\$19m, or 2.7 cents a share.

However, the sale of thousands of acres in plantation land during recent months gave it an extraordinary gain of M\$125m, and raised its attributable surplus by 38 per cent to M\$144m. Dividend at 4 cents a share was recommended.

Tractors Malaysia, the motor and heavy equipment group, has emerged as the largest of the Sime Darby units by turnover with M\$656m, up from M\$547m.

Pre-tax profit stood at M\$73m, compared with M\$55m before, while profit after tax and minority interests was M\$30m, or earnings of 12 cents a share against 9.7 cents before. Proposed dividend was 7 cents.

Sime UEP, Sime Darby's housing developer and the fastest growing unit, lifted its turnover 84 per cent from M\$114m to M\$209m.

Profit before tax rose by 122 per cent to M\$46m, and after tax by 133 per cent to M\$28m or earnings of 10.1 cents a share compared with 3.1 cents before. No dividend was proposed, however, reflecting the efforts by the group to build up its reserves on account of its land purchases from Consolidated Plantations.

DMIB, the manufacturing arm, saw its turnover mainly from tyre sales, rise by 9 per cent to M\$158m and pre-tax by 7 per cent to M\$20m.

Earnings were M\$13.2m, or 4.4 cents a share compared with 3.8 cents before. Proposed dividend is 3 cents.

HK and China Gas ahead 21%

By John Elliott in Hong Kong

HONG KONG and China Gas, the monopoly known as Towngas which is controlled by Mr Lee Shan-kee's Henderson Land, yesterday reported a 21.2 per cent increase in after-tax profits to HK\$468m (US\$60m) for the year ended December 31.

This was in line with expectations. It compares with increases of 26.1 per cent in 1989 and 32 per cent in 1988. The company forecast "continued strong performance in the year ahead". Turnover rose by 22.5 per cent to HK\$2.2bn. A final dividend of 17 cents with a 10 cent interim makes a total of 27 cents.

Recession causes Boral's first fall in 20 years

By Kevin Brown in Sydney

BORAL, the Australian building materials group, yesterday blamed the recession in Australia and its main overseas markets for its first fall in net profits for 20 years.

The board said net profits fell 28 per cent to A\$127.7m (US\$101m) for the six months to December, on turnover down 2.3 per cent to A\$2bn.

The result was in line with market expectations, but Boral surprised analysts by warning that full-year net profits were likely to fall by around the same percentage.

The interim dividend was maintained at 12 cents, but the board said it would review at the end of the year whether it would be prudent to maintain the total dividend.

The directors said the decline in earnings was "a direct consequence" of the

reduction in demand for the group's products which had been apparent throughout 1990.

However, net profits were also affected by a 36.7 per cent increase in interest charges to A\$64.8m, as a result of higher borrowings associated with the acquisition of Midland Brick in Perth, and the government's decision to advance the deadline for payment of corporate taxes.

The board said the recession in Australia had seriously damaged demand for building materials. House building and office and hotel construction were worst hit, but there was a modest increase in engineering construction work, including roads and public infrastructure.

Trading conditions in the US deteriorated markedly as a

result of a 19 per cent fall in housing starts to the lowest level since 1982.

Profitability of the group's concrete roof tile operation in southern California fell markedly, and asphalt operations were affected by a rise in bitumen prices caused by the Gulf war.

The board said UK operations were hit by reduced demand, "extreme" price competition among masonry manufacturers, and disruption of supplies of fly ash from power stations.

New Zealand operations were also affected by low demand.

The board said the only operations not affected by the economic downturn were in Germany, where the clay brick and the businesses performed

satisfactorily, and the small energy division, which benefited from higher oil prices.

Analysts said Boral's Australian operations appeared to be standing up to recessionary pressures well, but margins were being squeezed in the UK and US, where the group faced greater competition.

The shares closed 6 cents lower in Australia at A\$3.60.

Amcor, the diversified Australian packaging group, has cut its stake in Wayne Nickless, the transport and security group, to 20 per cent from 36 per cent by selling 35.5m shares for A\$204.13m, Reuter reports from Melbourne.

J.W. Ware and Son and McIntosh Hanson Hoare Govett, the brokerages, placed the shares with unnamed institutions at A\$5.75 each. Mr Peter Cairns, Amcor's corporate affairs manager, said.

Malaysian Nestlé arm surges 14%

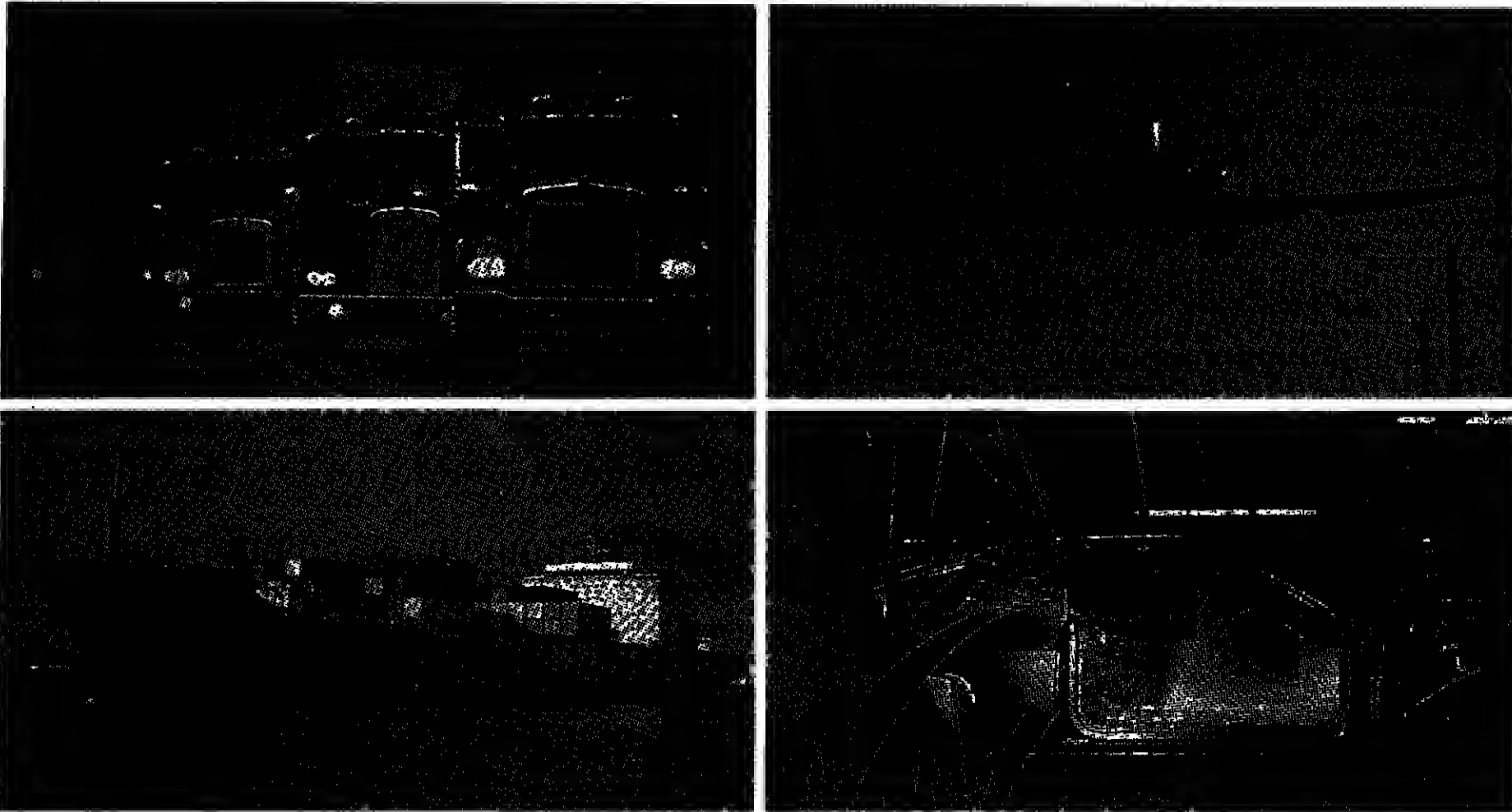
By Lim Siong Hoon in Kuala Lumpur

NESMAL, the Malaysian subsidiary of the Nestlé food group of Switzerland, raised its 1990 pre-tax profit by 14 per cent to M\$106m (US\$39.4m) on a 6 per cent higher turnover of M\$969m.

Profit after tax rose 15 per cent to M\$65m to give earnings of 27.7 cents a share compared with 24.1 cents in 1989, the year it was listed after a capital reorganisation and public divestiture offer.

The group recommended 19 Malaysian cents in final dividend, bringing the year's total to 37 cents, compared with 33 cents in 1989.

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Singapore shipping groups perform strongly pre-tax

By Joyce Queck in Singapore

SINGAPORE'S shipping sector continues to record bumper profits.

Sembawang Shipyard, the diversified shipping group, posted a 14.3 per cent rise in pre-tax profits to S\$70.38m (US\$44.09m) for 1990, from S\$61.60m a year earlier. Turnover advanced 9.9 per cent to a record S\$435.7m, against S\$396.4m, thanks to a 30 per cent rise to S\$76m on the ship repairing side.

The group expects improved earnings—based on strong demand for ship repair and marine-related services and from its new aviation division which established several joint ventures in China and became agent for Cessna's Citation Jet and China's Y series aircraft.

Contributions from associates rose to S\$6.1m from S\$4.3m. Group attributable profits ended at S\$60.1m compared with S\$49.2m.

Sembawang Maritime (SML), a listed associate ship repair and salvage group, more than

doubled turnover to S\$133.1m. Including a S\$8m write-back of provisions, SML's pre-tax profit leapt 23.4 per cent to S\$17.6m, offsetting investment income that halved to S\$3.2m, associates' profits shipping to S\$46,000, and offshore contracting losses. SML expects sustained profits from marine transport services, harbour towage, ship repair and offshore contracting.

Jurong Shipyard (JSI) enjoyed success similar to Sembawang's as a strong second half pushed group sales up 21.8 per cent to S\$386.4m and pre-tax profits up 45 per cent to S\$76.5m in the year to December. Contributions from associates advanced to S\$912,000 from S\$38,000 and there was extraordinary income from sale of shares and property totalling S\$2.2m so that attributable profits almost doubled to S\$45.3m.

JSI expects to maintain its performance and will pay a 20 per cent final dividend.

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Pretoria, March 1991

Republic of South Africa

Correction Notice

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SAATCHI & SAATCHI FINANCE N.V.

(Incorporated under the laws of the Netherlands Antilles)

Notice of a Meeting of the holders of 6% per cent. Redeemable Convertible Preference Shares 2003 of £1 each guaranteed on a subordinated basis by, and convertible into Ordinary shares of,

SAATCHI & SAATCHI COMPANY PLC

(Guarantor)

NOTICE IS HEREBY GIVEN that a Meeting of the holders (the "Euroshareholders") of the above-mentioned shares (the "Euroshare") will be held at the London Marriott Hotel, Duke Street, London W1 at 11.45 a.m. on 27th March, 1991 for as soon as practicable after the separate General Meeting of the holders of the 6.3 per cent. Convertible Cumulative Redeemable Preference Shares of £1 each of Saatchi & Saatchi Company PLC (shall have concluded or adjourned) for the purpose of considering and, if thought fit, passing the following Extraordinary Resolution:

EXTRAORDINARY RESOLUTION

THAT, having taken notice of the need for the recapitalisation of Saatchi & Saatchi Company PLC ("Saatchi"), and having read or having been informed of the contents of the Circular to shareholders of Saatchi & Saatchi Finance N.V. ("Saatchi Finance"), and others dated 4th March, 1991 (the "Circular") (a copy of the Circular being produced to the Meeting and intimated by the Chairman for purposes of identification), and having approved the Recapitalisation Proposal of Saatchi Finance and Saatchi upon the terms and subject to the conditions described in the Circular (the "Recapitalisation Proposal"), NOW THEREFORE, in accordance with Article 12, Section 9 of the Articles of Incorporation of Saatchi Finance, and paragraph 19 of the Schedule to the Deed Poll dated 20th June, 1988 made by Saatchi for the benefit of holders of the Euroshare (the "Deed Poll") it is hereby:

RESOLVED THAT the Recapitalisation Proposal be and is hereby approved and that this Meeting hereby approves and sanctions each and every variation, modification or abrogation of the rights attached to the Euroshare, whether under their terms of issue or under the Deed Poll, which may be involved in or effected by the implementation of the Recapitalisation Proposal, including (without limiting the generality of the foregoing) the adoption, subject to satisfaction of the "Conditions" as defined and set out in the Circular and with effect on the "Effective Date" (as defined in the Circular), of an amendment to the Articles of Incorporation of Saatchi Finance in conformity with the draft dated 1st March, 1991 of an amendment of such Articles drawn up by Smeets, Theseling & van Bokhorst, civil law notaries in the Netherlands Antilles, and of amendments to the Deed Poll in conformity with the draft dated 1st March, 1991 of amendments of such documents having been approved with Saatchi Finance and Saatchi for the Euroshare (the "Recapitalisation Proposal") for inspection by Euroshareholders prior to this Meeting and copies of such drafts being produced to the Meeting and intimated by the Chairman for purposes of identification, which amendments will, inter alia, provide for:

- cancellation of any and all dividend entitlements of the Euroshareholders, including the accrued dividends for the period from and including 15th July, 1990 to the Effective Date and cancellation of all unissued coupons appearing to bearer Euroshareholders;
- redemption of the Euroshare on the Effective Date, in consideration for Saatchi Finance procuring the issue, to the holders of Euroshare, of new Ordinary Shares of £1p each in the capital of Saatchi ("New Ordinary Shares"), ranking pari passu with all other Ordinary Shares of Saatchi in issue on the Effective Date and credited as fully paid up, such that upon redemption Euroshareholders shall receive, for every 2 Euroshare shares redeemed, 7 New Ordinary Shares and so on in proportion for any greater or lesser amount of Euroshare shares held on the Effective Date, provided that:
- fractional entitlements to New Ordinary Shares will be rounded down to the nearest whole share; and
- in the case of any registered Euroshareholder with a registered address in the United States, Canada or Australia (or in respect of whom Saatchi has reason to believe such holder is, or is acting for the benefit or account of, a person in the United States, Canada, Australia or any other jurisdiction in which the delivery of New Ordinary Shares pursuant to the terms of such amendments would be prohibited by applicable law), and in the case of any bearer Euroshareholder, New Ordinary Shares will only be issued to such shareholder if Saatchi receives evidence satisfactory to its Board of Directors that such shareholder is not in the United States or any such other jurisdiction, or acting for the benefit or account of a person therein, or that such U.S. shareholder is an "Accredited Investor", as such term is defined in the Circular (in which case New Ordinary Shares will be issued to such U.S. shareholder only by means of a private placement in accordance with Rule 306 promulgated under the Securities Act of 1933, as amended, the "Securities Act") or that delivery of New Ordinary Shares to any other such shareholder is not prohibited by applicable laws and in the absence of such evidence the New Ordinary Shares which such shareholder would otherwise be entitled to receive upon redemption of his Euroshare shares shall be sold in the market as soon as practicable after the Effective Date and the proceeds of such sale (net of all commissions and other expenses of sale) will be paid to such shareholder;

so that on and after the Effective Date the holders of Euroshare shares will be entitled to receive the New Ordinary Shares (or proceeds of sale thereof in the case of certain overseas holders as mentioned above) but the holders of Euroshare shares and unissued coupons appearing to bearer Euroshare shares shall have no further right to share in any of the profits or assets of Saatchi Finance and no further or other right or entitlement as against Saatchi Finance or Saatchi or any payment of dividends, redemption monies or other consideration on or in respect of their shares or unissued coupons or to convert their shares into Ordinary Shares of Saatchi, and the dissolution and liquidation of Saatchi Finance on 31st December, 1991.

VOTING AND QUORUM

The attention of Euroshareholders is particularly drawn to the requirement that the Extraordinary Resolution be approved by the affirmative vote of the holders of Euroshare shares representing more than fifty per cent. of all Euroshare shares in issue and two-thirds of the votes cast at the Meeting.

- A bearer Euroshareholder wishing to attend and vote at the Meeting in person must produce at the Meeting either his shares or a valid voting certificate or certificates issued by a Paying Agent relative to the shares in respect of which he wishes to vote. A holder of Euroshare shares not wishing to attend and vote at the Meeting in person may either deliver his shares or voting certificate(s) to the person whom he wishes to attend on his behalf or give a voting instruction (on a voting instruction form obtainable from the specified office of any of the Paying Agents set out below) instructing a Paying Agent to appoint a proxy to attend and vote at the Meeting in accordance with his instructions.

Euroshare shares may be deposited until the time being 48 hours before the time fixed for holding the Meeting (or, if applicable, any adjournment of such Meeting), but not thereafter, with any Paying Agent, or (to the satisfaction of the Paying Agent) held to its order or under its control by the Operator of the Euroclear System or by CEDEL S.A. or any other person approved by the Paying Agent, for the purpose of obtaining voting certificates or giving voting instructions in respect of the Meeting.

Euroshare shares so deposited or held will not be released until the earlier of the conclusion of the Meeting (or, if applicable, any adjournment of such Meeting), and either the surrender of the voting certificate(s) to the Paying Agent who issued the same or, as the case may be, the surrender of the voting instruction receipt issued in respect of such shares to the Paying Agent who issued the same not less than 48 hours before the time for which the Meeting (or, if applicable, any adjournment of such Meeting) is convened.

Euroshare shareholders whose shares are held through accounts with the Operator of the Euroclear System or CEDEL S.A. may give voting instructions in accordance with the procedures notified by them.

- The quorum required at the Meeting and at any adjourned Meeting for passing the Extraordinary Resolution set out above is two or more persons present holding Euroshare shares or voting certificates or being proxies, and holding or representing in the aggregate not less than one-half of the Euroshare shares for the time being outstanding. If, within 30 minutes from the time appointed for the Meeting, a quorum for the passing of the Extraordinary Resolution is not present at the Meeting, the Meeting will stand adjourned (for such period, being not less than 21 days nor more than 42 days, and to such time and place, as may be appointed by the Chairman of the Meeting) and the Extraordinary Resolution will be considered at that adjourned Meeting. At least 10 days' notice of any adjourned meeting will be given to the Euroshareholders.

- Every question submitted to the Meeting will be decided on a show of hands unless a poll is duly demanded by the Chairman of the Meeting or Saatchi, or by one or more persons present holding Euroshare shares or voting certificates or being proxies, provided that a poll will be required in order to pass the Extraordinary Resolution. On a show of hands every person who is present in person and produces a bearer Euroshare share, or a registered Euroshare share certificate of which he is the holder, or a voting certificate, or who is a proxy shall have one vote. (On a poll every person who is present in person shall have one vote in respect of each Euroshare share so produced or represented by the voting certificate(s) so produced or in respect of which he is a proxy.)

- To be passed at the Meeting or at any adjournment thereof, the Extraordinary Resolution requires a majority in favour consisting of more than 50 per cent. of the Euroshare shares in issue and not less than two-thirds of the votes cast thereon. If passed, the Extraordinary Resolution will be binding upon all the Euroshareholders, whether or not present at the Meeting and whether or not voting in favour, and upon all the holders of coupons relating to bearer Euroshare shares as contemplated by the Extraordinary Resolution.

GENERAL MEETING OF SAATCHI FINANCE IN CURAÇAO

A General Meeting of Saatchi Finance has been convened for 11.30 a.m. (Curaçao time) on 27th March, 1991 at 130 Schottegaweg, Oost, Saliña, Curaçao, Netherlands Antilles. Subject to the passing of the Extraordinary Resolution set out above at the Meeting of Euroshareholders convened by the above Notice, the amendments to the Articles of Incorporation of Saatchi Finance contemplated by the Extraordinary Resolution will be adopted by Saatchi as the holder of all the issued common shares "A" of Saatchi Finance. Euroshareholders have no right to vote at the General Meeting but may attend and address such meeting if they wish to do so. A formal notice of this meeting will be published not less than six days before the date fixed for the meeting in a Curaçao newspaper and in The Financial Times.

AVAILABILITY OF DOCUMENTS

Copies of the Circular, which sets out details of the Recapitalisation Proposal and of the background to it, and voting certificates and voting instruction forms for use by bearer Euroshareholders, may be collected at the specified office of any of the Paying Agents set out below and at the offices of Halcantines, 10 Northview Street, London, EC4A 3BB, during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 27th March, 1991.

Copies of the Circular and Forms of Proxy for use by registered Euroshareholders have been posted to them at their registered addresses.

Copies of the following documents are available for inspection at the specified office of any of the Paying Agents set out below, at the registered office of Saatchi Finance set out below and at the offices of Halcantines, 10 Northview Street, London, EC4A 3BB, during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 27th March, 1991:

- the Articles of Incorporation of Saatchi Finance and the Resolutions of the Board of Managing Directors of Saatchi Finance passed on 17th June, 1988 together comprising the Recapitalisation Proposal of Saatchi Finance (the "Recapitalisation Proposal") and of the Deed Poll dated 20th June, 1988 made by Saatchi, the terms of which are binding on and entitle the holders of the Euroshare shares;
- the Notice of the General Meeting of Saatchi Finance to be held on 27th March, 1991 in Curaçao, referred to above; and
- the drafts of the amendment to the Articles of Incorporation of Saatchi Finance and the Supplemental Deed Poll referred to in the Extraordinary Resolution set out above.

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4th March, 1991

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INTERNATIONAL COMPANIES AND FINANCE

United's merger plan wins battle for Allied

By Philip Gawith in Johannesburg

THE LONG-RUNNING battle for control of Allied, the South African building society group, was resolved yesterday with the announcement that the original United Building Society-led merger proposal would prevail over the opposing bid from First National Bank (FNB).

This was agreed between United and FNB following discussions undertaken at the request of the South African Securities Regulation Panel.

Under the terms of the United proposal, first announced on January 28, United, Allied, Volkskas and Sage Financial Services (SFS) will merge to form Amalgamated Banks of South Africa (Absa), which will be the country's largest financial institution, controlling assets of about R50bn (\$19bn).

Seeing off the opposition comes at a

considerable price - up to R110m extra on the original valuation of Allied at R77.8m.

The original terms were 100 Absa shares for every 320 Allied shares held, of which half could be received in cash equivalent to 240 cents for each Allied share.

The revised offer is 100 Absa shares for every 260 Allied shares held, with Allied's price revised up to 275 cents for purposes of the cash offer.

The deal was struck when it became clear that a deadlock had been reached from which nobody stood to gain. Both parties had built stakes in Allied sufficient to have seriously complicated, if not thwarted, each other's attempts to effect a clean takeover.

FNB held slightly more than 25 per cent of Allied and the United camp 42

per cent. The outcome reflects United's dominant position.

Mr Stuart Jones, an FNB representative, claimed that there had been "two winners and no losers". The about-to-be-formed Absa had obviously been a victor.

However, the market's reaction indicated it was "not all win". United's share price fell from R7.60 to R7.05 on the day's trade.

The high price paid for Allied may also have consequences. But minorities did well from the battle as they emerged with a considerably higher price for their shares.

Mr Jones maintains that FNB achieved a moral victory in getting the panel to uphold its appeal against the earlier ruling that United and partners were not concert parties. The panel has ruled, however, that United is not

required, in the circumstances, to make a mandatory offer to Allied shareholders.

United is to reimburse FNB up to a maximum of R18.75m for the bank's battle costs. These relate mainly to underwriting costs incurred by FNB's underwriters, Southern Life and Federated Life.

FNB will suffer losses on the Allied shares it bought in the market at high prices. Half of these will be disposed of under the Absa offer and arrangements will have to be made with other institutions to take up the balance.

In their announcement, the parties acknowledge that panel's "important role as a catalyst in the resolution of this matter". The panel has been subjected to a torrent of criticism for its initial handling of the takeover.

Gillette forms Soviet link to make shavers

By Nikki Tait in New York

GILLETTE, one of the world's largest manufacturers of shaving products, is to start manufacturing in the Soviet Union for the first time.

The Boston-based group announced yesterday that it had signed a joint venture agreement with Leninet, the Soviet group involved in manufacturing consumer and scientific products. The aim is to set up a production facility for the domestic Soviet market, with yearly capacity of up to 750m units.

Yesterday, Gillette said that it would have a 55 per cent stake in the joint venture arrangement, and manufacturing control. The cost to the US company of establishing the facility - which is expected to employ about 800 people - was put at \$60m.

Gillette said that most of the staff would be local, with less than 2 per cent coming from outside the Soviet Union.

The new plant will make a variety of shaving products,

including blades, shavers and disposable razors. The emphasis will be on twin-blade razors.

However, the Soviet facility will not make Gillette's "Sensor" razor. This is the group's latest product, and has been credited as a force that has aided the company's revival.

Sensor razors, which have replaceable blade cartridges, were introduced in the US, Europe and Japan a year ago.

Gillette has operations elsewhere in eastern Europe, but the Soviet plant is expected to be among the three largest overseas manufacturing facilities owned by the group. Operations should start there by 1992.

The Soviet market is viewed as one of the largest for blades in the world.

It has been estimated that there are about 100m male shavers in the Soviet Union, compared with about 80m in the US.

Recession hits jeweller

By Nikki Tait

THE SPARKLE went out of Tiffany & Co's profits in the fourth quarter to the end of January, suggesting that even the top end of the US retail market was feeling the pinch.

Tiffany, the New York-based jewellery retailer, said yesterday that it made \$15.1m in the final quarter compared with \$16m in the year-ago period.

However, its profits for the year advanced to \$36.7m from \$33.3m.

The jeweller acknowledged the problems presented by the state of the US economy and the effect on consumer spending patterns. It said the number of transactions had risen, but customers seemed to be shopping more cheaply.

Sales in the fourth quarter stood at \$142m, up from \$129.7m. For the year, the figure increased to \$455.7m from \$384m. The group claimed that the results benefited from the group's overseas operations, saying that international business had been "very strong".

The group plans to open stores in Canada, Frankfurt and Japan this year.

TNT express freight units to be combined

By David Owen

TNT, the debt-laden Australian transport group, is to amalgamate its international express freight businesses into a single entity to be known as TNT Express Worldwide.

The operation will be based in Amsterdam, employ nearly 11,000 staff and have yearly revenues of approximately US\$1.2m. The group said that the move was in response to the increasing internationalisation of express freight markets.

Sir Peter Abeles, TNT deputy chairman and chief executive, said that between 400 and 500 employees would lose or have to change their jobs.

"We are not talking about large numbers," he said. Some of those affected would be offered positions in TNT companies serving single-country markets.

Sir Peter said that TNT would save "tens of millions of dollars" by avoiding duplication of overheads. "But our main motivation was hand simplification," he said. Bus-

nesses to be amalgamated include TNT Skyper, TNT Mailfast, TNT Express Europe and XP Express.

A new management team headed by Mr John Mullen, chief executive, and Mr Paul Moorhouse, chief operating officer, has been formed to oversee the operation which offers to deliver "anything any time anywhere".

TNT Express Worldwide aims to be to express freight delivery "what Hoover is to vacuum-cleaners", according to Mr Moorhouse. "We hope we will clean up in a different way," he said.

Last month TNT unveiled a 31.5 per cent decline in interim net profit to A\$49.4m (US\$36m), blaming the reverse in the Gulf war and recession in some of its main markets.

Sir Peter said yesterday that the group had lost "tens of millions" as a result of the situation in the Gulf. "We lost one of our most profitable revenue sources for eight months," he said.

Ghostbusters' fall from favour puts Tonka in red

By Karen Zagor in New York

TONKA, the third highest US toy-maker which has agreed to be acquired by Hasbro in a deal valued at \$470m, yesterday reported an unexpectedly large fourth-quarter net loss and predicted a loss for the first quarter of 1991.

The company, whose products include Play-Doh, Tonka trucks and the Monopoly board game, attributed its poor performance to a sharp decline in sales of its Ghostbusters toys.

Tonka's fourth-quarter net deficit was \$18.5m, or \$1.27 a share, compared with net earnings of \$1.3m, or 13 cents, a year earlier. Slipping on extraordinary items, Tonka had a net loss of \$18m compared with net earnings of \$3.3m. Shares outstanding increased to 14.6m from 10.4m.

For the year, Tonka turned in a net loss of \$43.9m, or \$3.01

a share, on revenues of \$78.5m, compared with net profits of \$5.7m, or 67 cents, on revenues of \$87.0m.

Excluding one-time items, Tonka's net loss was \$43.4m against net earnings of \$7.7m in 1989.

The deterioration in revenues was attributed to reduced sales of Tonka's Real Ghostbusters product line, which fell by \$10m in the year, and to discontinuation of the Sega video game line, which generated revenues of \$33m in 1989.

Tonka increased its bad debt provisions for trouble retail accounts to \$8.9m from \$2.7m.

The company said yesterday that its bank group had agreed to waive fourth-quarter financial performance requirements relating to minimum net worth, interest coverage and debt-to-net-worth ratio.

Safren up despite downturn

SAFREN, the industrial holding company with interests in the shipping and leisure industries, overcame a slowing economy to increase turnover and profits for the six months to the end of December, writes Philip Gawith.

Turnover rose by 3 per cent to R2.11bn (\$815m) from R2.05bn for the year-ago period, and operating profit was 8 per cent higher at R353.7m against R355.6m.

Attributable profit rose 11.3 per cent to R120m from R107.8m. Of this, R41.6m came from shipping operation Safmarine, R19.6m from freight business Rennie and R37.8m from Kersa, the hotel and leisure division.

Kersa's contribution grew by 18.5 per cent, Safmarine's by

11.8 per cent and Rennie's by 7.2 per cent.

Safmarine experienced a 14.3 per cent decline in import volumes from its major European trade routes due to the Gulf war and global downturn.

Kersa's good performance was largely due to healthy casino revenues, while Rennie was affected by the impact of smaller trade volumes on its freight business.

Earnings a share rose by 10.8 per cent to 235 cents from 203 cents, and the interim dividend was lifted to 60 cents from 55 cents.

This announcement appears as a matter of record only.

Southwestern Bell Corporation

through its wholly owned subsidiary

Southwestern Bell International Holdings Limited

has acquired

West Midlands Cable Communications Limited

which holds the cable television franchises for the Black Country and Telford encompassing 542,000 homes.

The undersigned initiated this transaction, assisted in the negotiations and acted as financial adviser to Southwestern Bell Corporation.

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SEK, Sweden	12%	11 1/2%
GBP, England	11 1/2%	12%
ESP, Spain	12 1/2%	12 1/2%
ECU, European Currency Unit	(*) subject to alteration	8 1/2%

(Current rates as at 4 FEB 91)

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Deposits and Banking

INTERNATIONAL CAPITAL MARKETS

Treasuries edge higher ahead of jobless data

By Karen Zagor in New York and Stephen Fidler in London

US treasuries edged higher yesterday morning in quiet trading as the market settled into a holding pattern ahead of Friday's release of employment data for February.

At mid-session, the bellwether 30-year bond was at 102 1/8, yielding 8.26 per cent while the two-year note was up to yield 7.14 per cent.

The Federal Reserve entered the open market to arrange \$1.5bn in customer repurchase agreements to replace the liquidity drained on Friday by Fed treasury balances at the Fed. The Fed's target for Fed funds is thought to be around 6 1/2 per cent.

There was little bond market reaction to the release of new home sales for January, which fell 12.3 per cent to 408,000, following a revised December decline of 4.3 per cent from an estimated 473 per cent.

Now the Gulf war is over, the market is braced for a return of consumer confidence

GOVERNMENT BONDS

and with it economic revival. There is widespread belief the Fed will not raise the monetary policy unless the February employment numbers are exceptionally weak.

The French government bond market gave up some of its gains on disappointment that the expected official interest rate cut failed to materialise.

Significant positions had been built up in shorter maturities in apparent anticipation that a reduction in interest

BENCHMARK GOVERNMENT BONDS

Coupon	Red	Price	Change	Yield	Week	Month
UK GILTS	13 500	108 02	102 22	-0.02	10.84	10.70
US TREASURY	7.750	102 01	102 22	-0.02	10.84	10.70
JAPAN	10 119	100 00	100 00	0.00	10.84	10.70
FRANCE	9 000	102 00	102 00	0.00	10.84	10.70
GERMANY	9 000	102 00	102 00	0.00	10.84	10.70
NETHERLANDS	9 000	102 00	102 00	0.00	10.84	10.70
AUSTRALIA	13 000	102 00	102 00	0.00	10.84	10.70
BELGIUM	10 000	102 00	102 00	0.00	10.84	10.70

London closing, denotes New York morning session. Yields: Local market standard. Prices: US, UK in 32nds, others in decimal.

Technical Data/ATLAS Price Source

rates would be signalled by the official action in the money markets. However, the difference between the two basic points at the close, against the day's high of 74 basis points, and Friday's close of 67 basis points.

The German market gave up 25 to 30 basis points in moderately active trade.

The UK government bond market lost some ground despite an announcement of an unexpected rise of 84.91 in Britain's foreign currency reserves. Much of this was apparently due to foreign contributions to the British war effort, so the figures were taken as less significant than usual.

Meanwhile, stamp duty on government bond dealings has been raised, with a new minimum of £5,000 against £1,000 previously, and a maximum of £1.8m, up from £1.6m before.

shares changing hands on the International Stock Exchange's SEAQ International system in London.

Stamp duty on equities has been a relatively small source of income for the government, raising some £136m (£118.3m) last year, according to one estimate.

Italian residents will pay duty at 0.05 per cent against 0.10 per cent previously.

The decision reflects a "precise and concrete will on the part of the government in relation to the problems of the market, in order to make it competitive with other European centres", Mr Ventura said.

Italian brokers have been particularly concerned about the growing numbers of Italian

FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange rounded against four key currencies on Monday, March 4 1991. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	£ STG	US \$	D-MARK	YEN	COUNTRY	£ STG	US \$	D-MARK	YEN
Algeria	10 078	52 3194	34 048	38 6336	Ghana	10 078	52 3194	34 048	38 6336
Angola	10 078	52 3194	34 048	38 6336	Guinea	10 078	52 3194	34 048	38 6336
Argentina	10 078	52 3194	34 048	38 6336	Guinea-Bissau	10 078	52 3194	34 048	38 6336
Australia	10 078	52 3194	34 048	38 6336	Hong Kong	10 078	52 3194	34 048	38 6336
Austria	10 078	52 3194	34 048	38 6336	Hungary	10 078	52 3194	34 048	38 6336
Belgium	10 078	52 3194	34 048	38 6336	India	10 078	52 3194	34 048	38 6336
Bolivia	10 078	52 3194	34 048	38 6336	Indonesia	10 078	52 3194	34 048	38 6336
Brazil	10 078	52 3194	34 048	38 6336	Iran	10 078	52 3194	34 048	38 6336
Bulgaria	10 078	52 3194	34 048	38 6336	Iraq	10 078	52 3194	34 048	38 6336
Canada	10 078	52 3194	34 048	38 6336	Israel	10 078	52 3194	34 048	38 6336
Chile	10 078	52 3194	34 048	38 6336	Italy	10 078	52 3194	34 048	38 6336
China	10 078	52 3194	34 048	38 6336	Japan	10 078	52 3194	34 048	38 6336
Colombia	10 078	52 3194	34 048	38 6336	Jordan	10 078	52 3194	34 048	38 6336
Costa Rica	10 078	52 3194	34 048	38 6336	Korea	10 078	52 3194	34 048	38 6336
Cuba	10 078	52 3194	34 048	38 6336	Kuwait	10 078	52 3194	34 048	38 6336
Czech Republic	10 078	52 3194	34 048	38 6336	Laos	10 078	52 3194	34 048	38 6336
Denmark	10 078	52 3194	34 048	38 6336	Lebanon	10 078	52 3194	34 048	38 6336
Egypt	10 078	52 3194	34 048	38 6336	Libya	10 078	52 3194	34 048	38 6336
El Salvador	10 078	52 3194	34 048	38 6336	Macao	10 078	52 3194	34 048	38 6336
Equatorial Guinea	10 078	52 3194	34 048	38 6336	Malaysia	10 078	52 3194	34 048	38 6336
Ethiopia	10 078	52 3194	34 048	38 6336	Mexico	10 078	52 3194	34 048	38 6336
Faroe Islands	10 078	52 3194	34 048	38 6336	Moldova	10 078	52 3194	34 048	38 6336
Fiji	10 078	52 3194	34 048	38 6336	Monaco	10 078	52 3194	34 048	38 6336
Finland	10 078	52 3194	34 048	38 6336	Morocco	10 078	52 3194	34 048	38 6336
France	10 078	52 3194	34 048	38 6336	Mozambique	10 078	52 3194	34 048	38 6336
Germany	10 078	52 3194	34 048	38 6336	Nicaragua	10 078	52 3194	34 048	38 6336
Ghana	10 078	52 3194	34 048	38 6336	Niger	10 078	52 3194	34 048	38 6336
Guatemala	10 078	52 3194	34 048	38 6336	Nigeria	10 078	52 3194	34 048	38 6336
Honduras	10 078	52 3194	34 048	38 6336	North Korea	10 078	52 3194	34 048	38 6336
Hong Kong	10 078	52 3194	34 048	38 6336	Oman	10 078	52 3194	34 048	38 6336
Hungary	10 078	52 3194	34 048	38 6336	Pakistan	10 078	52 3194	34 048	38 6336
India	10 078	52 3194	34 048	38 6336	Panama	10 078	52 3194	34 048	38 6336
Indonesia	10 078	52 3194	34 048	38 6336	Paraguay	10 078	52 3194	34 048	38 6336
Iran	10 078	52 3194	34 048	38 6336	Peru	10 078	52 3194	34 048	38 6336
Iraq	10 078	52 3194	34 048	38 6336	Philippines	10 078	52 3194	34 048	38 6336
Israel	10 078	52 3194	34 048	38 6336	Poland	10 078	52 3194	34 048	38 6336
Italy	10 078	52 3194	34 048	38 6336	Portugal	10 078	52 3194	34 048	38 6336
Japan	10 078	52 3194	34 048	38 6336	Romania	10 078	52 3194	34 048	38 6336
Jordan	10 078	52 3194	34 048	38 6336	Russia	10 078	52 3194	34 048	38 6336
Korea	10 078	52 3194	34 048	38 6336	Saudi Arabia	10 078	52 3194	34 048	38 6336
Kuwait	10 078	52 3194	34 048	38 6336	Senegal	10 078	52 3194	34 048	38 6336
Laos	10 078	52 3194	34 048	38 6336	Seychelles	10 078	52 3194	34 048	38 6336
Lebanon	10 078	52 3194	34 048	38 6336	Sierra Leone	10 078	52 3194	34 048	38 6336
Libya	10 078	52 3194	34 048	38 6336	Singapore	10 078	52 3194	34 048	38 6336
Macao	10 078	52 3194	34 048	38 6336	Slovakia	10 078	52 3194	34 048	38 6336
Malaysia	10 078	52 3194	34 048	38 6336	Slovenia	10 078	52 3194	34 048	38 6336
Mexico	10 078	52 3194	34 048	38 6336	South Africa	10 078	52 3194	34 048	38 6336
Moldova	10 078	52 3194	34 048	38 6336	Spain	10 078	52 3194	34 048	38 6336
Monaco	10 078	52 3194	34 048	38 6336	Sweden	10 078	52 3194	34 048	38 6336
Morocco	10 078	52 3194	34 048	38 6336	Switzerland	10 078	52 3194	34 048	38 6336
Mozambique	10 078	52 3194	34 048	38 6336	Taiwan	10 078	52 3194	34 048	38 6336
Nicaragua	10 078	52 3194	34 048	38 6336	Tanzania	10 078	52 3194	34 048	38 6336
Niger	10 078	52 3194	34 048	38 6336	Thailand	10 078	52 3194	34 048	38 6336
Nigeria	10 078	52 3194	34 048	38 6336	Togo	10 078	52 3194	34 048	38 6336
North Korea	10 078	52 3194	34 048	38 6336	Tonga	10 078	52 3194	34 048	38 6336
Oman	10 078	52 3194	34 048	38 6336	Trinidad and Tobago	10 078	52 3194	34 048	38 6336
Pakistan	10 078	52 3194	34 048	38 6336	Tunisia	10 078	52 3194	34 048	38 6336
Panama	10 078	52 3194	34 048	38 6336	Turkey	10 078	52 3194	34 048	38 6336
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Peru	10 078	52 3194	34 048	38 6336	Ukraine	10 078	52 3194	34 048	38 6336
Philippines	10 078	52 3194	34 048	38 6336	United Kingdom	10 078	52 3194	34 048	38 6336
Poland	10 078	52 3194	34 048	38 6336	United States	10 078	52 3194	34 048	38 6336
Portugal	10 078	52 3194	34 048	38 6336	USSR	10 078	52 3194	34 048	38 6336
Romania	10 078	52 3194	34 048	38 6336	Venezuela	10 078	52 3194	34 048	38 6336
Russia	10 078	52 3194	34 048	38 6336	Yemen	10 078	52 3194	34 048	38 6336
Saudi Arabia	10 078	52 3194	34 048	38 6336	Zambia	10 078	52 3194	34 048	38 6336
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INTERNATIONAL CAPITAL MARKETS

Paper targets range of investors

By Tracy Corrigan

A STEADY stream of medium-sized issues launched in a variety of currencies, reflected opportunistic funding in the Eurobond market yesterday, rather than any strong

INTERNATIONAL BONDS

trend, with paper targeted at a range of investors.

The National Bank of Hungary returned to the D-Mark bond market with a DM200m five-year transaction, launched by Commerzbank. Concern about worsening economic conditions in eastern Europe has pushed up the funding costs of borrowers such as Hungary and Czechoslovakia over the past year. Hungary's funding costs have risen about 100 basis points, so the state is now paying a margin of about 250 basis points over bond yields.

However, there is still support for such paper from German retail investors, for whom the 10% per cent coupon, last seen on Mexico's recent DM300m transaction, acts as a trigger. The Hungarian deal was quoted just outside two point commissions.

Credit National, the French industry financing institution, launched a FF950m issue of eight-year bonds via Société Générale. Investors have the option to receive new bonds in lieu of interest payments, so the bonds effectively offer a hedge against falling interest

rates, similar to a zero-coupon structure. French insurance companies, which like to lock in long-term interest rates, were the main buyers of the paper, dealers said. The paper is not expected to be actively traded in the secondary market.

The deal was launched at a spread of 11 basis points above the comparable French treasury yield, which means that investors are paying a premium of around 37 basis points for their option to receive bonds instead of cash, according to the lead manager.

Société Générale launched a FF1bn issue with the same structure last month. Quebec became the latest in a string of Canadian provinces to access the Canadian dollar sector this year, with a C\$250m five-year deal. Investor perception of Quebec, not one of the strongest province names with

a AA-/AAS credit rating, has suffered in the last year or so as a result of concerns that French Canadians' separatist aims would be realised.

Spreads in the Canadian domestic market have widened more sharply than in the Eurobond market, however. Quebec's 10% per cent Eurobonds were priced to offer a spread of 80 basis points over Canadian government bond yields. The province would have had to pay around 10 basis points more in the domestic market, dealers said.

The recent spate of issuance has sapped demand for 10-year paper, but there is still real demand for new issues at the five-year area, although the Quebec deal was considered rather aggressively priced.

Swiss Bank Finance issued a \$150m five-year deal guaranteed by Swiss Bank Corporation. Lead manager SBC,

which placed the bulk of the issue itself, reported strong demand from retail investors in Switzerland. The issue will refinance a \$200m deal maturing on March 28, the payment date of the issue.

In the Australian dollar sector, Unilever's Australian unit launched an A\$100m seven-year deal via Deutsche Bank Capital Markets.

Citibank, the biggest US bank, is to offer a diversified, open-end mutual fund, Landmark International Equity Fund. It will focus on long-term growth, agencies report from New York.

Citibank said the fund will invest primarily in common stocks of foreign issuers, but also may invest in other types of foreign securities such as preferred stocks, convertible and non-convertible bonds and warrants. Minimum investment in the fund is \$1,000.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Lead	Book runner
US DOLLARS						
Swiss Bank Finance (a)	150	8 1/4	101.785	1996	1 1/2%	SBC
CANADIAN DOLLARS						
Province of Quebec (a)	250	10 1/2	101.35	1996	1 1/2%	Société Générale
AUSTRALIAN DOLLARS						
Unilever (Australia) (a)	100	12	101.05	1996	2 1/4	DBCM
FRANCS						
Société Générale (a)	200	10 1/2	99.75	1996	2 1/4	Commerzbank A.G.
Swiss Bank Finance (a)	65	10	100	1996	2 1/4	Sumitomo B.K.A.G.
FRANCS						
Credit National (a)	950	9 1/4	100	1999	-	Société Générale
YEN						
Nissan Capital (a)	200m	7 1/2	101.8	1996	1 1/2%	Yamaichi Int'l (Euro.)
Swiss Bank Finance (a)	60m	7	100.825	1993	1 1/2%	Deutsche Europe

(a) Private placement, (b) convertible, (c) floating rate note, (d) final terms, (e) non-callable, (f) coupon pays 30bp over 6-month Libor. Non-callable, (g) investor has option to receive coupon or new bonds. Non-callable.

Halifax in MTN programme

THE Halifax Building Society has set up a DM500m medium-term note programme. The programme, arranged by Deutsche Bank, is the first for a UK borrower in the D-Mark MTN market. Deutsche and WestLB have been selected as lead managers, writes Tracy Corrigan.

Under the programme, Halifax can issue fixed-rate, floating-rate and zero coupon notes with maturities ranging from two to 30 years.

Halifax, the UK's largest building society, has a debt rating of AAI by Moody's and AA by Standard & Poor's, the US rating agencies.

Separately, another UK company, the Boddington Group, set up a short-term financing

programme, its first venture into the capital markets apart from a convertible loan stock issue.

The £50m commercial paper programme was arranged by NatWest Capital Markets, joint dealer in the programme with Barclays de Zoete Wedd.

Paper maturing in seven to 364 days may be issued under the programme.

London Electricity's £150m commercial paper programme has been assigned a short-term debt rating of prime-1 by Moody's and of A1 plus by S&P, the US rating agencies.

S&P said the rating reflects the company's modest gearing, diversified customer base and stable prospective cash flows.

Central Guaranty falls 64%

CENTRAL Guaranty Trust, a key company in the financial services group of Montreal entrepreneur Mr Leonard Ellen, has reported a 64 per cent drop in 1990 profit and announced a new president, Robert Gibbons.

Mr Warren Mowsey, who left Canadian Imperial Bank of Commerce in a policy disagreement last year, will be president and chief operating officer in charge of retail operations.

The existing president, Mr George Anderson, becomes chairman.

Central Guaranty earned C\$27.5m, or 46 cents a share, last year, against C\$76.7m, or \$1.31 in 1989. Revenues were C\$1.88bn against C\$1.75bn.

Total assets under administration were C\$29bn at year-end.

Central Guaranty has been through a year's restructuring after running into heavy debt problems. Mr Anderson said 1991 will be critical. Debt is down C\$250m, while non-performing loans for residential and commercial developments are below the industry average.

Royal Bank of Canada, Bank of Nova Scotia and National Bank of Canada have joined Banque Indosuez, Credit Lyonnais and Société Générale to help finance a feasibility study for Canada's planned C\$5bn high-speed train between Quebec City and Windsor at the Ontario-US border.

Equity funds aims at Latin America

By Stephen Fidler, Euromarkets Correspondent

TWO country funds designed to make mainly equity investments in Latin America have been launched in the past week. If successful, they will provide more evidence of the growth of the region as a target for international investors.

The Baring Puma Fund, to be listed in London, is seeking to place up to 10m shares at \$10.50 each. The fund will not invest in more than 5m shares.

The other, to be listed on the Irish Stock Exchange in Dublin, is the Genesis Condor Fund. It is seeking to place 5m shares at \$10.35 apiece. Franchise agents for the placing are Smith New Court, Cazenove and NCL Investments.

Investment management of the Puma fund will be delegated to Baring Asset Management. It will invest mainly in equities listed on Latin American markets, although it may also invest in debt. The shares will be cleared through the international clearing agencies, Cede and Euroclear.

The Genesis Condor fund manager will be Genesis Fund Managers, a group set up in 1988 with assets under management of \$220m of which over \$100m is invested in Latin America.

Both funds will initially invest in five countries: Argentina, Brazil, Chile, Mexico, Peru, Venezuela. Later they may both invest elsewhere in Latin America and in the Caribbean.

ANZ opens Chile office

AUSTRALIA and New Zealand Banking Group has opened a representative office in Santiago, Chile, agencies report.

Mr John Ries, chief general manager international banking, said the office would take advantage of the growing presence of Australian companies in Chile and the increasing trade and investment flows it has with Pacific-rim countries.

Gulf aid takes sting out of Ankara debt squeeze

John Murray Brown looks at Turkey's economy

THE Gulf crisis has been a mixed blessing for the management of Turkey's \$42bn of foreign debt. Aid flows from Turkey's role in the crisis will undoubtedly take pressure off the balance of payments. Before departing for Europe last month to drum up further support, Mr Günes Taner, economic minister, predicted that Turkey's aid contributions would double in 1991.

Donor contributions - either grants or tied aid, soft loans which must be spent with the lender country - are capable of covering half of the projected \$4bn needed this year to service public debt, which at the end of November stood at \$29bn.

But Turkey's problem is one of timing with much of aid flows committed but not yet disbursed. Besides, few officials believe the windfall will last long. With tourism revenues depressed, investment down, along with remittances from Turkish workers overseas, one Istanbul banker said he expected Turkey to be back in the commercial loan market by the second quarter this year.

Year-end debt repayments are looming awkwardly. A \$1.5bn fall in Turkey's foreign exchange position in January suggests the government may already have had trouble meeting its existing repayment schedules. Last week, the central bank, in moves aimed at

bolstering the currency, increased its deposit rates. According to balance of payments projections, total repayments of principal and interest are set to reach \$7.2bn in 1991. Having already received over \$200m in 1990 in grants and soft credits, Turkey is counting on a further \$20m in grants in the current year. The Emir of Kuwait is expected to double the \$300m grant provided in 1990. Saudi Arabia has agreed to supply \$1.65bn worth of oil, deliveries at market prices, \$860m of which has still to be disbursed in 1991. Turkey also has commitments of \$600m in trade-related credits given at concessional rates from Japan, the European Community and other donors.

But this year's aid flows represent little more than a blip on the long-term debt picture. Commercial and trade credits predominate.

Of the \$42bn public and private external debt, \$15bn is owed to banks, \$10bn is backed by official credit agencies and \$9bn to multilateral bodies such as the World Bank.

The government traditionally has to curb a sharp rise in short-term liabilities, the main reason behind the \$35bn increase in debt stock in 1990. This was fuelled by a surge in imports coupled with the dollar's appreciation, which tempted many Turkish businessmen to borrow offshore to finance trade.

This month, Bank of Tokyo successfully arranged a ¥240m (202.7m) syndication for five Turkish development banks. The programme managed by Bank of Tokyo with an interest rate of Libor (London interbank offered rate) plus 85 basis points.

Turkey, like many capital borrowing developing countries, is suffering as banks seek to meet international capital adequacy ratios and international liquidity dries up. The appeal of Turkish risk has also diminished since the decision last autumn of Kuwait and other Arab banks to raise funds by offloading Turkish and other debt. Equally, the squeeze felt by Japanese banks, hitherto important lenders in Turkish syndications, is starting to bite.

Up to October, Turkey was able to offset this lack of medium-term borrowing, using aid flows to meet its repayments. But, since the war, bankers say even the short-term debt has dried up.

From now on much will depend on factors such as the price of oil. It

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The debt strategy depends on keeping reserves high, while diversifying exports. With such a large proportion of the debt carrying floating rate interest - as opposed to fixed

rates attached to soft loans - Turkey remains vulnerable to external shocks.

The treasury is all too aware of the problem and under management managed by the World Bank is now looking at liability management techniques, to hedge against interest rate and exchange fluctuations. A team of four treasury officials is currently training in France and the US.

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UK COMPANY NEWS

Triple blessed Persimmon sees profits fall only 11%

By Andrew Taylor, Construction Correspondent

SHARES IN Persimmon jumped yesterday by 17p to 245p after the company announced that pre-tax profits fell by 11 per cent in 1990, from £32.55m to £28.84m.

Much bigger profit falls have been recorded by other housebuilders, some of which have been unable to cover dividend payments with earnings.

Mr Duncan Davidson, chairman, said the group was raising its final dividend from 4.5p to 4.85p making a 10 per cent increase for the year to 7.15p (6.5p). That was covered 3.3 times by earnings per share of 24p (27.9p).

Persimmon builds homes mainly in the Midlands, northern England and Scotland. These regions have been less badly affected by the housing market collapse than south east England where the group's operations are small.

The number of homes sold by Persimmon rose last year by 13 per cent from 1,796 to 2,028. Average selling prices fell 6.4 per cent, from £71,891 to

£67,257.

The group had been able to boost sales by selling more cheaper priced homes to first time buyers, most notably in the Midlands and north east.

Mr Davidson said pre-tax margins had fallen from 25.2 per cent to 21.1 per cent. Higher connection charges by the privatised water companies had pushed the group's costs up by £2m a year. Interest charges rose to £4.96m (£4.3m).

The group had managed to avoid provisions against its housing operations because of the "cautious" values given to the landbank.

It had hoped to add to its land bank by purchasing "fire sale" land from hard pressed builders which had been forced to sell to avoid going bust. There had, however, been very few such opportunities, said Mr Davidson. Many companies with attractive sites were hanging on to them.

He expected the housing market, after almost three years in recession, would

improve later this year as the effect of lower interest rates boosted buyers' confidence.

● COMMENT

The benefits of building houses north of the River Trent, a long land bank and a sound balance sheet cannot be overstated in the current housing market recession. Persimmon is triple blessed. Gearing is only 32 per cent while its landbank, much of it acquired at low prices, means it has the flexibility to increase sales if profits look like falling too far too fast. Indeed, the group appears to have held back in Scotland last year which would allow it to step up the pace this year if required. Nonetheless, it looks like being another tough year in the housing market and Persimmon will do well to repeat last year's profits. This still leaves the shares looking a little cheap notwithstanding its low exposure to south east England, where history suggests the housing recovery will start first.

Mountleigh US bid founders on price

By Vanessa Houlder

MOUNTLEIGH, the UK property company run by two US entrepreneurs Nelson Peltz and Peter May, has called off its takeover talks with The Fairchild Corporation, a Virginia-based group with a variety of industrial interests.

Mountleigh announced three weeks ago that it was having "tentative" discussions with Fairchild over a \$280m (£141m) offer. A spokesman for Mountleigh said that the talks had foundered over price.

The company emphasised that the disclosure of the preliminary proposal was only made as a result of a SEC filing requirement of Fairchild.

A spokesman for Mountleigh said that the company continued to seek a large acquisition in a field not related to property, probably in Europe.

FIH sells Globe Data for \$7.25m

By Michio Nakamoto

Ferguson International Holdings, the packaging, printing and cable television group, is selling Globe Data Systems, its wholly-owned US printing subsidiary, for \$7.25m to Hammond Kennedy Whitney, a US conglomerate.

Mr Denis Cassidy, Ferguson's chairman, said the sale would enable the group to focus its operations more tightly on core activities and reduce gearing from about 60 per cent to about 40 per cent.

Globe, which prints tickets, tags and data processing cards, made pre-tax profits of \$1.4m in the year to February, 1990.

Part of the cash consideration from the sale of Globe, which will not realise a profit over the acquisition price, will be used to fund expansion in the cable components business through the acquisition of Interstate Cable Enterprises. Ferguson is acquiring the cable components supplier based in Florida, for a cash consideration of \$800,000.

Debt-laden Ransomes falls 37% to £9m

By David Owen

DISAPPOINTING CONSUMER sales, spiralling interest costs and the moribund property market have taken their toll at Ransomes, the grass-cutting machinery manufacturer.

The Ipswich-based company yesterday reported that pre-tax profits for the year to December 31 had slid by 37 per cent to £9.04m (£14.4m) - the lowest level since 1986.

This was in spite of a 30 per cent increase in turnover to £165.23m (£126.62m). Sales benefited from the inclusion for a first full year of the Cushman and Westwood businesses acquired in August 1989.

In the light of its problems, the group has opted to trim its final dividend by 0.1p to 4.1p. If approved, this would make an unchanged total of 6.15p.

It also leaves the company with a retained loss of £2.61m. "We obviously can't go on paying dividends that are not covered," said Mr Bob Dodsworth, chief executive. He would be "reluctant" to pay an uncovered dividend two years running.

Interest costs more than doubled to £3.84m (£4.28m), while year-end debt of £54m left gearing static at 116 per cent.

"We are disappointed that we did not get debt down more in 1990," Mr Dodsworth said. "We ended up with more finished goods in stock than we should have been carrying."

The lion's share of operating profit with £16.75m (£10.52m) was contributed by the commercial division which performed well despite a small decline in UK sales.



Bob Dodsworth: can't go on paying uncovered dividends

By contrast, profits from consumer grass machinery were slashed to just £301,000 (£2.18m), and from property to £825,000 (£5.98m). The group has still to sell its Maidenhead premises from which it is eventually hoping to realise some £4m.

Geographically, North America has become much the big-

gest source of Ransomes turnover, contributing £75m, against £39.2m in 1989. The UK and the EC countries chipped in with £39.2m (£43.4m) and £38.4m (£35.8m) respectively.

Mr Dodsworth said that operating profit in 1990 would have been £750,000 higher had currencies been translated at prevailing 1989 exchange rates.

On a fully diluted basis, in the light of the £53m issue of convertible preference shares which part-funded last year's acquisitions, earnings per share plummeted to 7p (17p). However, undiluted, the decline was even sharper to 1.6p (16.9p).

The group said that its 1990 tax charge had been adversely affected by £1.4m as a result of a write-off of ACT.

● COMMENT

With interest rates edging downwards, the market seems to have taken Ransomes under its wing as a recovery stock. The shares climbed a further 4p to 104p yesterday, against a recent low of 66p reached on February 1. But with the group's debt-load remaining obstinately high, the jury is still very much out on the company. It seems to have precious little in reserve to weather yet another dry European summer, although capital spending will no doubt be trimmed in line with depreciation and there remains the possibility of a property windfall from Maidenhead. That said, the logic of the Cushman and Westwood deals still looks sound enough and the company is now well placed to benefit quickly when an improvement in consumer markets does materialise.

Those who know that this year's laws will be lush might feel that the shares are worth a flutter. The more prudent (or less well-informed) will continue to sit it out. Profits of between £3.5m and £13m are forecast for 1991.

Hunter Saphir cuts debt to £11m

By Maggie Urry

HUNTER SAPHIR, the fruit and vegetable distributor and food manufacturer, is strengthening its balance sheet and reducing the stake held in the company by directors and the Saphir family, through a £14.2m issue of convertible redeemable preference shares.

The issue will boost the company's Saphir's net assets to £17.8m and reduce net debt to £10.7m, cutting gearing from 185 per cent in the February 1990 balance sheet to about 60 per cent.

Mr Nicholas Saphir, chairman, said the group had been looking at ways to improve the balance sheet and this process had been temporarily disrupted by a bid approach in February, which came to nothing.

The new convertibles, if swapped for ordinary shares, would make up 49 per cent of the enlarged capital and bring the family's stake down from nearly 30 per cent to 15 per cent.

At the same time the group has come to an agreement with Berisford International, the commodities and property group, which holds 20 per cent of Hunter Saphir's ordinary shares and a £3.9m 4.97 per cent convertible. This removes the threat that Berisford would force redemption of the convertible in January 1992.

The group also issued a statement on current trading. It said that production problems at its Matthew Walker Christmas pudding subsidiary would cost it about £1m in the year just ended. Other parts of the business were performing well, though. Hunter Saphir shares rose 2p yesterday to 70p.

The issue of convertibles has been conditionally placed with institutional investors led by St. County Natwest Ventures and CIN Venture Managers. Holders of the ordinary shares have a clawback option, although it will not be taken up by the family or Berisford. The new convertibles will not be listed.

The issue is of 12m A convertibles, with a coupon of 9% per cent and conversion price of 68p, and 3m B convertibles with an 11 per cent coupon and a 100p conversion price. The clawback offers shareholders 4 A convertibles and 1 B convertible for every 8.23 shares held at a price of 100p for each convertible share.

Hunter Saphir will redeem half of the convertible held by Berisford at a cost of £4.75m, and has changed the coupon and conversion terms on the remaining stock to match those on the new B convertible. Berisford will receive phased repayment of its remaining convertible shares over the next three years.

Mr Saphir had previously exercised the voting rights on Berisford's holding of ordinary shares but under the agreement will no longer do so. Berisford cannot increase its stake above 20 per cent until January next year and cannot hold more than 25 per cent in Hunter Saphir until 2007.

Savage cuts French businesses

By Clare Pearson

SAVAGE GROUP, the USM-quoted hardware company, is selling most of its investments in France as part of a plan to cut borrowings which it devised when it faced a shareholder revolt last autumn.

The sale of most of its shareholding in Groupe Triplex, a DIY company, and all of its holding in LFM, a power tool accessories and fittings company, will produce £2.7m in cash and £1.91m through repayment of an inter-company loan.

These proceeds, together with the exclusion of the French companies' debt from the Savage group, will cut gearing to about 60 per cent, the company said.

After the disposals Savage will retain a seat on the board

of Groupe Triplex and a 10 per cent shareholding, which it may require LFM to buy. It also retains an option to purchase the Triplex's shelving division, which it devised when it faced a shareholder revolt last autumn.

Savage also announced yesterday that it had fallen into an interim pre-tax loss of £216,000 (against a profit of £961,000) of which £500,000 was attributable to the two French companies.

In December the company, which had expanded rapidly by acquisition in the late 1980s, repelled an attempted management coup after telling institutional shareholders that it would embark on an extensive disposal programme.

The half-year results included extraordinary costs of

£785,000. Mr Doug Rogers, chairman, said these mainly related to an egm requisitioned in December at which proposals for the appointment of new directors, headed by Mr Brian Cox, the former chairman of Camfort Engineering, were rejected.

On the results, Mr Rogers said yesterday trading had deteriorated in the final two months of the six months to end-December after making an encouraging start to the year.

Six-monthly turnover was £62.5m (£60.6m), but trading profits were depressed by the increased share of the total taken by lower margin businesses in Germany and Holland. The interest charge rose to £2.23m (£2m). The loss per share was 3.7p (compared with a loss of 0.5p). There is no interim dividend (1.5p).

Etonbrook Properties seeks listing

By Vanessa Houlder, Property Correspondent

Etonbrook Properties, which was formed under the Business Expansion Scheme, has applied for a listing on the Stock Exchange.

Formed in February 1985 under the name Palmerston Property Developments, it initially raised £3.1m. It has carried out three office developments and a retail warehouse in London and southern England, three of which have been sold. In addition it has refurbished two further office buildings.

The company has a cash balance of £1.5m but anticipates using debt finance in any acquisition.

It believed there were good opportunities for acquisitions but only if there was no significant deficit between the actual or anticipated income flow and the cost of borrowing.

Viscount De L'Isle, chairman, said the company's main purpose in seeking a listing was to meet the undertakings given to the original investors under the Business Expansion Scheme.

The company made earnings per share of 34.5p in the six months to September 30 1990, when its assets were £6.06m.

Foreign banks included in deal with Nadir

By David Barchard

FOUR FOREIGN banks were included in the creditor's group which recently reached agreement with Mr Asil Nadir, the Polly Peck chairman and chief executive.

A report in today's edition of Les Echos, the French business newspaper owned by the Pearson Group, says that Paribas Suisse, Commerzbank, Credit Suisse, and First Chicago, were belatedly allowed to join the action brought against Mr Nadir by BZW, Merrill Lynch, Shearson Lehman, and Carr Kitch & Aitken in the UK.

The claims against Mr Nadir appear to have arisen from long-standing loans to him made well before the collapse

of the group last autumn. In this respect they differ from the British claimants whose claims arose from share purchases by Mr Nadir last autumn.

Several of the loans were not to Mr Nadir in person but to Restro, a trust company controlled by him.

Paribas Suisse, which specialises in a refined form of private banking, is owed £20m. The three other banks claimed lower amounts. Les Echos says that the British Inland Revenue was also a creditor associated in the deal and its resolution but does not indicate its exact role.

This announcement appears as a matter of record only.

March 1991



Eastern Electricity plc

£200,000,000

Sterling Commercial Paper Programme

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Arranger

NatWest Capital Markets

Dealers

Barclays de Zoete Wedd Limited
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HEALTHCARE

The FT proposes to publish this survey on 26th March 1991. It will be of particular interest to the 10,000 directors and managers with decision making responsibilities in the insurance and pension management services who are regular FT readers. If you want to reach this important audience, call Bill at the 071 773 1741 or Fax 071 773 1842.

FT SURVEYS

INTERNATIONAL STEEL

The FT proposes to publish this survey on 26th March 1991. It will be of particular interest to key decision makers in the engineering, car manufacturing, consumer durables, construction, civil engineering and shipbuilding industries who are regular FT readers. If you want to reach this important audience, call Anthony Hayes on 021 454 0922 or fax 021 455 0869.

FT SURVEYS

HILL SAMUEL
MERCHANT BANKERS

TWIL Limited

has sold the business of its
Automotive Division

to

Melfin S.P.A.

Hill Samuel Bank Limited
acted as financial adviser to TWIL Limited

This was one of 20 cross-border
transactions completed in 1990 by
Hill Samuel Bank Limited in conjunction
with its international associates

Hill Samuel Bank Limited, 100 Wood Street, London EC2P 2AJ. Tel: 071-628 8011
A Member of The Securities Association

ASW maintains profits in spite of lower UK sales

By Jane Fuller

ASW HOLDINGS, the Welsh steel and wire group, virtually maintained pre-tax profit at £40.5m last year, in spite of a 9 per cent fall in UK sales.

The taxable profits, which compare with £40.4m in 1989, were made on turnover of £454.3m (£451.1m). Operating profits of £40.6m (£42m) were ameliorated by interest income of £700,000, as opposed to a £1.6m charge.

Although the profit figure was well up to expectations, worries about price-cutting on the Continent led to a 13p fall in the share price to 252p. This compares with a flotation price of 150p in May 1988.

Mr Chris Lyndon, finance director, said that UK turnover of £205.1m (£235.1m) was back to its 1988 level. However, the strategy employed since 1987 of pushing sales in the rest of Europe had paid off and these had again increased to £153.3m (£100.5m).

But margins had come under pressure late in the year because of price-cutting by Continental producers. Mr Lyndon described it as "pricing stupidity" and said several companies had burnt their fingers. He hoped it was related to stock clearing and that it would not continue for much longer.

Profits had also been affected by the building up of a construction systems division, which markets specified products, for instance in corrosion protection. The benefits were expected to flow through next year.

Redundancy and other costs at Reinforcement Engineering,

which was badly hit by the construction downturn, incurred an exceptional charge of £1m. About 60 jobs have been shed.

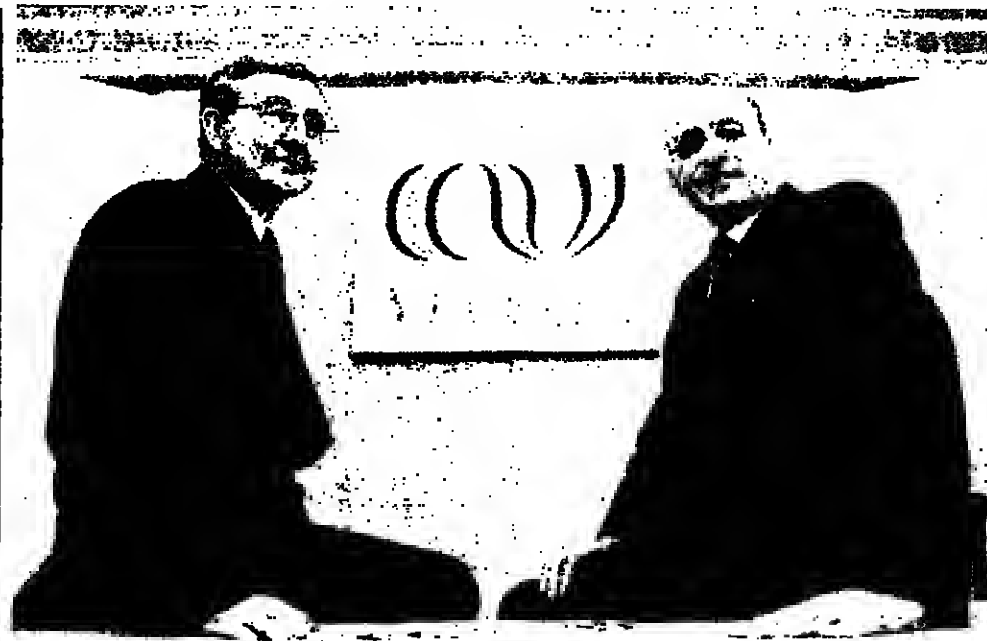
Net cash on December 31 was £24.4m, although Mr Lyndon pointed out that the figure peaked at the end of the month.

Fully diluted earnings per share rose to 31.1p (30.6p). The after-tax figure benefited from the failure to trigger the profit-related employee share scheme, which cost £1m in 1989.

A proposed final dividend of 8p makes a total of 12.5p (11p).

COMMENT

The big question is: How long will the European price war go on? Analysts say that if it was to last all year, it could reduce ASW's pre-tax profit to £30m. However, there is some hope that a few bankrupcies will temper the fight and prepare the way for a second-half recovery. The good news for investors in ASW, formerly Allied Steel & Wire and set up as a joint British Steel and CKW venture, is that its low-cost operation enables it to make money even at cut-throat prices. And there is, of course, a very reassuring cash cushion. Scope remains to penetrate further into the Continental market, where it is still in the process of introducing parts of its product range. A forecast pre-tax profit of £35m gives a prospective p/e of 7.5. The shares may well begin to look more attractive as worse news comes in from other manufacturers.



Sir David Alliance (right), chairman of Coats Viyella, and Mr Neville Bain, the Cadbury Schweppes executive he appointed as chief executive last October, have unveiled the details of their £194m hostile bid for the Tootal textile group.

For Sir David this will be his first hostile bid in a career of deal making. For Mr Bain it represents the first major corporate challenge since he joined Coats last autumn.

At first the City was dubious that the fiercely independent Sir David would be willing to degate. Mr Bain admitted yesterday that he too had worried about that at their first meeting, but said his doubts have since disappeared.

Lilleshall advances to £2.62m

By Clare Pearson

LILLESHALL, the industrial distribution, engineering and building products group, increased pre-tax profits by 16 per cent from £2.36m to £2.62m in the 12 months to end-December 1990, in spite of a worsening in trading conditions towards the end of the year.

But earnings per share fell to 11.8p (13.6p) after a tax charge nearly five percentage points higher at 34.2 per cent and on an increased number of shares. The final dividend is lifted to 2.45p (2.4p) making 5.9p (5.6p) for the year.

Mr John Leek, the former merchant banker who became chairman in 1987, warned that current trading was significantly down on the first half last year, when pre-tax profits more than doubled.

However, he pointed out that Lilleshall con-

tinued to make profits and had a strong balance sheet.

Since the year end the company has acquired Brynmill, a West Midlands shell company comprising cash balances and an industrial estate.

The net effect on cash of the purchase has been an increase of £3.8m. In addition, Lilleshall plans in due course to sell Brynmill's properties, recently valued at £3.7m.

Last year turnover, almost all of which occurs in the UK, increased to £33.9m (£30.5m).

The engineering and building products division enjoyed a strong year, in spite of adverse market conditions. However, trading profits on the industrial distribution side fell and there was no contribution from property which put in trading profits of £24,000 last time.

Erostin to be wound up after failing to pay debts

By Vanessa Houlder, Property Correspondent

EROSTIN GROUP, a property development and construction group, is set to be wound up as a result of its inability to pay its debts.

Shareholders, whose shares were suspended yesterday at 40p, will be asked to consider a winding up resolution at an extraordinary meeting.

A meeting of creditors will then be called to appoint a liquidator.

The company said it needed a rescheduling of bank debt or an injection of more share-

holders' funds to avert a cash-flow crisis, which stemmed from high interest rates and a disinclination of institutional investors to buy property.

A number of its institutional shareholders were sympathetic to the idea of a new share issue, if the bank debt could be rescheduled.

Four such schemes were considered but none proved acceptable to the group and its six banks.

The idea of appointing an administrator was rejected by the secured creditors and the banks, which were unwilling to find an administrator if one was appointed.

The directors said that if they had a year to sell the property in an orderly fashion, then the assets would exceed liabilities, making it possible for the creditors to be paid in full and leaving a surplus for distribution to shareholders.

Erostin joined the stock market in July 1988, when it was valued at £36m.

Interest turnaround helps Life Sciences advance by 58%

By Clare Pearson

LIFE SCIENCES, the scientific instruments company which makes 80 per cent of its products in the US, achieved a 58 per cent increase in pre-tax profits from £9.03m to £14.31m in the year to end-December 1990.

Profits were boosted by a turnaround in the net interest position from £725,000 payable to £2.32m receivable following a \$30m rights issue in April last year.

Return on sales fell from 16.7 to 16.1 per cent, reflecting the inclusion of two acquisitions, Lipshaw and IEC. The second of these was only breaking even when it was purchased a year ago.

Fully diluted earnings per share rose to 7.4p (5.9p). A proposed final dividend of 1.9p (1.5p) makes 2.5p (2.3p) for the year.

Mr Christopher Bland, chairman, said he was confident Life Sciences would continue to perform well. This was especially given the increase that had been made in the US government's budget for scientific research this fiscal year.

The company concentrates on making medium-technology equipment for clinical and research laboratories, an activity described as recession-resistant by Mr Bland, who is also chairman of London Weekend Television.

As a net exporter from the US, with borrowings denominated in dollars, Life Sciences was cushioned against the effects of the weaker US currency during the year.

It also hedges through selling forward a proportion of budgeted dollar profits. That reduced the translation effect to £500,000 in 1990. This year, nearly half of budgeted US profits have been sold forward at \$1.49 to the pound, the company said.

Net cash amounted to £17.15m at the balance sheet date. Mr Bland said Life Sciences would continue to seek acquisitions in related areas.

The full benefit of redundancies and other cost savings at IEC, a manufacturer of low-speed centrifuges, was expected to come through this year.

IAWS sells grain side

IAWS, the USM-quoted food, fertiliser and agriproducts company based in Dublin, is to sell its grain merchant business, Dower Wood.

Dower was formerly part of the R and H Hall, the Cork-based animal feeds supplier acquired by IAWS in July last year.

According to Mr Philip Lynch, managing director, in

the UK IAWS will concentrate on fertiliser, feed ingredients and arable inputs. In Ireland the group will focus in addition on food and energy products as well as its ancillary port-based operations which service the import and export of dry bulk products.

The sale of other peripheral business units could take up to 12 months to complete.

Poll tax and weather are blamed for Greggs result

By Michio Nakamoto

UNFAVOURABLE weather and the adverse effects of the poll tax were blamed for limited profits growth last year at Greggs, the UK's largest independent baker.

Pre-tax profits for 1990 were up to only £7.02m, from £6.89m, on increased turnover of £87.04m (£76.75m).

Mr Mike Darrington, managing director, said last year saw the worst possible combination of a hot summer and a severe winter, which had led to fewer people visiting their shops.

"Given the background we are quite pleased with what we ended up with," he said.

There was anecdotal evidence that the poll tax had a depressing impact on sales, with those in council estates under particular pressure. The strategy of emphasising higher margin products also meant that turnover suffered.

Sales at existing stores fell marginally for the first time since about 1984.

The higher turnover was largely the result of the addition of 45 new shops, bringing the number of outlets to 447.

Despite the lower earnings, capital expenditure funded entirely from cash flow, was at a record £7.37m. This year planned expenditure is "well in excess of \$5m" to be funded from cash generation. Cash resources were £4m at the year

end. A final dividend of 9p is recommended, making a total of 13.5p (12p) on earnings per share of 41.2p (39.8p).

COMMENT

This business is heavily affected by the weather and there is little a bakery can do about that. So Greggs can perhaps be excused for feeling pleased with its latest performance. There is, however, only so much that can be blamed on the weather, as the company itself recognises, and efforts will have to be made to counter the inevitable slip in margins. Profits in the first half of this year are likely to be flat, if not down, as trading conditions are expected to remain weak. This is, nevertheless, a stable company with a highly conservative management and has benefited from its cautious financial policy. If weather conditions fail to work in their favour for the second year running, at least the effect of the poll tax, if real, should drop out this year. Analysts are looking for pre-tax profits near £7.7m in the current year, making prospective earnings of 44.2p per share and a p/e of 9.8. At these levels, the shares would be at a 20 per cent discount to the market, limiting the downside risk and making them look reasonably good value.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
ASW	8p	May 21	7	12.5	11
Greggs	9p	May 24	4	13.5	12
Life Sciences	1.9p	May 14	1.5	2.9	2.3
Lilleshall	2.45p	May 31	2.4	3.9	3.85
Microvitec	0.2p	-	0.75	0.3	1.5
Perseus	4.5p	Apr 22	4.5	7.15	6.5
Reinforcement	4.1p	May 1	4.2	6.15	6.15
Reeco	-	-	0.33	nil	0.33
Serco	7.5p	Apr 25	6.5	11	9.5
Sumit	3.6p	May 21	3.7	5.9	5.2
Suif	5.6p	June 17	5.6	8.6	6.4
Tordar/Carlsberg	4.7p	May 3	4.55	7	6.25
Unidare	10.3p	May 3	10.05	14.2	13.6

Dividends shown pence per share net except where otherwise stated. Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. †Irish currency.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official notices are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's dividends.

TODAY			
Interim: Fleming Merrett & Co. Ltd., Trust, Ray, Interim: Evers, Murray Income	Mar. 12		
Final: Adair, Anglo, City & Commercial	Mar. 13		
Final: Anglo, Anglo, Anglo, Anglo, Anglo	Mar. 14		
Final: Anglo, Anglo, Anglo, Anglo, Anglo	Mar. 15		
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Final: Anglo, Anglo, Anglo, Anglo, Anglo	Mar. 31		

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1ST Flemings

In 1990 Flemings Corporate Finance advised on more UK rights issues and open offers than any other bank.

Source: Exel Financial Limited Professional Advisers League Table March 1991

FLEMINGS

CORPORATE FINANCE

25 Cupthall Avenue, London EC2R 7DR. Tel: 071-638 5858

Incorporated in England. Registered office: 25 Cupthall Avenue, London EC2R 7DR. The company is a member of the Financial Services Authority.

John Menzies gets green light

Menzies (John) proposed acquisition of the newspaper wholesaling business of Watsons & Gregory, George Froude, McGuinness, Melk & Brown is not being referred to the Monopolies and Mergers Commission.

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● Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 071-925-2128

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● Current Unit Trust Prices are available on FT Cityline. To obtain your free
Free Code Booklet ring the FT Cityline help desk on 071-925-2128

Company Name	Price	Yield	Dividend	Company Name	Price	Yield	Dividend
N & P Life Assurance Ltd	107.00	4.25	1.00	Scottish Widows' Group	101.00	4.50	1.00
72 Bedford Row, London, W1C 1HJ				101.00	4.50	1.00	
Property Life Assurance Ltd	107.00	4.25	1.00	Sun Life of Canada	101.00	4.50	1.00
100 Victoria Road, London, W1C 1HJ				101.00	4.50	1.00	
National Financial Management Corp PLC	107.00	4.25	1.00	Swiss Life (UK) PLC	101.00	4.50	1.00
72 Colindale Ave, London, N19 3JL				101.00	4.50	1.00	
Paradise Capital Life Assurance Co Ltd	107.00	4.25	1.00	Swiss Life (UK) PLC	101.00	4.50	1.00
100 Victoria Road, London, W1C 1HJ				101.00	4.50	1.00	
National Mutual Life Assurance Co Ltd	107.00	4.25	1.00	Swiss Life (UK) PLC	101.00	4.50	1.00
72 Colindale Ave, London, N19 3JL				101.00	4.50	1.00	
National Provident Institution	107.00	4.25	1.00	Swiss Life (UK) PLC	101.00	4.50	1.00
72 Colindale Ave, London, N19 3JL				101.00	4.50	1.00	
Norwich Union Assurance Ltd	107.00	4.25	1.00	Swiss Life (UK) PLC	101.00	4.50	1.00
72 Colindale Ave, London, N19 3JL				101.00	4.50	1.00	
Norwich Union Assurance Ltd	107.00	4.25	1.00	Swiss Life (UK) PLC	101.00	4.50	1.00
72 Colindale Ave, London, N19 3JL				101.00	4.50	1.00	
Norwich Union Assurance Ltd	107.00	4.25	1.00	Swiss Life (UK) PLC	101.00	4.50	1.00
72 Colindale Ave, London, N19 3JL				101.00	4.50	1.00	
Norwich Union Assurance Ltd	107.00	4.25	1.00	Swiss Life (UK) PLC	101.00	4.50	1.00
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72 Colindale Ave, London, N19 3JL				101.00	4.50	1.00	
Norwich Union Assurance Ltd	107.00	4.25	1.00	Swiss Life (UK) PLC	101.00	4.50	1.00
72 Colindale Ave, London, N19 3JL				101.00	4.50	1.00	
Norwich Union Assurance Ltd	107.00	4.25	1.00	Swiss Life (UK) PLC	101.		

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

CANADA (SIB RECOGNISED)

GUERNSEY (SIB RECOGNISED)

DIFFSHORE INSURANCES

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and sterling mixed

THE DOLLAR showed small mixed changes in subdued European trading. There were no fresh factors as the market looked towards this Friday's February US employment data for guidance. January's figures were alarming enough to prompt a cut of 1/4 point in the Federal Reserve's discount rate on February 1.

The February unemployment rate is likely to rise to 6.3 from 6.2 per cent, according to analysts, but non-farm payrolls are not expected to be as weak as January's fall of 238,000.

Mr Mark Cliffe, at Nomura Research Institute, believes that the fall of 155,000 in construction employment - the biggest component in January's decline - was suspiciously large and is liable to revision.

He estimates February's fall in non-farm payrolls at around 35,000, but this is on the low side of most forecasts, with other economists looking for a fall of up to 100,000.

Unless the employment news is very disappointing a further easing of the Fed's monetary stance is regarded as unlikely in the immediate future, with the US authorities waiting to see whether a speedy conclusion to the Gulf war pulls the economy out of recession.

At the London close the dollar had eased to DM1.5365 from

DM1.5370 and to FF5.2300 from FF5.2350, but had improved to Y135.50 from Y134.50 and to SF1.3380 from SF1.3315. On Bank of England figures its index rose to 62.1 from 61.9.

Sterling also recorded mixed changes, but lost a little ground to most members of the European Monetary System.

An underlying rise of 433m in February UK official reserves, against a rise of 348m in January, was higher than market expectations. It was mainly the result of contributions from other countries towards Britain's Gulf war costs however and there was no impact on the pound.

Sterling fell 10 points to \$1.8970. It also declined to DM2.9150 from DM2.9175 and to SF2.5275 from SF2.5300, but rose to SF2.5275 from SF2.5250 and to Y257.00 from Y256.25. The pound's index was unchanged throughout at 93.7.

Within the EMS exchange rate mechanism sterling was the second weakest currency, slightly stronger than the lowest placed French franc. The French currency touched its floor against the Spanish peseta after the Bank of Spain declined an opportunity to cut its main instrument of credit policy yesterday. At a repurchase tender, adding liquidity to the Madrid money market, the Bank of Spain left its intervention rate at 14.50 per cent.

In Paris the Bank of France had little option but to leave its money market intervention rate at 9.25 per cent at a securities repurchase tender, or risk pushing the franc below its ERM limit against the peseta.

After a slight easing of the Belgian franc the National Bank left its intervention rate at 9.25 per cent when injecting liquidity at a Brussels securities repurchase tender.

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FINANCIAL FUTURES AND OPTIONS

FT LONDON INTERBANK FIXING

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

٥٥١ من الامهات

NASDAQ NATIONAL MARKET

3:00 pm prices March 4

[illegible]

3:00 pm prices March 4

[illegible]

EUROPE'S BUSINESS LEADER

٥٤١ من الاصل

AMERICA

Economic recovery hopes trigger widespread gains

Wall Street

US EQUITIES moved broadly higher at midsession yesterday amid widespread optimism that a return of consumer confidence following the end of the Gulf war would promote economic recovery, writes Karen Zagor in New York.

At 2 p.m., the Dow Jones Industrial Average was up 21.29 to 2,531.19. The rally was reflected in other indices, with the Standard & Poor's 500 adding 1.59 to 371.86 by 1 p.m.

On the big board, advancing issues led those declining by a ratio of five to three. On Friday, the Dow rose 27.72 to 2,558.91.

A number of blue chip issues moved higher by midday including IBM, up 1/4 at \$131.75, and Woolworth, 3/4 higher at \$33.75.

Shares in NCR, which is the target of a \$80-a-share or \$6.1bn hostile takeover bid from American Telephone & Telegraph, lost 1 1/2 to \$55.75. AT&T, which said that it would reduce its nominees to the NCR board to 12 from 13, was unchanged at \$33.75.

Drug company issues were particularly active. Boral, the generic drug company, added

3/4 to \$64 amid speculation that Warner-Lambert was buying shares in the company. Last week, the company agreed to plead guilty to a 20-count criminal information lawsuit filed by the Maryland district attorney. Boral has agreed to pay \$10m in fines.

March gained 1 1/2 to 103.74 after an analyst at Prudential Securities increased her rating on the stock.

Goodyear Tire & Rubber climbed 1 1/2 to \$22.75 after a delayed opening following a "buy" recommendation by a technical analyst.

Advanced Micro surged 1 1/2 to \$39 in heavy trading after a federal judge ruled that Intel was not entitled to trademark protection on the number "386", which Intel's Micro is using on its microchips. Intel rose 3/4 to \$47 1/2 in over-the-counter trading.

Data General, which is expected to introduce a very fast computer which can serve a thousand users to 500 users, rose 3/4 to \$39.

In the secondary market, the Nasdaq composite was up 4.26 at 460.99 at midsession. Shares in Bob Evans Farms rose 3/4 to \$16.75 after the company turned in third quarter profits of 28 cents a share compared with

19 cents a year ago.

The end of the Gulf war helped shares in Arabian Shield Development, which explores for mineral deposits in Saudi Arabia, rise 1 1/2 to \$44 from climbing 1 1/2 to \$44 on Friday. Shares in International Mobile Machines, which said on Friday that it was preparing to ship a telephone system to Kuwait City to help repair the local telephone service, added 5/8 to \$7.

Canada

STRONG gains in most sectors sent Toronto stock shares sharply higher in midday trade. The composite index gained 29.8 to 3,501.3. Advances led declines by 21 to 173, while volume was thin at 12.3m shares.

Bank shares continued to rally in spite of fears that interest rates might not fall further. Expectations that rebuilding Kuwait and Iraq would demand for metals lifted metal and mineral shares.

Dofasco rose 3/4 to C\$19 1/2 in spite of announcing a cut in dividend to 20 cents from 32 cents on Friday. Northern Telecom gained C\$4 to C\$55 after its workers ratified a new three-year contract on Sunday.

MARKETS IN PERSPECTIVE

	% change in local currency †			% change starting 1	% change in US \$
	1 Week	4 Weeks	1 Year	Start of 1991	Start of 1991
Austria	+0.48	+16.32	-27.38	+11.65	+10.97
Belgium	+1.90	+13.74	-1.74	+14.88	+14.70
Denmark	+0.00	+12.10	-2.55	+15.38	+14.98
Finland	+1.54	+18.90	-28.55	+12.37	+11.98
France	+1.94	+11.90	-6.68	+14.67	+13.31
Germany	-2.71	+7.35	-14.55	+8.09	+8.02
Ireland	+4.15	+21.72	-18.55	+17.18	+16.49
Italy	-2.71	+14.36	-17.58	+16.49	+16.28
Netherlands	+2.02	+6.86	-2.54	+6.53	+7.48
Norway	+3.12	+11.65	-16.80	+5.63	+5.44
Spain	+0.38	+12.97	-2.93	+15.67	+15.54
Sweden	+5.07	+9.90	-1.28	+23.20	+23.63
Switzerland	+6.08	+8.09	-7.80	+12.50	+9.58
UK	+0.08	+6.09	-7.80	+12.50	+9.58
EUROPE	+1.34	+10.87	-3.62	+11.70	+11.17
Australia	+0.20	+7.16	-6.67	+6.54	+18.30
Hong Kong	+2.23	+11.00	+20.01	+16.65	+20.65
Japan	+0.32	+12.20	-22.85	+11.53	+14.37
Malaysia	+0.12	+10.68	-2.14	+8.81	+9.59
New Zealand	+2.40	+8.90	-26.35	+9.09	+14.10
Singapore	+2.99	+14.14	-5.46	+22.45	+25.17
Canada	+0.38	+5.99	-4.84	+2.29	+7.76
USA	+1.30	+7.94	+11.34	+12.49	+14.48
Mexico	+1.63	+5.81	+72.30	+9.40	+9.56
South Africa	+1.89	+6.99	-10.75	+2.35	+11.17
WORLD INDEX	+0.98	+10.11	-8.24	+11.81	+13.44

† Based on March 31, 1991. Copyright, The Financial Times Limited, Goldman, Sachs & Co.

EUROPE

Stronger dollar lifts continental exporters

THE STRENGTH of the dollar over the past two weeks lifted continental equities yesterday, with industrial first in line, writes Karen Zagor in New York.

PARIS rose 1.1 per cent to a six-month high, on active demand for companies hopeful of contracts in the Gulf, market laggards, and companies expected to benefit from a higher dollar. The CAC 40 index added 19.95 to 1,765.74 in turnover of about 17.2m shares.

Paribas was the first of the most active issues, rising FFR11 to FFR490 with 850,175 shares exchanged including one block of 800,000. Dealers said the seller could have been Navigant.

Peugeot gained FFR12 to FFR338 with 313,100 shares traded. On Friday a German bank recommended a switch from Volkswagen to Peugeot, and at least one broker issued a buy note yesterday.

The stock slipped from a day's high of FFR546 after the publication of February French car sales figures, showing an overall fall of 18.3 per cent.

Saint-Gobain was one of the day's biggest movers, rising FFR17.40 or 4.3 per cent to FFR424.90, with 249,460 shares traded, hopes of Middle East orders.

Beghin-Say, the sugar producer, fell FFR35 or 4.5 per cent to FFR743 after rising 3.7 per cent on Friday when Ferruzzi Finanziaria raised its stake.

Carrefour lost FFR52 to FFR3,396 before announcing 1990 results and a one-for-one stock split.

Midland Bank SA remained suspended. The home-loans unit of the UK bank said that it was negotiating to sell its subsidiary, Banque Immobilière de Credit, to Woolwich Europe of the UK.

FRANKFURT started tentatively after last week's losses, but the FAZ index rose 3.25 to 651.92 by midsession and the Dax by 14.12 to 1,530.86 by the close. Volume eased to DM5.6bn from DM5.7bn. The higher dollar helped.

SOUTH AFRICA

JOHANNESBURG was quietly steady. The all-gold and the all-share indices each closed 2 better, at 1,084 and 2,803 respectively. Banks provided some action after news that the UBS-led consortium had won the battle for Allied.

By William Cochrane

ANGLICAN attitudes had a lot to do with the percentage point rise in the FT-Actuaries World Index last week. The end of fighting in the Gulf and the half-point cut in interest rates spurred on the UK stock market, the US ended stronger on hopes of easier monetary policy and an improvement in consumer confidence.

Tokyo started with a rise of 2.2 per cent on Monday, closed on Friday with a fall of 1 per cent, and managed a small rise on the week. Gulf reconstruction prospects improved on the Middle East ceasefire, notes Nomura International in London; but this flurry left institutions on the sidelines and the market short of inspiration.

Europe, ex US, ended the week down by 0.1 per cent, combining the best performances of the week and the worst: the leaders were Sweden and Ireland, both enjoying a strong recovery this year; the laggards were Germany and Italy.

Sweden has seen a lot of corporate bid activity, including the SK16bn (\$2.8bn) Tetra Pak bid for Alfa Laval, which promised an influx of fresh money to the market this spring, and the Wallenberg SK12.8bn move on Saab-Scania.

In addition, Sweden's institutions have seemed more interested this year in the domestic equity market; the improvement in the country's financial position has been reflected in a steady fall in interest rates; and the 1991 budget, with SK15bn of public spending cuts, emphasises the government's determination to bring down inflation.

Ireland has risen by about 25 per cent from its late-January low, according to Mr Robbie Kelleher at Davy Stockbrokers, of Dublin; like Sweden, it was a significant underperformer in 1990, when Europe as a whole had a bad year.

On 1991, Mr Kelleher observes that the Irish market is dominated by cyclical stocks with exposure to the US and UK markets. In Allied Irish Banks and Bank of Ireland, Jefferson Smurfit, the international packaging group, and CRH, in building materials.

The US banking and paper sectors and UK building materials groups have performed particularly well this year, he says.

On Germany, Goldman Sachs quips that the fiscal shoe has fallen off the corporate profit "train". It reviews the Bundesbank's January 31 rise in discount and Lombard rates, from 6 to 6.5 per cent and from 8.5 to 9 per cent respectively; and what it describes as "more drastic than expected" changes to personal and corporate taxes. It says that the interest rate changes do not add up to much in terms of substance, but that, after the tax increases, the prospective rate of earnings per share growth for 1991 has swung back to negative territory.

In Italy, says the Sanpaolo Bank, the halving of stamp duty on share trading had little effect. Instead, investors and traders who had seen an 8 to 10 per cent appreciation in various blue chips over just three weeks decided to take some of their profits, and there were sales in the cash market prior to the exercise of *warrant*, the local form of options on equity trading.

ASIA PACIFIC

Volume subsides as bond yields rise and yen declines

Tokyo

THE NIKKEI 225-share average closed mildly firmer yesterday on small-lot buying, but an easier tendency prevailed overall as many investors stayed on the sidelines, discouraged by the weaker yen and higher bond yields, writes Karen Zagor in Tokyo.

The average was finally up 94.45 to 25,976.02, after reaching a low for the day of 25,812.57 soon after the opening and a high of 26,028.97 in the afternoon. Volume fell to 360m shares from Friday's 600m.

Losses outnumbered gains by 585 to 397, with 163 issues unchanged. The Toxix index of all first section stocks reached 5.86 to 1,925.80, but in London trading the ISE/Nikkei 50 index edged up 0.75 to 1,486.41.

Traders said the market was seeing a technical correction after the recent boost in activity. Mr Mitsuru Masakawa at Jardine Fleming said: "The market is waiting for the meeting of the Japanese 'big four' brokerages, scheduled for the middle of this month, to indicate some direction."

Investors focused on other financial markets as bond yields rose, the yen fell and oil prices climbed for the fifth consecutive day.

Interest rate-sensitive issues lost ground, with electricity stocks falling 3.3 per cent and financials declining 2.6 per cent. Tokyo Electric Power lost ¥30 to ¥5,550 and Sanitono Bank slipped ¥80 to ¥2,050.

Companies with high export ratios were lifted by the lower yen. High-priced electricals advanced, with TDK gaining ¥140 to ¥5,580. Precision instrument makers were also firm, with Nikon ¥40 ahead at ¥1,430.

Investors turned to speculative stocks. Mitsui Mining appreciated ¥39 to ¥989 on rumours that a subsidiary planned to seek a listing on the over-the-counter market.

Kurabo Industries gained ¥70 to ¥1,550. The issue had

fallen recently on reports that a speculator owned a stake of more than 30 per cent, but has been "reconsidering" on news that the investor has sold the shares. Individual investors who had sold on margin were said to be buying again.

Sega Enterprises, the video game manufacturer, moved ahead ¥300 to ¥14,240 after a rise in trading volume.

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FT-ACTUARIES WORLD INDICES

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	FRIDAY MARCH 1 1991	THURSDAY FEBRUARY 28 1991	DOLLAR INDEX
NATIONAL AND REGIONAL MARKETS	US Dollar Index	US Dollar Index	US Dollar Index
Figures in parentheses show number of lines of stock			
Australia (75)	161.54	161.54	161.54
Austria (19)	214.39	214.39	214.39
Belgium (80)	148.14	148.14	148.14
Denmark (116)	137.80	137.80	137.80
France (32)	203.45	203.45	203.45
Germany (113)	118.95	118.95	118.95
Italy (81)	117.57	117.57	117.57
Hong Kong (48)	144.52	144.52	144.52
Japan (143)	140.33	140.33	140.33
Malaysia (54)	228.61	228.61	228.61
Mexico (12)	606.72	606.72	606.72
Netherlands (41)	141.82	141.82	141.82
New Zealand (16)	48.70	48.70	48.70
Norway (30)	211.91	211.91	211.91
Singapore (25)	190.05	190.05	190.05
South Africa (50)	188.94	188.94	188.94
Spain (41)	163.37	163.37	163.37
Sweden (27)	194.18	194.18	194.18
Switzerland (66)	98.62	98.62	98.62
United Kingdom (228)	182.15	182.15	182.15
USA (528)	159.08	159.08	159.08
Europe (840)	147.06	147.06	147.06
Nordic (110)	180.09	180.09	180.09
Pacific Basin (650)	139.81	139.81	139.81
Europe-Pacific (1850)	143.13	143.13	143.13
North America (842)	148.25	148.25	148.25
Europe Ex. UK (444)	125.19	125.19	125.19
Pacific Ex. Japan (197)	132.89	132.89	132.89
World Ex. US (1778)	143.78	143.78	143.78
World Ex. UK (202)	110.27	110.27	110.27
World Ex. So. Afr. (2244)	144.47	144.47	144.47
World Ex. Japan (1851)	146.58	146.58	146.58
The World Index (2304)	144.80	144.80	144.80

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The FT Credit Card Case incorporates plastic pouches for up to 10 cards and a leather pocket for records of credit card transactions. It has a finecord black leather case with FT-pink moiré silk lining. (83mm x 107mm x 5mm thick).

The FT Jotter Wallet is super slim, smart and convenient. This carry-with-you jotter has an inside pocket lined with FT-pink moiré silk and will hold bank notes up to £10. (173mm x 93mm).

The FT Jotter Calculator Wallet has a solar calculator on a magnetic base, a jotter with FT-pink paper and a ballpoint pen. It has a finecord black leather case with a clear and gilt corners and is lined with FT-pink moiré silk. (82mm x 106mm x 6mm thick).

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778	210 Meetings Folder	28.08	1	30.58	1	35.38	1	35.38
779	210 Credit Card Case	8.24	1	8.88	1	8.88	1	8.88
779	210 Jotter/Calculator Wallet	12.68	1	13.24	1	13.24	1	13.24
777	210 Jotter Wallet	9.21	1	9.76	1	10.94	1	10.94
778	210 Business Card Case	11.47	1	11.92	1	11.92	1	11.92
PERSONALISATION								
Print each initials only		1.95	1	1.95	1	1.95	1	1.95
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